

**TOWN OF TRUMBULL  
FIRST SELECTMAN'S BUDGET PROPOSAL  
FISCAL YEAR 2015-2016**

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## TOWN OF TRUMBULL CONNECTICUT

### **FIRST SELECTMAN'S BUDGET MESSAGE** **February 10, 2015**

#### **DEAR CHAIRWOMAN HAMMERS AND MEMBERS OF THE TRUMBULL BOARD OF FINANCE:**

In accordance with Chapter IV, Section 1 of the Trumbull Town Charter, I present my sixth budget for fiscal year, 2015-2016.

In preparing this transmittal letter, I reviewed every other budget I have submitted to your board. In my transmittal letter of four years ago, I said: "[I]rrespective of our personal beliefs as to what is an appropriate budget for the Town . . . each of us must approach this process in a thoughtful and deliberate manner, placing the well-being of the town above personal or partisan considerations." I still believe this to be true. It is based on this premise that the Board of Finance must confront these challenges in a collaborative manner and adopt a municipal budget that protects our Town, maintains our school system and most importantly considers the current economic conditions afflicting our residents.

#### **TOWN BUDGET, GENERAL FUND BALANCE AND A HISTORY OF TAX RATE**

This year, I am proposing an overall town budget of \$160,347,023, with an increase in expenditures of 2.17%. Of this total expenditure increase, 1.42% is for the Board of Education, and .28% is dedicated to increased pension contributions. Debt service is down .06%. This means for all other town services, the Town will realize a modest .54% increase in expenditures. This .54% increase includes contractually guaranteed wage increases, which underscores how we have worked collectively to make government smaller and smarter under this proposed budget. If the budget proposed is adopted, Trumbull taxpayers will see a 2.19% mil rate increase. The

budget that I present to you for fiscal year 2015-2016 not only makes meaningful investments in public education, but also maintains and improves vital services, public safety and our infrastructure. The overall Town employee headcount has been reduced by 3 full time positions in this budget over the previous fiscal year.

Over the last six years we have been able to make these investments and correct years of benign neglect while having one of the most stable and predictable tax rates in all of Fairfield County. If this budget is approved as presented, the average annual tax increase over the last six budgets will have been 2% per year, among one of the lowest two year averages in all of Fairfield County.

<b>Fiscal Year</b>	<b>Tax Increase</b>
2010-2011	1.95%
2011-2012	1.43%
2012-2013	REVALUATION
2013-2014	1.87%
2014-2015	2.8%
2015-2016	2.19%

In this budget, our General Fund balance remains at a healthy 10% of our annual operating budget. This hard work is exactly why Trumbull saw its credit rating upgraded last year by Standard and Poors. The Town’s total general fund balance is \$15,234,809, representing 10% of the Town’s operating budget. The Town will also realize considerable savings on a refinance of existing debt, which will allow the Town to reduce our debt service obligations by \$900,000 this year. This will help to bring our expenditure increase down, which in turn will positively impact the proposed mil rate that will be adopted later this year.

As the Board of Finance and Town Council consider a compensation plan for elected and non-union Town officials, you will note that for the First Selectman, Town Clerk and Town Treasurer, I have put zero dollars in the salary line item for these positions to take the politics out of this debate. Those funds have been placed in the contingency line item in this proposed budget. I am going to let your board, consisting of 3 Republicans and 3 Democrats make this collective decision concerning the appropriate wages for these three elected positions. It is important for the general public and taxpayers of Trumbull to know that any change will only take effect after the 2015 municipal elections.

**TOWN PENSION FUNDS**

For the first time ever, the annual required contribution (ARC) for both the Town and Police pensions are fully funded. It is significant to note that during my tenure the ARC has increased \$2,668,000 in the annual operating budget for the Town pension fund and \$1,657,000 for the

police pension fund. Over the last six budget cycles, pension contributions have increased \$33,495,000 million to meet the needs of present and future retirees. In 2009, the pension fund represented a clear and present danger to the fiscal health of the Town of Trumbull, with a town pension fund only funded at 27%. This increase in funding over the last six years should underscore the gravity of the situation when we took office in 2009. Six years later, we have set our pension systems on a path to prosperity, where continued commitment in the operating budget and a diversified investment strategy will lead to a pension system that is fully funded.

Town Treasurer John Ponzio has advised me that Town pension funds saw \$1.4 million of investment earnings over the past year, with a positive cash flow of \$1.3 million. Between the Town and Board of Education non-certified personnel, we have successfully negotiated nine labor agreements that now have a defined contribution plan for new employee hires, which long term will reduce the Town's unfunded pension liability.

### **BOARD OF EDUCATION**

The Board of Education has requested a budget increase of 2.94%. I have reduced this request by \$573,734, representing a 2.34% increase. In developing my proposed budget for the school system, I examined the costs of our contractual obligations for the coming fiscal year, the projected increase in our healthcare costs, and all existing and proposed programs. When the Board of Education adopted their budget, Dr. Cialfi and central office administration indicated on record that a 2.79% increase would be palatable. I believe the Board of Education can realize additional significant savings through several efficiencies, among them by joining the public sector purchasing coalition, just as we did, in relation to our pharmacy coverage. The Board of Education budget I propose builds upon our excellent school system while according the Board of Education enough funds to reduce and even eliminate pay to participate fees for our students.

### **TOWN SIDE RE-ORGANIZATIONS**

In this budget, you will note that I have proposed several reorganizations intended to improve services to our residents, enhance efficiencies and reduce the overall burden to the Trumbull taxpayer. The most significant reorganizations are in the Finance Department, Labor Relations Department, Health Department and Parks and Recreation Department.

### **PUBLIC WORKS AND FINANCE DEPARTMENT:**

Public Works Director John Marsilio has been instrumental in negotiating a new municipal solid waste agreement that will save Trumbull taxpayers 1.3 million over the next ten years. Finance Director Maria Pires has recommended a series of reorganizations in her department representing a savings of \$26,000 to Trumbull taxpayers.

## **LABOR RELATIONS DEPARTMENT:**

Last year, at my request, our Director of Labor Relations, James Haselkamp, developed a plan to transition pension administration from the Finance Department to the Labor Relations Department. Since the town never had a human resources department headed by a qualified professional, the rationale was to have all employment and post-employment responsibilities flow through one department. In addition to handling the hiring and testing of all Town employees, this department will now handle contract negotiations, grievances, healthcare coverage, as well as benefit and pension administration. This reorganization is close to completion. Mr. Haselkamp has also successfully transitioned the Town to a new healthcare consultant and new pharmacy benefits administrator. He has also developed a plan to reduce our stop loss coverage. All of these proactive measures represent \$202,000 of savings that Mr. Haselkamp has identified and implemented in less than one year.

In the Labor Relations Department, you will note that I have added administrative support for recruit, risk and benefit administration. Given the pension overpayments that occurred in years past, I believe it is critical to have the necessary support in place to guarantee that these situations do not occur in the future.

## **HEALTH DEPARTMENT**

As you recall, late last year, the Trumbull Town Council voted to withdraw from the Trumbull-Monroe Health District (TMHD). Currently, Trumbull's contribution to TMHD is \$315,380. Trumbull's newly constituted Health Department will represent a total cost of \$297,991, representing a savings of \$17,389.00 to Trumbull taxpayers.

## **PARKS AND RECREATION DEPARTMENT**

I would now like to discuss the reorganization affecting our parks system and recreational programming. In 2011, Trumbull voters approved a Charter Revision that consolidated the Parks Commission and Recreation Commission into one governing body. While the policy and governing functions were consolidated, the department has yet to be consolidated. Currently, the Parks Superintendent supervises the Recreation Director, yet the Recreation Director makes more in salary than her supervisor. Both employees are in two different unions. Delegation of duties are not clearly defined and delineated. This budget consolidates these functions and creates a Parks and Recreation Department. Existing full time employees will remain in their current positions. Part time and vacant full time positions have been restructured and reconstituted. Other services will be outsourced through an RFP process. The department will

be led by a Director of Parks and Recreation, representing an overall savings of \$41,350 through this consolidation.

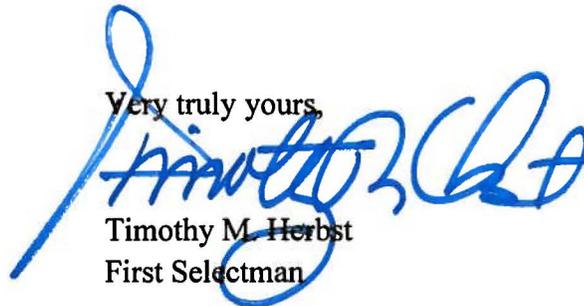
### **GROWTH IN TRUMBULL'S COMMERCIAL GRAND LIST**

At my request, Trumbull Tax Assessor Mark DeVestern has prepared an analysis of how much the Grand List has grown over the last six years, specifically to illustrate the growth in the commercial tax base that in turn has provided a modicum of relief for our residential taxpayers. In 2009, the commercial Grand List was \$655,593,000, representing 14.2% of the total Grand List. Today, the commercial Grand List is \$853,345,700, representing 21.3% of the total Grand List. My administration anticipates significant Grand List growth over the next year as the 5520 Park Avenue medical development is completed, among many other commercial, retail and professional uses that are under construction. This will have a very positive impact on Trumbull's mil rate next year.

While we must govern the Town in a fiscally prudent manner and consider the financial implications this budget will have on our taxpayers, we must also maintain Trumbull's strong position as a community of choice in the State of Connecticut. We should all be proud of our recent ranking by *Family Circle Magazine* as the 7<sup>th</sup> best Town in the nation to raise a family and we should all be proud that *Family Circle Magazine* gave our Town a 9 out of 10 in assessing our public school system. Recently, *Coldwell Banker* ranked Trumbull as the Number 1 booming community in Connecticut. Just a few months ago we were ranked as the 4<sup>th</sup> safest community in Connecticut. Our challenge is striking an appropriate balance to maintain our competitive edge while recognizing that fiscal prudence is essential during these challenging economic times.

There is no question in my mind that the Town of Trumbull is better off now than it was six years ago. Our financial position is stronger, our school system is better and we are all proud to say we live in Trumbull. Working together, I believe we will meet the challenges that lie ahead and lead our Town forward in a responsible manner. My administration welcomes the opportunity to work with our Board of Finance and Town Council as you consider this proposed budget.

Very truly yours,

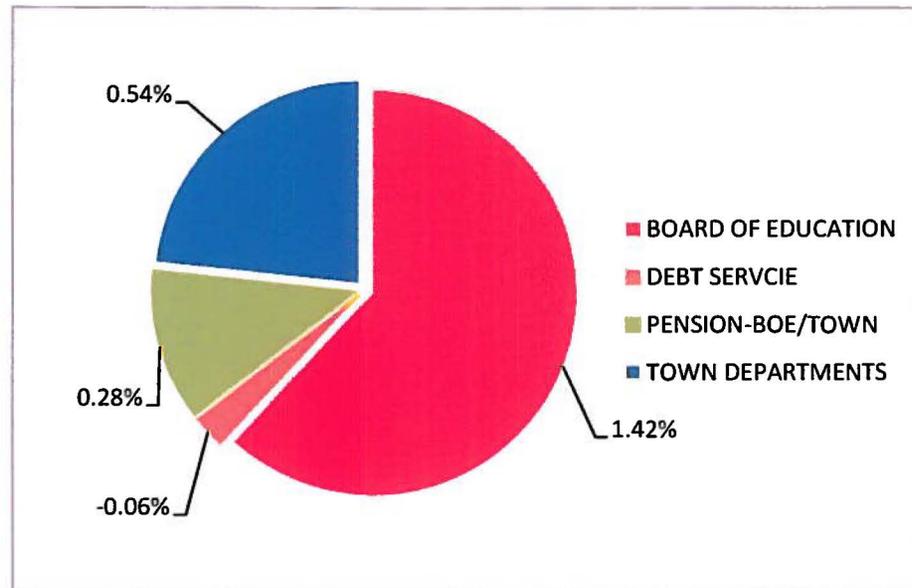


Timothy M. Herbst  
First Selectman

**TOWN OF TRUMBULL  
2015-16 BUDGET**

BOARD OF EDUCATION  
DEBT SERVICIE  
PENSION-BOE/TOWN  
TOWN DEPARTMENTS

	REVISED BUDGET	DEPT REQUEST			FIRST SELECT			
	FISCAL YEAR	FISCAL YEAR		PERCENT	FISCAL YEAR		PERCENT	% OF TOTAL
	2015	2016	DIFF	INCREASE	2016	DIFF	INCREASE	INCREASE
	94,993,531	97,790,114	2,796,583	2.94%	97,216,380	2,222,849	2.34%	1.42%
	13,241,050	13,143,940	(97,110)	-0.73%	13,143,940	(97,110)	-0.73%	-0.06%
	6,831,545	7,282,520	450,975	6.60%	7,268,204	436,659	6.39%	0.28%
	41,878,565	43,642,897	1,764,332	4.21%	42,718,499	839,934	2.01%	0.54%
	<b>156,944,691</b>	<b>161,859,471</b>	<b>4,914,780</b>	<b>3.13%</b>	<b>160,347,023</b>	<b>3,402,332</b>	<b>2.17%</b>	<b>2.17%</b>



## **OBJECT CODES**

### **SALARIES AND WAGES**

- 501101 Full-time/Permanent. Includes regular, full-time staff members working 20 hours per week or more or are paid on a monthly basis.
- 501102 Part-time/Permanent. Includes regular, year-round employees working less than 20 hours per week.
- 501103 Seasonal/Temporary. These are positions filled by either full or part time people for a specific season or task. Examples: summer help, temporary clerks.
- 501104 Vacation, Weekend, Substitute, Relief. These funds are specifically for short-term relief necessary on a regular basis. Examples: vacation relief, weekend relief, expanded hours.
- 501105 Overtime. Includes all types of premium pay, including normal overtime, emergency overtime, holiday pay and shift differential.
- 501106 Longevity. These funds are for longevity payments per town policy and contractual provisions.
- 501107 Promotions. These are funds to pay the higher salary of an employee who is promoted and to meet the cost of higher salaries resulting from provisional appointments.
- 501108 Work-Study. Work-study funds are to pay high school students in work-study programs and students in college intern programs.
- 501109 College Incentive. There are funds to meet the contractual payments for employees in college incentive programs.
- 501110 Reimbursable Services. There are salaries for which there is some form of reimbursement. Examples: reimbursable nursing services, special detail services.
- 501112 Shift differential. These are funds for shift differential as required by police contract.
- 501113 Holiday. These are funds for holiday as required by police contract.
- 501114 Training. Salaries paid while in training.
- 501116 Salary-Contingency Reserve. This is the reserve for contingency pay for unsettled contracts.
- 501118 Settlements. Any kind of worker's compensation or hypertension settlement.
- 501120 AED Annual Stipend.
- 501187 Uniform Cleaning. These funds are used to pay for uniform cleaning based on contract.
- 501188 Uniform Allowance. These funds are used to pay for uniforms as required by contract.

### **SERVICES AND FEES**

- 522201 Clerical Fees. These are funds to meet the normal fees, as set by policy of the First Selectman, for clerks of boards and commissions.
- 522202 Professional Services/Fees. These are to provide payment for outside, professional services used by the town. Examples: appointed assessor, attorney's fees, auditors, labor consultants, consultants for exams, lecturer's fees, golf pro, registrar of voters, veterinarian's fees, special police, CCM fee, police artist.

- 522203 Ancillary Services. These are funds related to the professional services as set forth in 522202, as well as town services. Examples: cataloging, arbitration, prisoner expense, LEADERS grant, towing/storage, fire extinguisher, election expense, police physicals, police contingency, photo service, cash register, legal contingency, canine expense.
- 522204 Contractual Services. These are services for which we formally contract with another party. Examples: ADMINS fee, student scheduling, library computer, CRRRA fees, sewer fees, DEC maintenance.
- 522205 Program Expenses. These are funds for specific programs of the town that are considered to be part of services and fees. Examples: Senior citizens liaison, judge of probate, social aide, junior pages, film co-op, seasonal arts programs, town wide census, Memorial Day Parade, Board of Tax Review, vital statistics, fire district recognition payments, golf ID clerk, p&z regs update, tree program, transit district, EMS activities, regional planning, welfare payments, Scouts in Government Day, recreation programs and CPR instruction.
- 522207 Special Contractual Services

#### **MATERIALS AND SUPPLIES**

- 534401 Office Supplies. These are all of the general supplies purchased and used in carrying out the day-to-day operations of town offices. Examples include pens, pads, stationery, envelopes, etc.
- 534402 Program Supplies. These are the supplies used to carry out the specific programs of the department. Examples: ammunition, chemical sludge solvent, food allowance, flood control supplies, golf course supplies, computer forms, election supplies, trophies, health supplies, tests, sand, highway supplies, library books, clay, linens.
- 534403 Cleaning Supplies. These are supplies that are used for the cleaning and housekeeping of town buildings and vehicles.
- 534404 Public Immunization.

#### **COMMUNICATIONS**

- 545501 Legal Notices. These funds are used for meeting notices, decisions, etc., that the town is required by law to publish in a general circulation newspaper.
- 545502 Public Reports. These include the annual report, audit report, town code, election lists, and other special reports.
- 545503 Public Relations. These funds are used to provide public notice (posters, ads, signs, literature) for special programs and events.
- 545504 Postage. All mailing permits and postage would be included in this classification.

#### **CONTINUING EDUCATION**

- 556601 Seminars/Conferences. These funds are used to pay the fees for attendance at specific seminars and conferences. Fees would include registration, materials, lodging, and meals where necessary.
- 556602 Professional Association Dues. Included in this account are the annual dues for memberships in professional organizations and associations.
- 556603 In-Service Training. These funds are used for tuition and fees for attending schools and courses that would be of longer duration than a seminar or conference.
- 556604 Publications. All books, magazines, journals and newspapers purchased for professional development are included in this account.
- 556605 Continuing Education Transportation Expenses. These Funds are designated for the transportation costs to and from seminars, conferences, and schools.

## **TRANSPORTATION**

- 567701 Gasoline, Oil, Grease. These funds include the fuel and oil for town vehicles used in normal departmental operations.
- 567702 Vehicle Repair Parts, Tires. These funds are used for parts and tires from town vehicles.
- 567703 Travel Reimbursement. These funds are used to cover per mile cost reimbursement for town employees using their own vehicles in the normal course of their duties.
- 567704 Expense Accounts. These funds are used to pay expenses incurred by certain town officials (i.e. First Selectman) in the course of their duties.

## **MAINTENANCE AND REPAIR**

- 578801 Service Contracts. These funds cover maintenance and repair costs that are incurred through a written service contract.
- 578802 Equipment Maintenance. Funds used for the ongoing maintenance of town equipment that is not covered by a service contract. This also includes building maintenance.
- 578803 Program-related Maintenance. The funds are used to cover maintenance costs incurred in connection with town programs. Examples: park maintenance, records, volume upkeep, center lining.
- 578804 Refuse Removal. The funds used to cover the cost of garbage removal from the town buildings.
- 578805 Extraordinary Repairs.

## **RENTALS**

- 581886 Hazardous Waste Day
- 581888 Capital Outlay
- 581889 Capital & Non-Recurring. Funds used for capital purchases and one-time purchases.
- 589901 Annual Rentals/Leases. Funds used for year-round rentals.
- 589902 Occasional Rentals/Leases. These funds are used for short-term or seasonal rentals.

## **UTILITIES**

The following codes are used for all utility costs and costs related to utilities.

- 590011 Heat
- 590012 Electricity
- 590013 Water
- 590014 Telephone
- 590015 Street Lights-Traffic Lights
- 590016 Fire Hydrants-Water
- 590017 Sewer Fees

<b>2015-2016 REVENUE</b>	<b>AUDITED June 30, 2014 2013-14</b>	<b>TOWN COUNCIL June 30, 2015 2014-15</b>	<b>PROJECTED TO June 30, 2015 2014-15</b>	<b>DEPT REQUEST June 30, 2016 2015-16</b>	<b>FIRST SELECTMAN June 30, 2016 2015-16</b>	<b>BOARD OF FINANCE June 30, 2016 2015-16</b>	<b>TOWN COUNCIL June 30, 2016 2015-16</b>
R-1 PROPERTY TAXES	138,268,546	144,701,747	144,802,330	149,840,648	148,008,200	-	-
R-2 EDUCATION PROGRAM GRANTS	1,089,265	1,017,771	1,206,701	1,273,016	1,273,016	-	-
R-3 EDUCATION GRANTS OTHER	3,842,537	3,826,209	3,826,209	3,795,843	3,795,843	-	-
R-4 STATE PROGRAM GRANTS	111,662	96,420	98,773	86,314	86,314	-	-
R-5 STATE REVENUE OTHER	830,547	789,440	849,179	814,192	814,192	-	-
R-6 TOWN PERMITS, FEES	5,170,983	5,346,260	5,754,675	4,892,040	5,212,040	-	-
R-7 TOWN REVENUE OTHER	261,256	350,000	350,000	400,000	400,000	-	-
R-8 INTER FUND TRANSFERS	625,176	659,619	659,619	757,418	757,418	-	-
FUND BALANCE	-						
<b>TOTAL</b>	<b>150,199,972</b>	<b>156,787,466</b>	<b>157,547,486</b>	<b>161,859,471</b>	<b>160,347,023</b>	<b>-</b>	<b>-</b>
<b>ESTIMATED MILL RATE</b>		<b>32.161</b>		<b>33.35</b>	<b>32.86</b>		
		0.875		1.191	0.704		
		2.80%		3.70%	2.19%		

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**R-1 TAX COLLECTIONS**

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	<b>AUDITED</b>	<b>TOWN</b>	<b>PROJECTED</b>	<b>DEPT</b>	<b>FIRST</b>	<b>BOARD OF</b>	<b>TOWN</b>
	<b>June 30, 2014</b>	<b>COUNCIL</b>	<b>TO</b>	<b>REQUEST</b>	<b>SELECTMAN</b>	<b>FINANCE</b>	<b>COUNCIL</b>
	<b>2013-14</b>	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
		<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>
INCREMENTAL PROPERTY		250,000		250,000	250,000		
SUPPLEMENTAL MOTOR VEHICLE		900,000		900,000	1,000,000		
ELDERLY CREDIT (TOWN PROGRAM)		(1,153,000)		(1,153,000)	(1,153,000)		
ELDERLY DEFERAL (TOWN PROG-NEW)		(518,000)		(518,000)	(518,000)		
ELDERLY FREEZE-NO LONGER		-					
STATE FUNDED ELDERLY (Freeze & Circuit Break)		(284,000)		(284,000)	(284,000)		
STATE-TOTAL DISABLED		(4,000)		(4,000)	(4,000)		
INTEREST - LIEN FEES	991,419	610,000	710,583	700,000	700,000		
RESERVE FOR VOL. FIRE EMS TAX ABATE		(55,000)		(50,000)	(50,000)		
PAYOFF OF DEFERRED TAXES-		100,000		100,000	100,000		
RESERVE FOR STATE REVENUE LOSS							
TAX LIEN SALES							
RESERVE FOR APPEALS		(500,000)		(500,000)	(250,000)		
TAX SETTLEMENTS							
GROSS TAX LEVY	137,257,021	145,290,755	144,073,847	150,789,644	148,585,151		
PRIOR YEARS TAXES		1,500,000		1,100,000	1,100,000		
RESERVE FOR UNCOLLECTED TAXES		(1,452,908)		(1,507,896)	(1,485,852)		
PAYMENT IN LIEU OF TAX (Stern Village)	20,106	17,900	17,900	17,900	17,900		
<b>PROPERTY TAX REVENUE</b>	<b>138,268,546</b>	<b>144,701,747</b>	<b>144,802,330</b>	<b>149,840,648</b>	<b>148,008,200</b>	<b>-</b>	<b>-</b>

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**R-2 EDUCATION PROGRAM GRANTS**

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	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED TO</b>	<b>DEPT REQUEST</b>	<b>FIRST SELECTMAN</b>	<b>BOARD OF FINANCE</b>	<b>TOWN COUNCIL</b>
	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
	<b>2013-14</b>	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>
SPECIAL EDUCATION	607,991	608,000	608,000	589,760	589,760		
Payments are rec'd 75% in feb and bal in May							
TRANSPORTATION - PUBLIC	69,938	66,771	61,070	61,070	61,070		
(Payments received in April)							
VO-AG PROGRAM-Received OCT	411,336	343,000	537,631	622,186	622,186		
VO-AG EQUIPMENT							
<b>TOTAL EDUCATION GRANTS</b>	<b>1,089,265</b>	<b>1,017,771</b>	<b>1,206,701</b>	<b>1,273,016</b>	<b>1,273,016</b>	<b>-</b>	<b>-</b>

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**R-3 EDUCATION GRANTS OTHER**

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	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED TO</b>	<b>DEPT REQUEST</b>	<b>FIRST SELECTMAN</b>	<b>BOARD OF FINANCE</b>	<b>TOWN COUNCIL</b>
	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
	<b>2013-14</b>	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>
CODE COMPLIANCE	516,420	515,217	515,217	484,851	484,851		
Reduction due to refunding							
DANIELS FARM GYM							
FIRE ALARM SYSTEM							
ECS GRANT	3,326,117	3,310,992	3,310,992	3,310,992	3,310,992		
ESC-Prior year Adj			49,913				
(Payments rec'd 25% in Oct, 25% in Jan and balance in April)							
<b>TOTAL BUILDING GRANTS</b>	<b>3,842,537</b>	<b>3,826,209</b>	<b>3,826,209</b>	<b>3,795,843</b>	<b>3,795,843</b>	<b>-</b>	<b>-</b>

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**R-4 STATE PROGRAM REVENUE**

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	AUDITED June 30, 2014 2013-14	TOWN COUNCIL June 30, 2015 2014-15	PROJECTED TO June 30, 2015 2014-15	DEPT REQUEST June 30, 2016 2015-16	FIRST SELECTMAN June 30, 2016 2015-16	BOARD OF FINANCE June 30, 2016 2015-16	TOWN COUNCIL June 30, 2016 2015-16
CIVIL DEFENSE	17,344	5,000	17,459	5,000	5,000		
CHILD HEALTH SERVICES-Rec 1/31	71,814	70,000	62,899	62,899	62,899		
NON PUBLIC BUSING (Payments received in April)+A30	22,504	21,420	18,415	18,415	18,415		
	<b>111,662</b>	<b>96,420</b>	<b>98,773</b>	<b>86,314</b>	<b>86,314</b>	-	-

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**R-5 STATE REVENUE OTHER**

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	AUDITED June 30, 2014 2013-14	TOWN COUNCIL June 30, 2015 2014-15	PROJECTED TO June 30, 2015 2014-15	DEPT REQUEST June 30, 2016 2015-16	FIRST SELECTMAN June 30, 2016 2015-16	BOARD OF FINANCE June 30, 2016 2015-16	TOWN COUNCIL June 30, 2016 2015-16
RELIEF FOR HOMEOWNERS-Received OCT,	263,821	250,000	284,000	284,000	284,000		
ELDERLY TAX-Received SEPT	-	2,000	2,000	2,000	2,000		
JUDICIAL DEPT							
STATE PROPERTY REIMB(PILOT)(Rec OCT	88,414	96,783	115,469	100,000	100,000		
DISABILITY EXEMPTION-Rec Dec	3,391	3,577	3,362	3,300	3,300		
BOAT REGISTRATION FEE <b>ELIMINATED</b>	-						
TELEPHONE ACCESS TAX	96,459	95,000	95,000	95,000	95,000		
MASHANTUCKET PEQUOT (3 installments in Dec, Mar and June)	47,763	51,588	51,588	50,040	50,040		
VETERNS GRANT-Received	35,162	35,000	32,937	31,949	31,949		
*MUNICIPAL REVENUE SHARING- (Payments received by end of December-RECEIVED)	178,045	178,045	178,045	172,704	172,704		
*ONE TIME MUNI REV SHARE		77,447	77,447	75,124	75,124		
OTHER (MISCELLANEOUS)-BINGO-OCT	65	-	76	76	76		
FEMA GRANT	42,468						
MUTUAL AID LOCAL-POLICE?	49,700						
OTHER VARIOUS GRANTS	25,259		9,255	-	-		
HOLD HARMLESS GRANT	-	-	-				
<b>TOTAL STATE REVENUE</b>	<b>830,547</b>	<b>789,440</b>	<b>849,179</b>	<b>814,192</b>	<b>814,192</b>	-	-

\*RENAMED, PREVIOUSLY MANUFACTURING GRANT  
One Time MRSA for fye 2013

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**R-6 TOWN PERMITS, FEES AND FINES**

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	<b>AUDITED</b>	<b>TOWN</b>	<b>PROJECTED</b>	<b>DEPT</b>	<b>FIRST</b>	<b>BOARD OF</b>	<b>TOWN</b>
	<b>June 30, 2014</b>	<b>COUNCIL</b>	<b>TO</b>	<b>REQUEST</b>	<b>SELECTMAN</b>	<b>FINANCE</b>	<b>COUNCIL</b>
	<b>2013-14</b>	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
		<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>
FIRE MARSHAL	76,194	75,000	80,900	50,000	70,000		
TOWN CLERK	782,756	700,000	782,260	700,000	750,000		
ENGINEERING	30,402	30,000	36,855	30,000	30,000		
PLANNING & ZONING	33,424	25,000	46,200	35,000	35,000		
POLICE	58,280	50,000	81,600	75,000	75,000		
BUILDING	1,007,249	750,000	1,039,300	500,000	750,000		
LIBRARY							
TUITION/RENTALS-BD. OF ED.	1,118,606	1,150,000	1,094,000	1,075,000	1,075,000		
DOG WARDEN							
DISPOSAL AREA	397,736	320,000	350,400	407,780	407,780		
HEALTH DEPARTMENT				95,000	95,000		
SENIOR CENTER-PROGRAM FEES	-						
MARY SHERLACH-COUNSELING	17,835	15,000	16,100	15,000	15,000		
EMERGENCY MEDICAL SERVICES	1,155,210	1,300,000	1,300,000	1,290,000	1,290,000		
HIGHWAY							
CELL TOWER RENTAL FEES	181,666	192,000	196,200	185,000	185,000		
TLC	39,260	39,260	39,260	39,260	39,260		
SPECIAL DETAIL-REIMB GF ADM FEES	180,000	600,000	600,000	200,000	200,000		
SPECIAL DETAIL-Excess over 3 year				100,000	100,000		
EFFICIENCY AUDIT-THS							
BOE-MISCELLANEOUS	92,365	100,000	91,600	95,000	95,000		
	<b>5,170,983</b>	<b>5,346,260</b>	<b>5,754,675</b>	<b>4,892,040</b>	<b>5,212,040</b>	-	-

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**R-7 TOWN REVENUE OTHER**

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	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED TO</b>	<b>DEPT REQUEST</b>	<b>FIRST SELECTMAN</b>	<b>BOARD OF FINANCE</b>	<b>TOWN COUNCIL</b>
	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
	<b>2013-14</b>	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>
INTEREST	299,716	300,000	300,000	350,000	350,000		
MISCELLANOUS (TLC included above)	60,773	50,000	50,000	50,000	50,000		
UNREALIZED GAIN (LOSS) ON INVEST	(99,233)						
	<b>261,256</b>	<b>350,000</b>	<b>350,000</b>	<b>400,000</b>	<b>400,000</b>	<b>-</b>	<b>-</b>

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**R-8 INTER FUND TRANSFERS**

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	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED TO</b>	<b>DEPT REQUEST</b>	<b>FIRST SELECTMAN</b>	<b>BOARD OF FINANCE</b>	<b>TOWN COUNCIL</b>
	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
	<b>2013-14</b>	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>	<b>2015-16</b>
SEWER IN-KIND PAYMENT	416,402	429,624	429,624	512,093	512,093		
GOLF-IN-KIND PAYMENT	197,774	218,995	218,995	234,325	234,325		
OTHER-INT ON BOND TO SEWER	-	-	-				
OTHER-INT ON BOND TO GOLF	11,000	11,000	11,000	11,000	11,000		
	<b>625,176</b>	<b>659,619</b>	<b>659,619</b>	<b>757,418</b>	<b>757,418</b>	<b>-</b>	<b>-</b>