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## TOWN OF TRUMBULL CONNECTICUT

### FIRST SELECTMAN'S BUDGET MESSAGE February 10, 2016

#### **DEAR CHAIRWOMAN HAMMERS AND MEMBERS OF THE TRUMBULL BOARD OF FINANCE:**

In accordance with Chapter IV, Section 1 of the Trumbull Town Charter, I present my seventh budget for fiscal year, 2016-2017.

Over the course of the last seven years, Trumbull has made tremendous gains. Our school system has earned national recognition and in the face of the Great Recession, our local economy has grown every year, creating jobs and increasing revenue, which has allowed us to keep our tax rate stable. Perhaps most importantly, the Town's financial health has improved dramatically over the course of the last seven years. A pension fund that was once on the brink of insolvency is now on a path of prosperity, with the annual required contribution fully funded for both our town and police pension systems. Our debt burdens are lower now that they were seven years ago. These collective actions of cost containment, revenue generation and fully funding our liabilities is a primary reason why our credit rating has recently been upgraded.

The budget that I propose for fiscal year 2016-2017, reduces spending, meets the objectives set forth late last year by our Superintendent of Schools, makes meaningful investments in public safety and also continues to fund and improve vital town services. With all of these investments, overall expenditures have increased a modest 1.87%. With positive Grand List growth and spending reductions where appropriate, Trumbull will realize a decrease in our mil rate. Trumbull's mil rate will go from 32.87 in the 2015-2016 budget to 32.77 in the 2016-2017 budget. Concomitantly, this will likely lead to a reduction in residential property taxes.

#### **TOWN BUDGET, GENERAL FUND BALANCE AND A HISTORY OF TAX RATE**

This year, I am proposing an overall town budget of \$163,427,503, with an increase in expenditures of 1.87%, as I referenced earlier. Of this total expenditure increase, 1.07% is for the

Board of Education, and .80% is dedicated to general town government, debt service and pension contributions. This increase includes contractually guaranteed wage increases, which underscores how we have worked collectively to make government smaller and smarter under this proposed budget. In the budget I have submitted for your review, there are less employees working for the Town now than there were six years ago when I took office. I am proud that we have been able to reduce overhead while making meaningful investments in public safety. In this budget, there has been a net reduction of 4 positions.

Over the last six years we have been able to make these investments and correct years of benign neglect while having one of the most stable and predictable tax rates in all of Fairfield County. If this budget is approved as presented, the average annual tax increase over the last seven budgets will have been 1.65% per year, among one of the lowest averages in all of Fairfield County.

<b>Fiscal Year</b>	<b>Tax Increase (Decrease)</b>
2010-2011	1.95%
2011-2012	1.43%
2012-2013	REVALUATION
2013-2014	1.87%
2014-2015	2.8%
2015-2016	2.19%
2016-2017	(.31%)
<b>AVERAGE</b>	<b>1.65%</b>

In this budget, our General Fund balance remains at a healthy 10% of our annual operating budget. This hard work is exactly why Trumbull saw its credit rating upgraded two years ago by Standard and Poors. The Town’s total unassigned general fund balance is \$16,600,000 representing 10.5% of the Town’s operating budget.

**TOWN PENSION FUNDS**

For the first time ever, the annual required contribution (ARC) for both the Town and Police pensions are fully funded. In the budget I propose for your consideration, we are contributing \$4,243,000 towards the Town pension plan and \$3,004,000 towards the Police pension plan. When I took office in 2009, the pension fund represented a clear and present danger to the fiscal health

of the Town of Trumbull. Our pension fund was only funded at 27%. In the seven budgets I have proposed for your consideration, pension contributions have increased \$40,752,000 to meet the needs of present and future retirees. This increase in funding over the last seven years should underscore the gravity of the situation when we took office in 2009. Town pension funds saw \$760,000 of investment earnings over the past year, with a positive cash flow of \$1.9 million. Between the Town and Board of Education non-certified personnel, we have successfully negotiated nine labor agreements that now have a defined contribution plan for new employee hires, which long term will reduce the Town's unfunded pension liability.

Seven years later, we have set our pension systems on a path to prosperity, where continued commitment in the operating budget and a diversified investment strategy will lead to a pension system that is fully funded.

This legislative session, I will again be asking the Trumbull Town Council to adopt two key legislative initiatives. First, I will ask the Town Council to approve the previous ordinance introduced last legislative session, that requires the annual required contribution (ARC) to be fully funded in each budget, unless there is a 2/3 override by the Trumbull Town Council. I will also introduce similar legislation requiring that our General Fund Balance maintain its funding levels at 10% of our total operating budget, unless there is a 2/3 override by the Trumbull Town Council. I am confident that by adopting these measures and building upon our accomplishments, Trumbull is in striking distance of achieving the AAA credit rating.

### **GROWTH IN TRUMBULL'S COMMERCIAL GRAND LIST**

At my request, Trumbull Tax Assessor Mark DeVestern has prepared an analysis of how much the Grand List has grown over the last seven years, specifically to illustrate the growth in the commercial tax base that in turn has provided a modicum of relief for our residential taxpayers. In 2009, the commercial Grand List was \$655,593,000, representing 14.2% of the total Grand List. Today, the commercial Grand List is \$908,479,890, representing 22.3% of the total Grand List. This past year alone the Grand List has grown by 1.62%. The Commercial Grand List grew an impressive 9.5% during that same time period. This was due in large measure to projects like the Bridgeport Hospital Outpatient Center, Cooper Surgical, The Bridges at Trumbull and Madison Village, among others, coming onto our tax rolls. The breakdown between our Commercial Grand List and our Residential Grand List is now, 22.3% commercial and 77.7% residential. To highlight how increased revenue through Grand List growth and spending reductions where appropriate have positively benefited our residential taxpayers, below is an analysis prepared by Tax Assessor Mark DeVestern of the before and after effect of this proposed budget on the residential property taxes of Trumbull's three top elected officials and our last six first selectman:

NAME	ADDRESS	15-16 Bill	16-17 Bill
Timothy M. Herbst, First Selectman	97 Fairview Avenue	\$7,563	\$7,556
Suzanne Burr Monaco, Town Clerk	76 Westfield Drive	\$9,181	\$9,029
Anthony Musto, Town Treasurer	15 Maymont Lane	\$10,062	\$10,027
Raymond G. Baldwin, Jr.	700 Booth Hill Road	\$7,935	\$7,733
Kenneth S. Halaby	24 Coventry Lane	\$20,573	\$19,872
David A. Wilson	34 Chalon Road	\$8,872	\$8,790
Morag Vance	53 Meadow Road	\$6,446	\$6,425
Paul Timpanelli	5628 Main Street	\$8,993	\$8,965

Many Trumbull residents will realize a residential property tax reduction as a result of this proposed budget for the 2016-2017 fiscal year. With inflation, cost of living adjustments, collective bargaining agreements, increased healthcare costs and energy costs, all in all, over the last five years, the Town of Trumbull has done an excellent job of keeping the tax rate stable.

97 FAIRVIEW AVENUE	TAX BILL
2012-2013	\$7,066
2013-2014	\$7,198
2014-2015	\$7,400
2015-2016	\$7,563
2016-2017	\$7,556

### BOARD OF EDUCATION

Earlier this year, the Board of Education requested a budget increase of 2.79%. This requested increase at the time included healthcare costs that were built into their operating budget. With the recent decision by the Board of Education to transfer healthcare costs to the Town side of the budget, I am recommending an overall increase of 1.77%. I believe this level of funding will allow for the restoration of \$377,117 that will go towards the further reduction of pay to participate fees, two additional technology integration specialists at the elementary school level, with one now at each elementary school, as well as monies for curriculum development and additional technology. With Dr. Cialfi's plan of action for improved standardized testing at the middle school and high school level, coupled with the recent presentation of Dr. Budd in this regard, I am confident that these investments will yield positive results in improved student achievement. Curriculum development and improved technology remain core priorities of this administration. Later this year, I will be asking the Board of Education to develop a five year strategic plan to develop core priorities during that time period.

## **TRUMBULL POLICE DEPARTMENT**

Michael Lombardo recently completed his first year as Chief of Police. On the financial front, I am pleased to report that Chief Lombardo and his administrative team have done the following:

- Reduced overtime expenses ending the 2015 fiscal year with the lowest levels of overtime in three years. To further enhance efficiency and reduce cost, Chief Lombardo reorganized senior management positions to enhance efficiency across all divisions.
- Under Chief Lombardo's leadership, the renovations to the dispatch, records and communication center are nearing completion on time and within budget. This further underscores his administrative ability to contain cost and properly administer budgets.
- The Trumbull Police Department was successful in applying for and receiving grant funding to purchase first generation body worn cameras for patrol officers at no cost to the Town of Trumbull. These body cameras will guarantee that Trumbull police officers are protected from wrongful accusations. These efforts will also provide additional evidence that will better assist law enforcement in the successful prosecution of those that commit crimes.
- Perhaps most significantly, Trumbull has begun the much needed process of obtaining accreditation for the Trumbull Police Department. This initiative has been long overdue. Having accreditation long term will reduce liability to the Trumbull Police Department. Further, it will demonstrate to any and all outside third parties that the Trumbull Police Department is a professional law enforcement agency. Chief Lombardo's service as Vice President of the Connecticut Police Chief's Association will immeasurably assist in achieving these objectives.

Among one of my highest public safety priorities, of which Chief Lombardo concurs, is the re-introduction of school resource officers into our schools. This program is critical on several levels. First, as a drug epidemic continues to plague Connecticut, it is critical to have police officers in our high school and middle schools working collaboratively with teachers and administrators in identifying issues and taking necessary corrective action. Our school resource officers will also provide education to our youth about the dangers of substance abuse as well as the consequences. This, coupled with our retrained K-9 unit, I believe, will serve as a strong deterrent to any students who might be using or dealing drugs within our schools. I also firmly believe that the presence of police in our high school and middle school will make our learning environments more safe and secure. In this budget, I am recommending one school resource officer be assigned to Trumbull High School and one school resource officer be assigned to each middle school.

## **CONTINUED EFFICIENCIES WITHIN TOWN WIDE DEPARTMENTS**

In this budget, as with last year's budget, you will note additional reorganizations intended to improve services to our residents, enhance efficiencies and reduce the overall burden to the Trumbull taxpayer. Our Finance Director, Maria Pires and our Labor Relations Director James Haselkamp have worked over the last four months to develop an early retirement incentive program, which was recently adopted by the Trumbull Town Council. This plan has allowed us to realize additional cost savings and a further reduction of the employee headcount, while

respecting those that have dedicated their professional careers to serving the people of Trumbull. Eight current town employees have elected to participate in the early retirement plan, with an overall net reduction of 4 positions in the Town operating budget.

You will notice specific reorganizations in the Finance Department, Public Works Department and Parks and Recreation Department. Many of the changes in the Parks and Recreation Department are the direct result of recommendations contained in the external audit recently completed by the Matrix Group. As a result of the recent retirement of our Senior/Social Services Director, there will be a reorganization whereby the new position will focus exclusively on senior services. You will also note that the Senior Center and Social Services will now be consolidated into the Department of Human Services, which will be led by a new Director.

I must also note this is the first budget that is subject to the Municipal Compensation Ordinance passed by the Town Council last year. An ordinance at the local level is similar to a statute or a federal law. We in government have an obligation to abide by and enforce an ordinance. You will notice certain salary adjustments that were made in this budget that are subject to the municipal compensation ordinance.

In reviewing the Town and Board of Education energy budgets, you will notice that energy costs continue to either decline or hold at stable rates. Under the leadership of our Public Works Director, John Marsilio and our BOE Facilities Director, Mark Deming, the Town of Trumbull is investing in clean and renewable energy, including solar. Our overall goal is to modernize our municipal buildings and each of our schools with the express intent of reducing our overall energy costs.

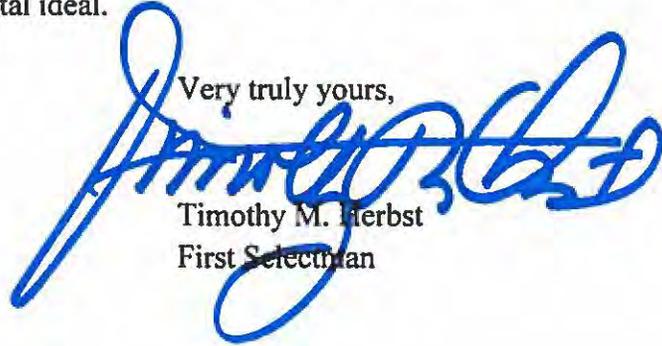
#### **STATE HEALTHCARE PLAN:**

Last year, our Director of Labor Relations, James Haselkamp, was successful in transitioning the Town to a new healthcare consultant and new pharmacy benefits administrator. He has also developed a plan to reduce our stop loss coverage. All of these proactive measures represented \$202,000 of savings implemented in less than one year. This year, after examining critical data and with careful deliberation, it has been determined that the Town of Trumbull and the Trumbull Board of Education will realize savings of \$3 million by participating in the state healthcare system. The state healthcare system has been met with favorable reaction from our collective bargaining units and the savings realized will allow our Town to hold expense levels in check.

In summation, the Town of Trumbull has accomplished so much and come so far these last seven years. A school system that continues to garner national recognition. A financial system that has earned the trust and respect of not only our taxpayers, but the financial rating agencies. A Town government that is smaller, smarter and more efficient now than it was seven years ago. An

economy that has grown each year, in spite of the Great Recession. As I have often said, what we do is important, but what we leave behind is even more important. I am confident that this budget embraces and advances that fundamental ideal.

Very truly yours,

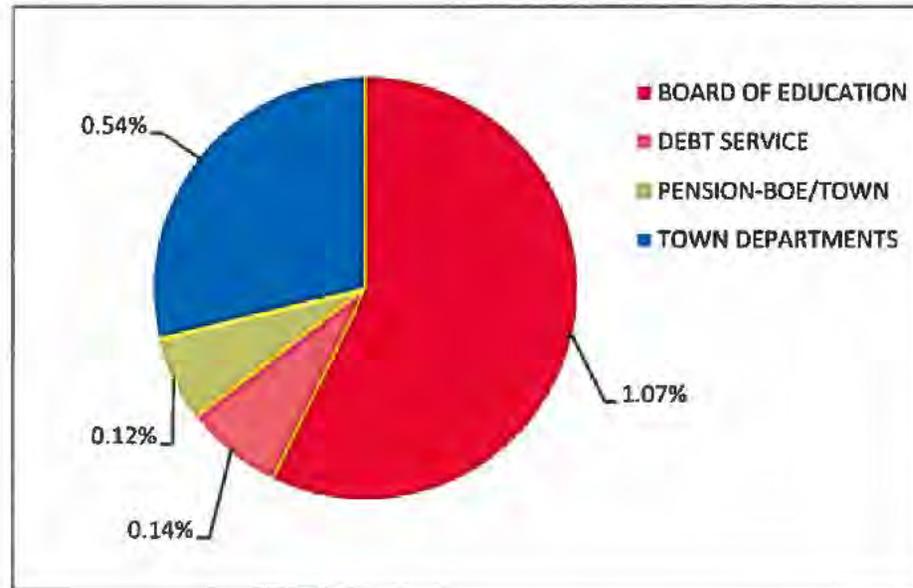
A handwritten signature in blue ink, appearing to read "Timothy M. Herbst", written in a cursive style.

Timothy M. Herbst  
First Selectman

**TOWN OF TRUMBULL  
2016-2017 BUDGET**

BOARD OF EDUCATION  
DEBT SERVICE  
PENSION-BOE/TOWN  
TOWN DEPARTMENTS

	REVISED BUDGET FISCAL YEAR 2016	DEPT REQUEST FISCAL YEAR 2017	DIFF	PERCENT INCREASE	FIRST SELECT FISCAL YEAR 2017	DIFF	PERCENT INCREASE	% OF TOTAL INCREASE
BOARD OF EDUCATION	97,216,380	99,933,178	2,716,798	2.79%	98,933,178	1,716,798	1.77%	1.07%
DEBT SERVICE	13,143,940	13,366,852	222,912	1.70%	13,366,852	222,912	1.70%	0.14%
PENSION-BOE/TOWN	7,051,000	7,247,000	196,000	2.78%	7,247,000	196,000	2.78%	0.12%
TOWN DEPARTMENTS	43,014,728	45,152,177	2,137,449	4.97%	43,880,473	865,745	2.01%	0.54%
	<b>160,426,048</b>	<b>165,699,207</b>	<b>5,273,159</b>	<b>3.29%</b>	<b>163,427,503</b>	<b>3,001,455</b>	<b>1.87%</b>	<b>1.87%</b>



## OBJECT CODES

### SALARIES AND WAGES

- 501101 Full-time/Permanent. Includes regular, full-time staff members working 20 hours per week or more or are paid on a monthly basis.
- 501102 Part-time/Permanent. Includes regular, year-round employees working less than 20 hours per week.
- 501103 Seasonal/Temporary. These are positions filled by either full or part time people for a specific season or task. Examples: summer help, temporary clerks.
- 501104 Vacation, Weekend, Substitute, Relief. These funds are specifically for short-term relief necessary on a regular basis. Examples: vacation relief, weekend relief, expanded hours.
- 501105 Overtime. Includes all types of premium pay, including normal overtime, emergency overtime, holiday pay and shift differential.
- 501106 Longevity. These funds are for longevity payments per town policy and contractual provisions.
- 501107 Promotions. These are funds to pay the higher salary of an employee who is promoted and to meet the cost of higher salaries resulting from provisional appointments.
- 501108 Work-Study. Work-study funds are to pay high school students in work-study programs and students in college intern programs.
- 501109 College Incentive. There are funds to meet the contractual payments for employees in college incentive programs.
- 501110 Reimbursable Services. There are salaries for which there is some form of reimbursement. Examples: reimbursable nursing services, special detail services.
- 501112 Shift differential. These are funds for shift differential as required by police contract.
- 501113 Holiday. These are funds for holiday as required by police contract.
- 501114 Training. Salaries paid while in training.
- 501116 Salary-Contingency Reserve. This is the reserve for contingency pay for unsettled contracts.
- 501118 Settlements. Any kind of worker's compensation or hypertension settlement.
- 501120 AED Annual Stipend.
- 501187 Uniform Cleaning. These funds are used to pay for uniform cleaning based on contract.
- 501188 Uniform Allowance. These funds are used to pay for uniforms as required by contract.

### SERVICES AND FEES

- 522201 Clerical Fees. These are funds to meet the normal fees, as set by policy of the First Selectman, for clerks of boards and commissions.
- 522202 Professional Services/Fees. These are to provide payment for outside, professional services used by the town. Examples: appointed assessor, attorney's fees, auditors, labor consultants, consultants for exams, lecturer's fees, golf pro, registrar of voters, veterinarian's fees, special police, CCM fee, police artist.

- 522203 Ancillary Services. These are funds related to the professional services as set forth in 522202, as well as town services. Examples: cataloging, arbitration, prisoner expense, LEADERS grant, towing/storage, fire extinguisher, election expense, police physicals, police contingency, photo service, cash register, legal contingency, canine expense.
- 522204 Contractual Services. These are services for which we formally contract with another party. Examples: ADMINS fee, student scheduling, library computer, CRRA fees, sewer fees, DEC maintenance.
- 522205 Program Expenses. These are funds for specific programs of the town that are considered to be part of services and fees. Examples: Senior citizens liaison, judge of probate, social aide, junior pages, film co-op, seasonal arts programs, town wide census, Memorial Day Parade, Board of Tax Review, vital statistics, fire district recognition payments, golf ID clerk, p&z regs update, tree program, transit district, EMS activities, regional planning, welfare payments, Scouts in Government Day, recreation programs and CPR instruction.
- 522207 Special Contractual Services

**MATERIALS AND SUPPLIES**

- 534401 Office Supplies. These are all of the general supplies purchased and used in carrying out the day-to-day operations of town offices. Examples include pens, pads, stationery, envelopes, etc.
- 534402 Program Supplies. These are the supplies used to carry out the specific programs of the department. Examples: ammunition, chemical sludge solvent, food allowance, flood control supplies, golf course supplies, computer forms, election supplies, trophies, health supplies, tests, sand, highway supplies, library books, clay, linens.
- 534403 Cleaning Supplies. These are supplies that are used for the cleaning and housekeeping of town buildings and vehicles.
- 534404 Public Immunization.

**COMMUNICATIONS**

- 545501 Legal Notices. These funds are used for meeting notices, decisions, etc., that the town is required by law to publish in a general circulation newspaper.
- 545502 Public Reports. These include the annual report, audit report, town code, election lists, and other special reports.
- 545503 Public Relations. These funds are used to provide public notice (posters, ads, signs, literature) for special programs and events.
- 545504 Postage. All mailing permits and postage would be included in this classification.

**CONTINUING EDUCATION**

- 556601 Seminars/Conferences. These funds are used to pay the fees for attendance at specific seminars and conferences. Fees would include registration, materials, lodging, and meals where necessary.
- 556602 Professional Association Dues. Included in this account are the annual dues for memberships in professional organizations and associations.
- 556603 In-Service Training. These funds are used for tuition and fees for attending schools and courses that would be of longer duration than a seminar or conference.
- 556604 Publications. All books, magazines, journals and newspapers purchased for professional development are included in this account.
- 556605 Continuing Education Transportation Expenses. These Funds are designated for the transportation costs to and from seminars, conferences, and schools.

## **TRANSPORTATION**

- 567701 Gasoline, Oil, Grease. These funds include the fuel and oil for town vehicles used in normal departmental operations.
- 567702 Vehicle Repair Parts, Tires. These funds are used for parts and tires from town vehicles.
- 567703 Travel Reimbursement. These funds are used to cover per mile cost reimbursement for town employees using their own vehicles in the normal course of their duties.
- 567704 Expense Accounts. These funds are used to pay expenses incurred by certain town officials (i.e. First Selectman) in the course of their duties.

## **MAINTENANCE AND REPAIR**

- 578801 Service Contracts. These funds cover maintenance and repair costs that are incurred through a written service contract.
- 578802 Equipment Maintenance. Funds used for the ongoing maintenance of town equipment that is not covered by a service contract. This also includes building maintenance.
- 578803 Program-related Maintenance. The funds are used to cover maintenance costs incurred in connection with town programs. Examples: park maintenance, records, volume upkeep, center lining.
- 578804 Refuse Removal. The funds used to cover the cost of garbage removal from the town buildings.
- 578805 Extraordinary Repairs.

## **RENTALS**

- 581886 Hazardous Waste Day
- 581888 Capital Outlay
- 581889 Capital & Non-Recurring. Funds used for capital purchases and one-time purchases.
- 589901 Annual Rentals/Leases. Funds used for year-round rentals.
- 589902 Occasional Rentals/Leases. These funds are used for short-term or seasonal rentals.

## **UTILITIES**

The following codes are used for all utility costs and costs related to utilities.

- 590011 Heat
- 590012 Electricity
- 590013 Water
- 590014 Telephone
- 590015 Street Lights-Traffic Lights
- 590016 Fire Hydrants-Water
- 590017 Sewer Fees

<b>TOWN OF TRUMBULL</b>		
<b>STATEMENT OF CHANGES IN FUND BALANCE</b>		
<b>UNAUDITED PROJECTIONS THRU JUNE 30, 2016</b>		
<b>AS OF JANUARY 31, 2016</b>		
		<b>Fund Balance</b>
<b>GENERAL FUND BALANCE JULY 1, 2015 (AUDITED)</b>		<b>16,620,913</b>
<b>SUPPLEMENTAL APPROPRIATIONS</b>		
GENERAL FUND	31,137	
SPECIAL AGENCY	-	
APPROPRIATIONS PENDING	-	
		<b>31,137</b>
<b>REVENUE OVER (UNDER) BUDGET</b>		<b>519,984</b>
<b>EXPENDITURES PROJECTED TO BE UNDER (OVER) BUDGET</b>		
<b>TOTAL UNAUDITED FUND BALANCE AS OF JUNE 30, 2016</b>		<b><u>17,109,760</u></b>
<b>FUND BALANCE AS A PERCENTAGE OF CURRENT YEAR'S EXPENDITURES</b>		<b><u>10.67%</u></b>
 <b>NOTE: THESE STATEMENTS ARE UNAUDITED AND HAVE BEEN PREPARED FOR MANAGEMENT PURPOSES ONLY</b>		

GENERAL FUND BALANCE PROJECTION DETAIL FOR YEAR ENDING JUNE 30, 2016					
SUPPLEMENTAL APPROPRIATIONS FROM THE GENERAL FUND AS OF JANUARY 31, 2016					
DATE	AMOUNT	ITEM	REASON	A/C #	
8/13/2015	15,000.00	Fall Festival	Fall Festival fireworks	01080300-522205	
8/13/2015	10,000.00	Town Hall - Prof. Services/Fees	Senior Center/Community Center needs asesment	01013800-522202	
2/2/2016	2,965.00	Social Services-Salaries	Staff from PT to FT	01050000-501101	
2/2/2016	3,172.00	Senior Services-Salaries	Staff from PT to FT	01050600-501101	
<b>TOTAL</b>	<b>31,137.00</b>				
	<b>0.00</b>				
<b>TOTAL-ALL</b>	<b>31,137.00</b>				
REVENUE OVER (UNDER) BUDGET			BUDGET 2015-16	UNAUDITED 2015-16	CHANGE
R-1	PROPERTY TAXES		147,803,625	148,286,686	483,061
R-2	EDUCATION PROGRAM GRANTS**		1,276,045	1,268,092	(7,953)
R-3	EDUCATION GRANTS OTHER		3,795,843	3,987,138	191,295
R-4	STATE PROGRAM GRANTS		87,530	118,006	30,476
R-5	STATE REVENUE OTHER		842,410	712,475	(129,935)
R-6	TOWN PERMITS, FEES AND FINES		5,432,040	5,386,734	(45,306)
R-7	TOWN REVENUE OTHER		400,000	398,948	(1,052)
R-8	INTER FUND TRANSFERS		757,418	756,816	(602)
	FUND BALANCE				-
	<b>TOTAL-REVENUES OVER (UNDER) BUDGET</b>		<b>160,394,911</b>	<b>160,914,895</b>	<b>519,984</b>
<b>NOTE: THESE STATEMENTS ARE UNAUDITED AND HAVE BEEN PREPARED FOR MANAGEMENT PURPOSES ONLY</b>					

2015-2016 REVENUE	TOWN COUNCIL	AUDITED	TOWN COUNCIL	PROJECTED TO
	June 30, 2015 2014-15	June 30, 2015 2014-15	June 30, 2016 2015-16	June 30, 2016 2015-16
R-1 PROPERTY TAXES	144,701,747	144,465,175	147,803,625	148,286,686
R-2 EDUCATION PROGRAM GRANTS	1,017,771	1,439,013	1,276,045	1,268,092
R-3 EDUCATION GRANTS OTHER	3,877,650	3,877,650	3,795,843	3,987,138
R-4 STATE PROGRAM GRANTS	96,420	98,773	87,530	118,006
R-5 STATE REVENUE OTHER	789,440	771,813	842,410	712,475
R-6 TOWN PERMITS, FEES	5,346,260	5,675,023	5,432,040	5,386,734
R-7 TOWN REVENUE OTHER	350,000	309,986	400,000	398,948
R-8 INTER FUND TRANSFERS	659,619	667,366	757,418	756,816
FUND BALANCE				
<b>TOTAL</b>	<b>156,838,907</b>	<b>157,304,799</b>	<b>160,394,911</b>	<b>160,914,895</b>
<b>ESTIMATED MILL RATE</b>	<b>32.161</b>		<b>32.87</b>	
	0.875		0.705	
	2.80%		2.19%	

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**R-1 TAX COLLECTIONS**

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	<b>TOWN COUNCIL June 30, 2015 2014-15</b>	<b>AUDITED June 30, 2015 2014-15</b>	<b>TOWN COUNCIL June 30, 2016 2015-16</b>	<b>PROJECTED TO June 30, 2016 2015-16</b>
INCREMENTAL PROPERTY	250,000		250,000	
SUPPLEMENTAL MOTOR VEHICLE	900,000		1,000,000	
ELDERLY CREDIT (TOWN PROGRAM)	(1,153,000)		(1,153,000)	
ELDERLY DEFERAL (TOWN PROG-NEW)	(518,000)		(518,000)	
ELDERLY FREEZE-NO LONGER	-			
STATE FUNDED ELDERLY (Freeze & Circuit E	(284,000)		(284,000)	
STATE-TOTAL DISABLED	(4,000)		(4,000)	
INTEREST - LIEN FEES	610,000	853,146	750,000	665,000
RESERVE FOR VOL. FIRE EMS TAX ABATE	(55,000)		(50,000)	
PAYOFF OF DEFERRED TAXES-	100,000		100,000	
RESERVE FOR STATE REVENUE LOSS				
TAX LIEN SALES				
RESERVE FOR APPEALS	(500,000)		(500,000)	
<b>TAX SETTLEMENTS</b>				
GROSS TAX LEVY	145,290,755	143,591,831	148,578,209	147,600,000
PRIOR YEARS TAXES	1,500,000		1,100,000	
RESERVE FOR UNCOLLECTED TAXES	(1,452,908)		(1,485,782)	
PAYMENT IN LIEU OF TAX (Stern Village)	17,900	20,198	20,198	21,686
<b>PROPERTY TAX REVENUE</b>	<b>144,701,747</b>	<b>144,465,175</b>	<b>147,803,625</b>	<b>148,286,686</b>

*****				
<b>R-2 EDUCATION PROGRAM GRANTS</b>				
*****				
	<b>TOWN COUNCIL</b>	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED</b>
	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>TO</b>
	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>June 30, 2016</b>
				<b>2015-16</b>
SPECIAL EDUCATION	608,000	838,619	589,760	589,760
Payments are rec'd 75% in feb and bal in May				
TRANSPORTATION - PUBLIC	66,771	60,949	64,099	54,332
(Payments received in April)				
VO-AG PROGRAM-Received OCT	343,000	539,445	622,186	624,000
VO-AG EQUIPMENT				
<b>TOTAL EDUCATION GRANTS</b>	<b>1,017,771</b>	<b>1,439,013</b>	<b>1,276,045</b>	<b>1,268,092</b>

*****				
<b>R-3 EDUCATION GRANTS OTHER</b>				
*****				
	<b>TOWN COUNCIL</b>	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED</b>
	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>TO</b>
	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>June 30, 2016</b>
				<b>2015-16</b>
CODE COMPLIANCE	515,217	515,217	484,851	484,851
Reduction due to refunding				
DANIELS FARM GYM				
FIRE ALARM SYSTEM				
ECS GRANT	3,362,433	3,362,433	3,310,992	3,353,943
ESC-Prior year Adj				148,344
(Payments rec'd 25% in Oct, 25% in Jan and balance in April)				
<b>TOTAL BUILDING GRANTS</b>	<b>3,877,650</b>	<b>3,877,650</b>	<b>3,795,843</b>	<b>3,987,138</b>

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**R-4 STATE PROGRAM REVENUE**

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	TOWN COUNCIL	AUDITED	TOWN COUNCIL	PROJECTED TO
	June 30, 2015	June 30, 2015	June 30, 2016	June 30, 2016
	2014-15	2014-15	2015-16	2015-16
CIVIL DEFENSE	5,000	17,459	5,000	18,031
CHILD HEALTH SERVICES-Rec 1/31	70,000	62,899	62,899	81,891
NON PUBLIC BUSING (Payments received in April)	21,420	18,415	19,631	18,084
	<b>96,420</b>	<b>98,773</b>	<b>87,530</b>	<b>118,006</b>

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**R-5 STATE REVENUE OTHER**

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	TOWN COUNCIL	AUDITED	TOWN COUNCIL	PROJECTED TO
	June 30, 2015	June 30, 2015	June 30, 2016	June 30, 2016
	2014-15	2014-15	2015-16	2015-16
RELIEF FOR HOMEOWNERS-Received OCT,	250,000	245,249	284,000	246,553
ELDERLY TAX-Received SEPT	2,000	-	-	-
JUDICIAL DEPT				
STATE PROPERTY REIMB(PILOT)(Rec OCT	96,783	115,469	106,617	-
DISABILITY EXEMPTION-Rec Dec	3,577	3,362	3,300	3,236
BOAT REGISTRATION FEE <b>ELIMINATED</b>				
TELEPHONE ACCESS TAX	95,000	102,734	100,000	100,000
MASHANTUCKET PEQUOT (3 installments in Dec, Mar and June)	51,588	53,557	52,036	53,005
VETERNS GRANT-Received	35,000	32,937	31,949	35,387
*MUNICIPAL REVENUE SHARING- (Payments received by end of December-RECEIVED)	178,045	178,045	189,309	189,309
*ONE TIME MUNI REV SHARE	77,447	-	75,124	75,124
OTHER (MISCELLANEOUS)-BINGO-OCT	-	76	76	66
FEMA GRANT				
MUTUAL AID LOCAL-POLICE?				
OTHER VARIOUS GRANTS		40,384	-	9,795
HOLD HARMLESS GRANT				
<b>TOTAL STATE REVENUE</b>	<b>789,440</b>	<b>771,813</b>	<b>842,410</b>	<b>712,475</b>
*RENAMED, PREVIOUSLY MANUFACTURING GRANT				

***** R-6 TOWN PERMITS, FEES AND FINES *****	TOWN COUNCIL June 30, 2015 2014-15	AUDITED June 30, 2015 2014-15	TOWN COUNCIL June 30, 2016 2015-16	PROJECTED TO June 30, 2016 2015-16
FIRE MARSHAL	75,000	87,100	75,000	72,534
TOWN CLERK	700,000	747,035	775,000	784,000
ENGINEERING	30,000	47,321	45,000	33,453
PLANNING & ZONING	25,000	50,155	45,000	43,472
POLICE	50,000	66,269	80,000	69,833
BUILDING	750,000	1,106,068	950,000	950,000
LIBRARY				
TUITION/RENTALS-BD. OF ED.	1,150,000	1,067,795	1,050,000	1,066,170
DOG WARDEN				
DISPOSAL AREA	320,000	326,942	407,780	341,890
HEALTH DEPARTMENT			95,000	48,352
SENIOR CENTER-PROGRAM FEES				
MARY SHERLACH-COUNSELING	15,000	15,293	15,000	13,010
EMERGENCY MEDICAL SERVICES	1,300,000	1,270,841	1,290,000	1,350,000
HIGHWAY				
CELL TOWER RENTAL FEES	192,000	164,285	170,000	174,554
TLC	39,260	39,260	39,260	39,260
SPECIAL DETAIL-REIMB GF ADM FEES	600,000	600,000	200,000	200,000
SPECIAL DETAIL-Excess over 3 year			100,000	100,000
EFFICIENCY AUDIT-THS				
BOE-MISCELLANEOUS	100,000	86,659	95,000	100,206
	<b>5,346,260</b>	<b>5,675,023</b>	<b>5,432,040</b>	<b>5,386,734</b>

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**R-7 TOWN REVENUE OTHER**  
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	<b>TOWN COUNCIL</b>	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED TO</b>
	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>
INTEREST	300,000	312,112	350,000	350,000
MISCELLANEOUS (TLC included above)	50,000	88,557	50,000	48,948
UNREALIZED GAIN (LOSS) ON INVEST		(90,683)		
	<b>350,000</b>	<b>309,986</b>	<b>400,000</b>	<b>398,948</b>

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**R-8 INTER FUND TRANSFERS**  
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	<b>TOWN COUNCIL</b>	<b>AUDITED</b>	<b>TOWN COUNCIL</b>	<b>PROJECTED TO</b>
	<b>June 30, 2015</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2016</b>
	<b>2014-15</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2015-16</b>
SEWER IN-KIND PAYMENT	429,624	448,371	512,093	512,093
GOLF-IN-KIND PAYMENT	218,995	218,995	234,325	234,325
OTHER-INT ON BOND TO SEWER	-			
OTHER-INT ON BOND-BUNKER PROJECT	11,000		11,000	10,398
	<b>659,619</b>	<b>667,366</b>	<b>757,418</b>	<b>756,816</b>

	AUDITED	TOWN	PROJECTED	DEPT	FIRST	BOARD OF	TOWN
2016-2017 REVENUE/MILL RATE	June 30, 2015	COUNCIL	TO	REQUEST	SELECTMAN	FINANCE	COUNCIL
	2014-15	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
		2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
R-1 PROPERTY TAXES	144,465,175	147,803,625	148,286,686	152,610,776	150,339,072	-	-
R-2 EDUCATION PROGRAM GRANTS	1,439,013	1,276,045	1,268,092	1,262,173	1,262,173	-	-
R-3 EDUCATION GRANTS OTHER	3,877,650	3,795,843	3,987,138	3,616,564	3,616,564	-	-
R-4 STATE PROGRAM GRANTS	98,773	87,530	118,006	107,197	107,197	-	-
R-5 STATE REVENUE OTHER	771,813	842,410	712,475	1,699,053	1,699,053	-	-
R-6 TOWN PERMITS, FEES	5,675,023	5,432,040	5,386,734	5,234,399	5,234,399	-	-
R-7 TOWN REVENUE OTHER	309,986	400,000	398,948	420,000	420,000	-	-
R-8 INTER FUND TRANSFERS	667,366	757,418	756,816	749,045	749,045	-	-
FUND BALANCE							
<b>TOTAL</b>	<b>157,304,799</b>	<b>160,394,911</b>	<b>160,914,895</b>	<b>165,699,207</b>	<b>163,427,503</b>	<b>-</b>	<b>-</b>
<b>ESTIMATED MILL RATE</b>		<b>32.87</b>		<b>33.27</b>	<b>32.77</b>		
		0.705		0.397	(0.102)		
		2.19%		1.21%	-0.31%		

***** R-1 TAX COLLECTIONS *****	AUDITED	TOWN COUNCIL	PROJECTED TO	DEPT REQUEST	FIRST SELECTMAN	3,032,592 1.89% BOARD OF FINANCE	TOWN COUNCIL
	June 30, 2015 2014-15	June 30, 2016 2015-16	June 30, 2016 2015-16	June 30, 2017 2016-17	June 30, 2017 2016-17	June 30, 2017 2016-17	June 30, 2017 2016-17
INCREMENTAL PROPERTY		250,000		500,000	500,000		
SUPPLEMENTAL MOTOR VEHICLE		1,000,000		1,025,000	1,025,000		
ELDERLY CREDIT (TOWN PROGRAM)		(1,153,000)		(1,153,000)	(1,153,000)		
ELDERLY DEFERAL (TOWN PROG-NEW)		(518,000)		(518,000)	(518,000)		
ELDERLY FREEZE-NO LONGER							
STATE FUNDED ELDERLY (Freeze & Circuit Break)		(284,000)		(246,000)	(246,000)		
STATE-TOTAL DISABLED		(4,000)		(4,000)	(4,000)		
INTEREST - LIEN FEES	853,146	750,000	665,000	700,000	700,000		
RESERVE FOR VOL. FIRE EMS TAX ABATE		(50,000)		(50,000)	(50,000)		
PAYOFF OF DEFERRED TAXES-		100,000		100,000	100,000		
RESERVE FOR STATE REVENUE LOSS							
TAX LIEN SALES							
RESERVE FOR APPEALS		(500,000)		(500,000)	(500,000)		
TAX SETTLEMENTS							
GROSS TAX LEVY	143,591,831	148,578,209	147,600,000	152,832,267	150,539,932		
PRIOR YEARS TAXES		1,100,000		1,300,000	1,300,000		
RESERVE FOR UNCOLLECTED TAXES		(1,485,782)		(1,375,490)	(1,354,859)		
PAYMENT IN LIEU OF TAX (Stern Village)	20,198	20,198	21,686				
<b>PROPERTY TAX REVENUE</b>	<b>144,465,175</b>	<b>147,803,625</b>	<b>148,286,686</b>	<b>152,610,776</b>	<b>150,339,072</b>	-	-

***** R-2 EDUCATION PROGRAM GRANTS *****							
	AUDITED	TOWN	PROJECTED	DEPT	FIRST	BOARD OF	TOWN
	June 30, 2015	COUNCIL	TO	REQUEST	SELECTMAN	FINANCE	COUNCIL
	2014-15	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
		2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
SPECIAL EDUCATION	838,619	589,760	589,760	589,760	589,760		
Payments are rec'd 75% in feb and bal in May							
TRANSPORTATION - PUBLIC	60,949	64,099	54,332	48,413	48,413		
(Payments received in April)							
VO-AG PROGRAM-Received OCT	539,445	622,186	624,000	624,000	624,000		
VO-AG EQUIPMENT							
<b>TOTAL EDUCATION GRANTS</b>	<b>1,439,013</b>	<b>1,276,045</b>	<b>1,268,092</b>	<b>1,262,173</b>	<b>1,262,173</b>	<b>-</b>	<b>-</b>
***** R-3 EDUCATION GRANTS OTHER *****							
	AUDITED	TOWN	PROJECTED	DEPT	FIRST	BOARD OF	TOWN
	June 30, 2015	COUNCIL	TO	REQUEST	SELECTMAN	FINANCE	COUNCIL
	2014-15	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
		2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
CODE COMPLIANCE	515,217	484,851	484,851	262,621	262,621		
Reduction due to refunding							
2017-18 last year							
DANIELS FARM GYM							
FIRE ALARM SYSTEM							
ECS GRANT	3,362,433	3,310,992	3,353,943	3,353,943	3,353,943		
ESC-Prior year Adj			148,344				
(Payments rec'd 25% in Oct, 25% in Jan and balance in April)							
<b>TOTAL BUILDING GRANTS</b>	<b>3,877,650</b>	<b>3,795,843</b>	<b>3,987,138</b>	<b>3,616,564</b>	<b>3,616,564</b>	<b>-</b>	<b>-</b>

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**R-4 STATE PROGRAM REVENUE**

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	AUDITED	TOWN COUNCIL	PROJECTED TO	DEPT REQUEST	FIRST SELECTMAN	BOARD OF FINANCE	TOWN COUNCIL
	June 30, 2015	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
CIVIL DEFENSE	17,459	5,000	18,031	18,000	18,000		
CHILD HEALTH SERVICES-Rec 1/31	62,899	62,899	81,891	73,656	73,656		
NON PUBLIC BUSING (Payments received in April)	18,415	19,631	18,084	15,541	15,541		
	<b>98,773</b>	<b>87,530</b>	<b>118,006</b>	<b>107,197</b>	<b>107,197</b>	-	-

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**R-5 STATE REVENUE OTHER**

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	AUDITED	TOWN COUNCIL	PROJECTED TO	DEPT REQUEST	FIRST SELECTMAN	BOARD OF FINANCE	TOWN COUNCIL
	June 30, 2015	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
RELIEF FOR HOMEOWNERS-Received OCT, DEC	245,249	284,000	246,553	246,000	246,000		
DISTRIBUTION TO TOWNS-POLICE-NEW	-	-	-	40,000	40,000		
COLLEGES & UNIVERSITIES (PILOT)				3,286	3,286		
STATE PROPERTY REIMB(PILOT)(Rec OCT	115,469	106,617	-	-	-		
DISABILITY EXEMPTION-Rec Dec	3,362	3,300	3,236	3,236	3,236		
BOAT REGISTRATION FEE ELIMINATED							
TELEPHONE ACCESS TAX	102,734	100,000	100,000	10,000	10,000		
MASHANTUCKET PEQUOT (3 installments in Dec, Mar and June)	53,557	52,036	53,005	50,070	50,070		
VETERNS GRANT-Received	32,937	31,949	35,387	35,837	35,837		
GRANTS FOR MUNICIPAL PROJECTS (Payments received by end of December-RECEIVED)	178,045	189,309	189,309	189,309	189,309		
*ONE TIME MUNI REV SHARE	-	75,124	75,124				
OTHER (MISCELLANEOUS)-BINGO-OCT	76	76	66	76	76		
MUNICIPAL REV SHARE-ADDT'L SALES TAX-NEW				1,072,878	1,072,878		
MUNICIPL REV SHARE-MV PROP TAX GRANT-NEW				48,361	48,361		
OTHER VARIOUS GRANTS	40,384	-	9,795				
<b>TOTAL STATE REVENUE</b>	<b>771,813</b>	<b>842,410</b>	<b>712,475</b>	<b>1,699,053</b>	<b>1,699,053</b>	-	-

\*RENAMED, PREVIOUSLY MANUFACTURING GRANT  
One Time MRSA for fye 2013

***** R-6 TOWN PERMITS, FEES AND FINES *****							
	AUDITED	TOWN	PROJECTED	DEPT	FIRST	BOARD OF	TOWN
	June 30, 2015	COUNCIL	TO	REQUEST	SELECTMAN	FINANCE	COUNCIL
	2014-15	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
		2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
FIRE MARSHAL	87,100	75,000	72,534	80,000	80,000		
TOWN CLERK	747,035	775,000	784,000	750,000	750,000		
ENGINEERING	47,321	45,000	33,453	40,000	40,000		
PLANNING & ZONING	50,155	45,000	43,472	45,000	45,000		
POLICE	66,269	80,000	69,833	70,000	70,000		
BUILDING	1,106,068	950,000	950,000	850,000	850,000		
LIBRARY							
TUITION/RENTALS-BD. OF ED.	1,067,795	1,050,000	1,066,170	1,145,000	1,145,000		
DOG WARDEN							
DISPOSAL AREA	326,942	407,780	341,890	300,000	300,000		
HEALTH DEPARTMENT		95,000	48,352	50,000	50,000		
SENIOR CENTER-PROGRAM FEES							
MARY SHERLACH-COUNSELING	15,293	15,000	13,010	15,000	15,000		
EMERGENCY MEDICAL SERVICES	1,270,841	1,290,000	1,350,000	1,450,000	1,450,000		
HIGHWAY							
CELL TOWER RENTAL FEES	164,285	170,000	174,554	170,000	170,000		
TLC	39,260	39,260	39,260	39,260	39,260		
SPECIAL DETAIL-REIMB GF ADM FEES	600,000	200,000	200,000	140,139	140,139		
SPECIAL DETAIL-Excess over 3 year		100,000	100,000				
EFFICIENCY AUDIT-THS							
BOE-MISCELLANEOUS	86,659	95,000	100,206	90,000	90,000		
	<b>5,675,023</b>	<b>5,432,040</b>	<b>5,386,734</b>	<b>5,234,399</b>	<b>5,234,399</b>	-	-

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**R-7 TOWN REVENUE OTHER**

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	AUDITED	TOWN	PROJECTED	DEPT	FIRST	BOARD OF	TOWN
	COUNCIL	COUNCIL	TO	REQUEST	SELECTMAN	FINANCE	COUNCIL
	June 30, 2015	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
INTEREST	312,112	350,000	350,000	370,000	370,000		
MISCELLANEOUS (TLC included above)	88,557	50,000	48,948	50,000	50,000		
UNREALIZED GAIN (LOSS) ON INVEST	(90,683)						
	<b>309,986</b>	<b>400,000</b>	<b>398,948</b>	<b>420,000</b>	<b>420,000</b>	-	-

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**R-8 INTER FUND TRANSFERS**

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	AUDITED	TOWN	PROJECTED	DEPT	FIRST	BOARD OF	TOWN
	COUNCIL	COUNCIL	TO	REQUEST	SELECTMAN	FINANCE	COUNCIL
	June 30, 2015	June 30, 2016	June 30, 2016	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	2016-17
SEWER IN-KIND PAYMENT	448,371	512,093	512,093	522,792	522,792		
GOLF-IN-KIND PAYMENT	218,995	234,325	234,325	217,110	217,110		
OTHER-INT ON BOND-BUNKER PROJECT		11,000	10,398	9,143	9,143		
	<b>667,366</b>	<b>757,418</b>	<b>756,816</b>	<b>749,045</b>	<b>749,045</b>	-	-



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TOWN OF TRUMBULL  
YEAR-TO-DATE BUDGET REPORT

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FOR 2016 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01 GENERAL FUND							
01 GENERAL GOVERNMENT							
01010000 TOWN COUNCIL							
01010000 522201 CLERICAL	14,971	1,440	16,411	8,698.13	.00	7,712.87	53.0%
01010000 522202 PROFESSION	56,500	-1,440	55,060	55,080.00	.00	-20.00	100.0%*
01010000 545501 LEGAL NOTI	18,000	0	18,000	7,630.56	.00	10,369.44	42.4%
TOTAL TOWN COUNCIL	89,471	0	89,471	71,408.69	.00	18,062.31	79.8%
01010100 THE TRUMBULL NATURE COMMISSION							
01010100 522201 SVS-CLRC	240	0	240	240.00	.00	.00	100.0%
01010100 590011 UTIL-HEAT	3,513	0	3,513	657.64	.00	2,855.36	18.7%
01010100 590012 UTIL-ELECT	960	0	960	385.17	.00	574.83	40.1%
01010100 590013 UTIL-WATER	241	0	241	124.65	.00	116.35	51.7%
01010100 590014 UTIL-PHONE	474	0	474	267.11	.00	206.89	56.4%
TOTAL THE TRUMBULL NATURE COMMISSION	5,428	0	5,428	1,674.57	.00	3,753.43	30.9%
01010200 ETHICS COMMISSION							
01010200 522201 CLERICAL F	120	0	120	.00	.00	120.00	.0%
TOTAL ETHICS COMMISSION	120	0	120	.00	.00	120.00	.0%
01010400 FIRST SELECTMAN							
01010400 501101 FULL TIME/	274,935	0	274,935	161,132.40	.00	113,802.60	58.6%
01010400 522202 PROFESSION	20,000	0	20,000	2,110.00	2,890.00	15,000.00	25.0%
01010400 556601 PRF DV-SEM	3,500	0	3,500	2,223.02	.00	1,276.98	63.5%
01010400 567704 EXPENSE AC	5,000	0	5,000	6,877.52	.00	-1,877.52	137.6%*





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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL FIRST SELECTMAN	303,435	0	303,435	172,342.94	2,890.00	128,202.06	57.7%
<b>01010600 PROBATE</b>							
01010600 522203 ANCILLARY	2,216	0	2,216	2,216.00	.00	.00	100.0%
01010600 534401 OFFICE SUP	1,940	0	1,940	1,940.00	.00	.00	100.0%
01010600 545504 POSTAGE	3,325	0	3,325	3,325.00	.00	.00	100.0%
01010600 556604 PRF DV-PUB	166	0	166	166.00	.00	.00	100.0%
01010600 589901 ANNUAL REN	1,607	0	1,607	1,607.00	.00	.00	100.0%
01010600 590014 TELEPHONE	1,871	0	1,871	1,871.00	.00	.00	100.0%
TOTAL PROBATE	11,125	0	11,125	11,125.00	.00	.00	100.0%
<b>01010800 ELECTIONS</b>							
01010800 501101 FULL TIME/	46,774	0	46,774	34,367.53	.00	12,406.47	73.5%
01010800 501102 SAL-PT/PER	19,434	0	19,434	11,479.44	.00	7,954.56	59.1%
01010800 501105 OVERTIME	2,000	0	2,000	276.76	.00	1,723.24	13.8%
01010800 522202 PROFESSION	3,400	0	3,400	1,481.90	.00	1,918.10	43.6%
01010800 522203 ANCILLARY	31,770	0	31,770	11,440.00	.00	20,330.00	36.0%
01010800 522205 PROGRAMEXP	13,551	0	13,551	9,740.26	.00	3,810.74	71.9%
01010800 534402 PROGRAM SU	6,000	0	6,000	5,154.33	201.55	644.12	89.3%
01010800 545501 LEGAL NOTI	325	0	325	.00	.00	325.00	.0%
01010800 545504 POSTAGE	4,580	0	4,580	2,939.79	.00	1,640.21	64.2%
01010800 556601 PRF DV-SEM	780	0	780	1,240.00	.00	-460.00	159.0%*
01010800 556602 PRF DV-PRF	150	0	150	130.00	.00	20.00	86.7%
01010800 556605 PRF DV-TRP	575	0	575	220.80	.00	354.20	38.4%
01010800 578801 MNTNCE-SV	3,000	0	3,000	3,000.00	.00	.00	100.0%
01010800 590014 TELEPHONE	2,549	0	2,549	.00	.00	2,549.00	.0%
TOTAL ELECTIONS	134,888	0	134,888	81,470.81	201.55	53,215.64	60.5%
<b>01011000 FINANCE DEPARTMENT</b>							
01011000 501101 FULL TIME/	485,029	0	485,029	281,387.58	.00	203,641.42	58.0%
01011000 501102 PART TIME/	51,047	0	51,047	36,311.16	.00	14,735.84	71.1%
01011000 501105 OVERTIME	500	0	500	.00	.00	500.00	.0%



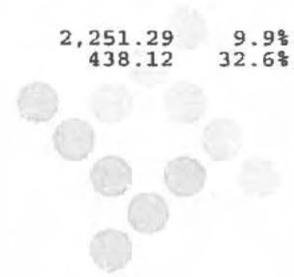
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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01011000 501106 LONGEVITY	425	0	425	425.00	.00	.00	100.0%
01011000 556601 PRF DV-SEM	2,000	0	2,000	.00	.00	2,000.00	.0%
01011000 556602 PRF DV-PRF	460	0	460	380.00	.00	80.00	82.6%
01011000 556603 PRF DV-INS	2,000	0	2,000	.00	.00	2,000.00	.0%
01011000 556604 PRF DV-PUB	400	0	400	.00	.00	400.00	.0%
01011000 567704 TRNSP-EXP	300	0	300	29.78	.00	270.22	9.9%
<b>TOTAL FINANCE DEPARTMENT</b>	<b>542,161</b>	<b>0</b>	<b>542,161</b>	<b>318,533.52</b>	<b>.00</b>	<b>223,627.48</b>	<b>58.8%</b>
<b>01011400 BOARD OF FINANCE</b>							
01011400 501101 FULL TIME/	73,362	0	73,362	43,171.71	.00	30,190.29	58.8%
01011400 522201 CLERICAL F	3,125	0	3,125	875.00	.00	2,250.00	28.0%
01011400 545501 LEGAL NOTI	1,100	0	1,100	.00	.00	1,100.00	.0%
01011400 556602 PRF DV-PRF	140	0	140	.00	.00	140.00	.0%
<b>TOTAL BOARD OF FINANCE</b>	<b>77,727</b>	<b>0</b>	<b>77,727</b>	<b>44,046.71</b>	<b>.00</b>	<b>33,680.29</b>	<b>56.7%</b>
<b>01011600 TAX ASSESSOR</b>							
01011600 501101 FULL TIME/	264,867	0	264,867	155,069.61	.00	109,797.39	58.5%
01011600 501102 SAL-PT/PER	33,626	0	33,626	19,698.11	.00	13,927.89	58.6%
01011600 501105 SAL-OVRTIM	2,250	0	2,250	846.29	.00	1,403.71	37.6%
01011600 501888 UNIFORM AL	150	0	150	.00	.00	150.00	.0%
01011600 522202 PROFESSION	185,000	0	185,000	36,996.00	.00	148,004.00	20.0%
01011600 522204 SVS-CONTRC	21,650	0	21,650	19,375.00	.00	2,275.00	89.5%
01011600 534402 PROGRAM SU	865	0	865	885.00	.00	-20.00	102.3%*
01011600 545501 LEGAL NOTI	250	0	250	216.48	.00	33.52	86.6%
01011600 556601 PRF DV-SEM	4,300	0	4,300	2,853.59	.00	1,446.41	66.4%
01011600 556602 PRF DV-PRF	500	0	500	45.00	.00	455.00	9.0%
01011600 581888 CAPITAL OU	1,000	0	1,000	.00	.00	1,000.00	.0%
<b>TOTAL TAX ASSESSOR</b>	<b>514,458</b>	<b>0</b>	<b>514,458</b>	<b>235,985.08</b>	<b>.00</b>	<b>278,472.92</b>	<b>45.9%</b>
<b>01011800 BOARD OF ASSESSMENT APPEALS</b>							
01011800 522201 CLERICAL F	2,500	0	2,500	248.71	.00	2,251.29	9.9%
01011800 545501 LEGAL NOTI	650	0	650	211.88	.00	438.12	32.6%



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01011800 556601 PRF DV-SEM	200	0	200	.00	.00	200.00	.0%
TOTAL BOARD OF ASSESSMENT APPEALS	3,350	0	3,350	460.59	.00	2,889.41	13.7%
01012000 TAX COLLECTOR							
01012000 501101 FULL TIME/	241,310	0	241,310	112,836.72	.00	128,473.28	46.8%
01012000 501102 PART TIME/	23,708	0	23,708	13,520.81	.00	10,187.19	57.0%
01012000 501103 SEASONAL/T	3,011	0	3,011	3,566.25	.00	-555.25	118.4%*
01012000 501105 OVERTIME	2,200	0	2,200	1,964.30	.00	235.70	89.3%
01012000 501106 LONGEVITY	425	0	425	425.00	.00	.00	100.0%
01012000 522203 SVS-ANCLRY	11,450	0	11,450	1,638.46	.00	9,811.54	14.3%
01012000 522204 SVS-CONTRC	26,225	0	26,225	19,359.25	.00	6,865.75	73.8%
01012000 534401 OFFICE SUP	8,000	0	8,000	2,539.13	2,416.15	3,044.72	61.9%
01012000 545501 LEGAL NOTI	3,000	0	3,000	1,290.94	.00	1,709.06	43.0%
01012000 545504 POSTAGE	25,000	0	25,000	1,560.99	.00	23,439.01	6.2%
01012000 556601 PRF DV-SEM	730	0	730	101.00	.00	629.00	13.8%
01012000 556602 PRF DV-PRF	200	0	200	175.00	.00	25.00	87.5%
TOTAL TAX COLLECTOR	345,259	0	345,259	158,977.85	2,416.15	183,865.00	46.7%
01012200 PURCHASING							
01012200 501101 FULL TIME/	74,184	0	74,184	43,654.24	.00	30,529.76	58.8%
01012200 545501 LEGAL NOTI	7,500	0	7,500	5,540.76	.00	1,959.24	73.9%
01012200 556601 PRF DV-SEM	550	0	550	.00	.00	550.00	.0%
01012200 556602 PRF DV-PRF	240	0	240	150.00	.00	90.00	62.5%
TOTAL PURCHASING	82,474	0	82,474	49,345.00	.00	33,129.00	59.8%
01012400 TREASURER							
01012400 501101 FULL TIME/	23,159	0	23,159	13,369.84	.00	9,789.16	57.7%
TOTAL TREASURER	23,159	0	23,159	13,369.84	.00	9,789.16	57.7%
01012600 TECHNOLOGY							
01012600 501101 FULL TIME/	306,984	0	306,984	179,156.96	.00	127,827.04	58.4%

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01012600 501105 OVERTIME	5,000	0	5,000	1,646.15	.00	3,353.85	32.9%
01012600 522202 PROFESSION	9,200	0	9,200	1,924.00	4,500.00	2,776.00	69.8%
01012600 522204 CONTRACTUA	294,556	0	294,556	214,465.22	69,691.52	10,399.26	96.5%
01012600 556601 PRF DV-SEM	14,580	0	14,580	.00	.00	14,580.00	.0%
01012600 556602 PRF DV-PRF	185	0	185	.00	.00	185.00	.0%
01012600 556603 PRF DV-INS	1,000	0	1,000	.00	.00	1,000.00	.0%
01012600 578802 EQUIPMENT/	10,000	0	10,000	6,521.08	62.77	3,416.15	65.8%
<b>TOTAL TECHNOLOGY</b>	<b>641,505</b>	<b>0</b>	<b>641,505</b>	<b>403,713.41</b>	<b>74,254.29</b>	<b>163,537.30</b>	<b>74.5%</b>
<b>01012800 TOWN ATTORNEYS</b>							
01012800 522202 PROFESSION	319,020	0	319,020	212,680.00	.00	106,340.00	66.7%
<b>TOTAL TOWN ATTORNEYS</b>	<b>319,020</b>	<b>0</b>	<b>319,020</b>	<b>212,680.00</b>	<b>.00</b>	<b>106,340.00</b>	<b>66.7%</b>
<b>01013000 HUMAN RESOURCES</b>							
01013000 501101 FULL TIME/	240,857	0	240,857	134,084.23	.00	106,772.77	55.7%
01013000 501105 SAL-OVRTIM	1,250	0	1,250	124.56	.00	1,125.44	10.0%
01013000 501106 LONGEVITY	425	0	425	425.00	.00	.00	100.0%
01013000 522201 CLERICAL F	420	0	420	60.00	.00	360.00	14.3%
01013000 522202 PROFESSION	14,000	0	14,000	2,609.82	.00	11,390.18	18.6%
01013000 522203 SVS-ANCLRY	2,000	0	2,000	165.00	.00	1,835.00	8.3%
01013000 522204 SVS-CONTRC	7,500	0	7,500	.00	.00	7,500.00	.0%
01013000 545501 LEGAL NOTI	3,500	0	3,500	921.89	297.00	2,281.11	34.8%
01013000 556601 PRF DV-SEM	2,500	0	2,500	110.00	.00	2,390.00	4.4%
01013000 556602 PRF DV-PRF	300	0	300	215.97	.00	84.03	72.0%
01013000 556604 PRF DV-PUB	1,000	0	1,000	139.65	.00	860.35	14.0%
<b>TOTAL HUMAN RESOURCES</b>	<b>273,752</b>	<b>0</b>	<b>273,752</b>	<b>138,856.12</b>	<b>297.00</b>	<b>134,598.88</b>	<b>50.8%</b>
<b>01013400 EMPLOYEE BENEFITS</b>							
01013400 511150 FRNGE-FICA	1,631,257	0	1,631,257	916,462.63	.00	714,794.37	56.2%
01013400 511151 FRINGE-M/D	5,182,000	0	5,182,000	2,540,766.07	.00	2,641,233.93	49.0%
01013400 511152 FRINGE-WC	1,125,000	0	1,125,000	918,293.21	.00	206,706.79	81.6%
01013400 511153 FRINGE-UN	36,000	0	36,000	5,593.00	.00	30,407.00	15.5%



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			ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01013400	511154	FB-MEDADM	15,200	0	15,200	29,362.33	.00	-14,162.33	193.2%*
01013400	511155	FRINGE-LIF	42,900	0	42,900	25,330.17	.00	17,569.83	59.0%
01013400	511159	FRINGE-CLE	600	0	600	180.00	.00	420.00	30.0%
01013400	522106	PENS-POL	2,907,000	0	2,907,000	2,180,250.00	.00	726,750.00	75.0%
01013400	522107	PEN-TN&BE	4,144,000	0	4,144,000	2,488,000.00	.00	1,656,000.00	60.0%
01013400	522108	POLRETMED	125,000	0	125,000	.00	.00	125,000.00	.0%
01013400	522110	DEFCONTR	217,204	0	217,204	89,445.02	.00	127,758.98	41.2%
01013400	522202	SVS-PROF	22,000	0	22,000	27,824.42	5,000.00	-10,824.42	149.2%*
TOTAL EMPLOYEE BENEFITS			15,448,161	0	15,448,161	9,221,506.85	5,000.00	6,221,654.15	59.7%
01013600 TOWN CLERK									
01013600	501101	FULL TIME/	233,447	0	233,447	134,854.59	.00	98,592.41	57.8%
01013600	501105	OVERTIME	3,200	0	3,200	1,789.70	.00	1,410.30	55.9%
01013600	501106	LONGEVITY	850	0	850	850.00	.00	.00	100.0%
01013600	522204	SVS-CONTRC	23,000	0	23,000	11,448.45	11,551.55	.00	100.0%
01013600	522205	PROGRAMEXP	5,000	0	5,000	1,240.34	.00	3,759.66	24.8%
01013600	534402	PROGRAM SU	3,200	0	3,200	1,355.00	.00	1,845.00	42.3%
01013600	545501	LEGAL NOTI	3,000	0	3,000	1,302.00	.00	1,698.00	43.4%
01013600	556601	PRF DV-SEM	2,080	0	2,080	727.30	.00	1,352.70	35.0%
01013600	556602	PROFESSION	800	0	800	800.00	.00	.00	100.0%
01013600	578801	SERVICE CO	300	0	300	.00	.00	300.00	.0%
01013600	578803	PROGRAM-RE	2,500	0	2,500	543.22	369.78	1,587.00	36.5%
01013600	598889	STCTFISHGA	0	0	0	3,401.00	.00	-3,401.00	100.0%*
01013600	598890	STCTMAR	0	0	0	1,501.00	.00	-1,501.00	100.0%*
TOTAL TOWN CLERK			277,377	0	277,377	159,812.60	11,921.33	105,643.07	61.9%
01013800 TOWN HALL									
01013800	501116	CONTINGENC	486,488	0	486,488	.00	.00	486,488.00	.0%
01013800	511160	P&L INS	963,109	0	963,109	646,562.06	59,063.09	257,483.85	73.3%
01013800	522202	PROFESSION	0	10,000	10,000	156.00	.00	9,844.00	1.6%
01013800	522205	PROGRAM EX	20,000	0	20,000	.00	.00	20,000.00	.0%
01013800	522208	CONTRIBUT	12,750	0	12,750	4,250.00	.00	8,500.00	33.3%
01013800	534401	OFFICE SUP	32,000	0	32,000	21,440.23	2,725.38	7,834.39	75.5%
01013800	534402	PROGRAM SU	1,000	0	1,000	337.50	.00	662.50	33.8%
01013800	534403	MTLS-CLNG	1,000	0	1,000	778.92	.00	221.08	77.9%
01013800	545502	PUBLIC REP	1,000	0	1,000	.00	.00	1,000.00	.0%



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01013800 545504 POSTAGE	45,000	0	45,000	21,477.58	4,492.43	19,029.99	57.7%
01013800 578801 SERVICE CO	8,840	0	8,840	6,876.97	4,034.39	-2,071.36	123.4%*
01013800 578804 REFUSE REM	2,124	0	2,124	1,218.04	1,072.56	-166.60	107.8%*
01013800 589901 ANNUAL REN	19,980	0	19,980	12,439.90	8,747.90	-1,207.80	106.0%*
01013800 590011 HEAT	13,380	0	13,380	3,950.32	.00	9,429.68	29.5%
01013800 590012 ELECTRICIT	96,717	0	96,717	53,199.82	.00	43,517.18	55.0%
01013800 590013 WATER	2,234	0	2,234	1,297.34	.00	936.66	58.1%
01013800 590014 TELEPHONE	96,267	0	96,267	55,082.34	.00	41,184.66	57.2%
<b>TOTAL TOWN HALL</b>	<b>1,801,889</b>	<b>10,000</b>	<b>1,811,889</b>	<b>829,067.02</b>	<b>80,135.75</b>	<b>902,686.23</b>	<b>50.2%</b>
<b>01014200 PLANNING AND ZONING</b>							
01014200 501101 FULL TIME/	278,170	-17,200	260,970	130,681.82	.00	130,288.18	50.1%
01014200 501103 SAL-SEASON	0	17,200	17,200	16,145.00	.00	1,055.00	93.9%
01014200 501105 OVERTIME	5,000	0	5,000	2,160.35	.00	2,839.65	43.2%
01014200 501106 LONGEVITY	425	0	425	425.00	.00	.00	100.0%
01014200 522201 SVS-CLRC	180	0	180	.00	.00	180.00	.0%
01014200 522202 SVS-PROF	23,000	0	23,000	14,469.16	.00	8,530.84	62.9%
01014200 522205 PROG EXP	11,279	0	11,279	11,014.00	.00	265.00	97.7%
01014200 534401 OFFICE SUP	1,000	0	1,000	883.04	70.96	46.00	95.4%
01014200 534402 PROGSUPPL	150	0	150	.00	.00	150.00	.0%
01014200 545501 LEGAL NOTI	20,000	0	20,000	13,177.20	.00	6,822.80	65.9%
01014200 556601 PRF DV-SEM	2,500	0	2,500	1,585.00	.00	915.00	63.4%
01014200 556602 PRF DV-PRF	550	0	550	280.00	.00	270.00	50.9%
01014200 556604 PRF DV-PUB	150	0	150	.00	.00	150.00	.0%
<b>TOTAL PLANNING AND ZONING</b>	<b>342,404</b>	<b>0</b>	<b>342,404</b>	<b>190,820.57</b>	<b>70.96</b>	<b>151,512.47</b>	<b>55.8%</b>
<b>01014600 ECONOMIC DEVELOPMENT</b>							
01014600 501101 SAL-FT/PER	99,730	0	99,730	49,471.16	.00	50,258.84	49.6%
01014600 522201 CLERICAL F	720	0	720	.00	.00	720.00	.0%
01014600 522202 SVS-PROF	7,000	0	7,000	1,360.00	.00	5,640.00	19.4%
01014600 522205 PROG EXP	5,500	0	5,500	5,406.58	.00	93.42	98.3%
01014600 534402 PROGSUPPL	1,800	0	1,800	32.06	.00	1,767.94	1.8%
01014600 545503 COM-PUB RL	6,500	0	6,500	1,641.00	.00	4,859.00	25.2%
01014600 556601 PRF DV-SEM	1,000	0	1,000	572.67	.00	427.33	57.3%
01014600 556602 PRF DV-PRF	350	0	350	150.00	.00	200.00	42.9%
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>122,600</b>	<b>0</b>	<b>122,600</b>	<b>58,633.47</b>	<b>.00</b>	<b>63,966.53</b>	<b>47.8%</b>





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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
<u>01014800 INLAND WETLANDS COMMISSION</u>							
01014800 522201 CLERICAL F	1,400	0	1,400	126.59	.00	1,273.41	9.0%
01014800 534401 MTL5-OFFCE	750	0	750	276.64	.00	473.36	36.9%
01014800 534402 PROGRAM SU	100	0	100	.00	.00	100.00	.0%
01014800 545501 LEGAL NOTI	13,000	0	13,000	3,606.56	.00	9,393.44	27.7%
01014800 556601 SEMINARS/C	2,000	0	2,000	575.00	.00	1,425.00	28.8%
01014800 556604 PUBLICATIO	175	0	175	.00	.00	175.00	.0%
TOTAL INLAND WETLANDS COMMISSION	17,425	0	17,425	4,584.79	.00	12,840.21	26.3%
<u>01015400 CONSERVATION COMMISSION</u>							
01015400 522201 SVS-CLRC	600	0	600	180.00	.00	420.00	30.0%
01015400 545502 COM-PUB RP	75	0	75	.00	.00	75.00	.0%
01015400 545503 COM-PUB RL	250	0	250	.00	.00	250.00	.0%
01015400 556601 PRF DV-SEM	210	0	210	130.00	.00	80.00	61.9%
01015400 556602 PRF DUES	240	0	240	.00	.00	240.00	.0%
TOTAL CONSERVATION COMMISSION	1,375	0	1,375	310.00	.00	1,065.00	22.5%
<u>01015600 CLEAN ENERGY FUND</u>							
01015600 522205 PROG EXP	1,600	0	1,600	.00	.00	1,600.00	.0%
TOTAL CLEAN ENERGY FUND	1,600	0	1,600	.00	.00	1,600.00	.0%
<u>01015800 TRANSIT DISTRICT</u>							
01015800 522205 PROGRAM EX	44,084	0	44,084	44,084.00	.00	.00	100.0%
TOTAL TRANSIT DISTRICT	44,084	0	44,084	44,084.00	.00	.00	100.0%
TOTAL GENERAL GOVERNMENT	21,424,247	10,000	21,434,247	12,422,809.43	177,187.03	8,834,250.54	58.8%
<u>02 PUBLIC SAFETY</u>							
<u>01022000 POLICE</u>							



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			ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01022000	501101	FULL TIME/	6,551,824	0	6,551,824	3,926,419.12	.00	2,625,404.88	59.9%
01022000	501102	PART TIME/	53,435	0	53,435	22,413.69	.00	31,021.31	41.9%
01022000	501104	RELIEF/VAC	47,157	0	47,157	12,964.12	.00	34,192.88	27.5%
01022000	501105	OVERTIME	625,000	0	625,000	366,772.05	.00	258,227.95	58.7%
01022000	501106	LONGEVITY	19,650	0	19,650	19,475.00	.00	175.00	99.1%
01022000	501109	COLLEGE IN	27,900	0	27,900	.00	.00	27,900.00	.0%
01022000	501112	SHIFTDIFF	54,000	0	54,000	48,024.51	.00	5,975.49	88.9%
01022000	501113	HOLIDAY	313,000	0	313,000	193,451.84	.00	119,548.16	61.8%
01022000	501114	TRAINING	150,000	0	150,000	89,256.71	.00	60,743.29	59.5%
01022000	501887	POLICE UNI	17,000	0	17,000	9,045.24	.00	7,954.76	53.2%
01022000	501888	UNIFORM AL	48,000	0	48,000	30,128.90	2,976.00	14,895.10	69.0%
01022000	522203	ANCILLARY	15,000	0	15,000	2,532.50	.00	12,467.50	16.9%
01022000	534401	OFFICE SUP	15,500	0	15,500	8,646.37	2,210.95	4,642.68	70.0%
01022000	534402	PROGRAM SU	39,200	0	39,200	14,116.99	836.50	24,246.51	38.1%
01022000	534403	MTLS-CLNG	5,800	0	5,800	2,812.34	246.46	2,741.20	52.7%
01022000	545503	PUBLIC REL	2,500	0	2,500	1,348.30	297.40	854.30	65.8%
01022000	556601	SEMINARS/C	6,000	0	6,000	7,940.50	.00	-1,940.50	132.3%*
01022000	556602	PRF DV-PRF	1,500	0	1,500	1,490.00	.00	10.00	99.3%
01022000	556603	PRF DV-INS	34,000	0	34,000	24,629.32	575.00	8,795.68	74.1%
01022000	556604	PRF DV-PUB	500	0	500	82.50	.00	417.50	16.5%
01022000	567702	VEHICLE RE	55,000	0	55,000	51,731.83	470.47	2,797.70	94.9%
01022000	567704	EXPENSE AC	14,500	0	14,500	5,404.18	.00	9,095.82	37.3%
01022000	578801	SERVICE CO	121,280	0	121,280	79,818.37	2,218.12	39,243.51	67.6%
01022000	578803	PROGRAM-RE	6,000	0	6,000	1,746.72	1,648.00	2,605.28	56.6%
01022000	578804	REFUSE REM	2,114	0	2,114	1,218.05	1,072.68	-176.73	108.4%*
01022000	581888	CAPITAL OU	199,802	0	199,802	186,659.90	9,365.40	3,776.70	98.1%
01022000	589901	ANNUAL REN	15,300	0	15,300	10,020.82	1,967.50	3,311.68	78.4%
01022000	590011	UTIL-HEAT	7,808	0	7,808	2,193.16	.00	5,614.84	28.1%
01022000	590012	ELECTRICIT	86,545	0	86,545	38,672.86	.00	47,872.14	44.7%
01022000	590013	WATER	2,919	0	2,919	1,321.37	.00	1,597.63	45.3%
01022000	590014	TELEPHONE	20,385	0	20,385	9,806.81	.00	10,578.19	48.1%
01022000	590015	TRAFFICLIT	11,072	0	11,072	4,897.29	.00	6,174.71	44.2%
TOTAL POLICE			8,569,691	0	8,569,691	5,175,041.36	23,884.48	3,370,765.16	60.7%
01022400 ANIMAL CONTROL									
01022400	501101	FULL TIME/	58,025	0	58,025	35,315.72	.00	22,709.28	60.9%
01022400	501102	PART TIME/	25,768	0	25,768	15,050.07	.00	10,717.93	58.4%
01022400	501105	OVERTIME	3,290	0	3,290	3,834.57	.00	-544.57	116.6%*
01022400	501887	UNIFORMCLG	400	-366	34	.00	.00	33.99	.0%



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01022400 501888 UNIFORMALL	600	0	600	.00	.00	600.00	.0%
01022400 522202 SVS-PROF	6,500	0	6,500	4,901.47	.00	1,598.53	75.4%
01022400 522203 SVS-ANCLRY	300	-300	0	.00	.00	.00	.0%
01022400 534402 PROGSUPPL	4,000	0	4,000	2,828.58	337.90	833.52	79.2%
01022400 545501 COM-LEGAL	850	0	850	376.66	.00	473.34	44.3%
01022400 556603 PRF DV-INS	150	666	816	816.01	.00	.00	100.0%
01022400 578801 MNTNCE-SV	798	0	798	330.00	330.00	138.00	82.7%
01022400 578802 MNTNCE-EQP	2,760	0	2,760	109.95	.00	2,650.05	4.0%
01022400 578804 MNTNCE-RFS	692	0	692	405.98	357.51	-71.49	110.3%*
01022400 590011 UTIL-HEAT	2,592	0	2,592	844.91	.00	1,747.09	32.6%
01022400 590012 UTIL-ELECT	7,105	0	7,105	3,094.42	.00	4,010.58	43.6%
01022400 590013 UTIL-WATER	642	0	642	244.14	.00	397.86	38.0%
01022400 590014 UTIL-PHONE	330	0	330	213.33	.00	116.67	64.6%
<b>TOTAL ANIMAL CONTROL</b>	<b>114,802</b>	<b>0</b>	<b>114,802</b>	<b>68,365.81</b>	<b>1,025.41</b>	<b>45,410.78</b>	<b>60.4%</b>
<b>01022600 EMERGENCY MEDICAL SERVICES</b>							
01022600 501101 FULL TIME/	148,595	0	148,595	87,174.81	.00	61,420.19	58.7%
01022600 501102 PART TIME/	674	0	674	142.56	.00	531.44	21.2%
01022600 501105 OVERTIME	1,550	0	1,550	778.74	.00	771.26	50.2%
01022600 501888 UNIFORM AL	7,000	0	7,000	1,454.20	1,913.00	3,632.80	48.1%
01022600 522202 PROFESSION	935,576	0	935,576	614,890.94	276,990.70	43,694.36	95.3%
01022600 522203 ANCILLARY	61,825	0	61,825	26,756.02	.00	35,068.98	43.3%
01022600 522205 PROGRAM EX	2,500	0	2,500	2,500.00	.00	.00	100.0%
01022600 534401 OFFICE SUP	1,500	0	1,500	149.24	.00	1,350.76	9.9%
01022600 534402 PROGRAM SU	55,590	0	55,590	35,214.59	9,401.55	10,973.86	80.3%
01022600 534403 MTLN-CLNG	400	0	400	.00	.00	400.00	.0%
01022600 545503 PUBLIC REL	1,500	0	1,500	.00	.00	1,500.00	.0%
01022600 556601 PRF DV-SEM	4,000	0	4,000	.00	.00	4,000.00	.0%
01022600 556603 PRF DV-INS	5,575	0	5,575	595.00	.00	4,980.00	10.7%
01022600 567703 TRNSP-TRV	500	0	500	.00	.00	500.00	.0%
01022600 578801 SERVICE CO	2,312	0	2,312	361.55	205.74	1,744.71	24.5%
01022600 578802 EQUIPMENT/	6,300	0	6,300	3,281.25	43.00	2,975.75	52.8%
01022600 578804 REFUSE REM	692	0	692	405.98	357.51	-71.49	110.3%*
01022600 581888 CAPITAL OU	25,697	0	25,697	26,179.70	.00	-482.70	101.9%*
01022600 589901 ANNUAL REN	1,932	0	1,932	1,236.22	149.75	546.03	71.7%
01022600 590011 HEAT	5,151	0	5,151	1,217.30	.00	3,933.70	23.6%
01022600 590012 ELECTRICIT	17,527	0	17,527	7,502.45	.00	10,024.55	42.8%
01022600 590013 WATER	641	0	641	262.85	.00	378.15	41.0%
01022600 590014 TELEPHONE	9,686	0	9,686	3,724.86	2,345.98	3,615.16	62.7%
<b>TOTAL EMERGENCY MEDICAL SERVICES</b>	<b>1,296,723</b>	<b>0</b>	<b>1,296,723</b>	<b>813,828.26</b>	<b>291,407.23</b>	<b>191,487.51</b>	<b>85.2%</b>



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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
<b>01022800 FIRE MARSHAL</b>							
01022800 501101 FULL TIME/	263,669	0	263,669	154,912.83	.00	108,756.17	58.8%
01022800 501105 OVERTIME	12,000	0	12,000	5,952.43	.00	6,047.57	49.6%
01022800 501122 CERTSTIPEN	2,250	0	2,250	.00	.00	2,250.00	.0%
01022800 501887 UNIFORMCLG	600	0	600	62.30	.00	537.70	10.4%
01022800 501888 UNIFORMALL	3,000	0	3,000	.00	999.10	2,000.90	33.3%
01022800 522203 ANCILLARY	200	0	200	95.95	.00	104.05	48.0%
01022800 522204 SVS-CONTRC	2,500	0	2,500	.00	.00	2,500.00	.0%
01022800 522205 PROGRAM EX	350	0	350	.00	.00	350.00	.0%
01022800 534401 MTL5-OFFCE	700	0	700	303.67	28.00	368.33	47.4%
01022800 534402 PROGRAM SU	800	0	800	228.56	199.00	372.44	53.4%
01022800 556601 PRF DV-SEM	1,800	0	1,800	700.00	.00	1,100.00	38.9%
01022800 556602 PRF DV-PRF	1,700	0	1,700	925.00	.00	775.00	54.4%
01022800 556604 PRF DV-PUB	1,350	0	1,350	.00	.00	1,350.00	.0%
01022800 581888 CAPITAL OU	9,000	0	9,000	8,040.51	955.83	3.66	100.0%*
01022800 589901 RNTLS-A/LS	7,508	0	7,508	7,508.16	.00	-.16	100.0%*
TOTAL FIRE MARSHAL	307,427	0	307,427	178,729.41	2,181.93	126,515.66	58.8%
<b>01022824 FIRE MARSHAL-FIRE HYDRANTS</b>							
01022824 590016 UTIL-FIRE	1,360,901	0	1,360,901	681,320.49	.00	679,580.51	50.1%
TOTAL FIRE MARSHAL-FIRE HYDRANTS	1,360,901	0	1,360,901	681,320.49	.00	679,580.51	50.1%
<b>01023200 BUILDING OFFICIAL</b>							
01023200 501101 FULL TIME/	345,623	0	345,623	201,773.41	.00	143,849.59	58.4%
01023200 501105 OVERTIME	5,000	0	5,000	1,774.66	.00	3,225.34	35.5%
01023200 501106 LONGEVITY	500	0	500	500.00	.00	.00	100.0%
01023200 501888 UNIFORM AL	450	0	450	259.50	.00	190.50	57.7%
01023200 522204 CONTRACTUA	250	0	250	.00	.00	250.00	.0%
01023200 534401 OFFICE SUP	2,850	0	2,850	567.01	112.00	2,170.99	23.8%
01023200 545501 LEGAL NOTI	75	0	75	-199.20	.00	274.20	-265.6%
01023200 556601 SEMINARS/C	600	0	600	395.00	.00	205.00	65.8%
01023200 556602 PROFESSION	452	0	452	255.00	.00	197.00	56.4%
01023200 556604 PUBLICATIO	1,500	0	1,500	.00	.00	1,500.00	.0%



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			ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01023200	578801	MNTNCE-SV	2,800	0	2,800	2,010.87	626.33	162.80	94.2%
01023200	581888	CAPITAL OU	4,526	0	4,526	4,526.00	.00	.00	100.0%
TOTAL BUILDING OFFICIAL			364,626	0	364,626	211,862.25	738.33	152,025.42	58.3%
01023400 EMERGENCY MANAGEMENT									
01023400	501102	SAL-PT/PER	39,884	0	39,884	26,372.77	.00	13,511.23	66.1%
01023400	501888	UNIFORMALL	600	0	600	322.00	.00	278.00	53.7%
01023400	534402	PROGSUPPL	3,000	0	3,000	1,661.29	.00	1,338.71	55.4%
01023400	578801	MNTNCE-SV	8,585	0	8,585	8,585.00	.00	.00	100.0%
01023400	578802	MNTNCE-EQP	1,625	0	1,625	.00	.00	1,625.00	.0%
01023400	581888	CAPITAL OU	4,000	0	4,000	1,499.98	.00	2,500.02	37.5%
01023400	590014	TELEPHONE	6,843	0	6,843	4,480.42	.00	2,362.58	65.5%
TOTAL EMERGENCY MANAGEMENT			64,537	0	64,537	42,921.46	.00	21,615.54	66.5%
TOTAL PUBLIC SAFETY			12,078,707	0	12,078,707	7,172,069.04	319,237.38	4,587,400.58	62.0%
03 PUBLIC WORKS									
01030000 PUBLIC WORKS DIRECTOR									
01030000	501101	FULL TIME/	180,396	0	180,396	122,533.37	.00	57,862.63	67.9%
01030000	501105	SAL-OVRTIM	500	0	500	148.93	.00	351.07	29.8%
01030000	556601	PRF DV-SEM	2,000	0	2,000	1,051.72	.00	948.28	52.6%
01030000	556602	PRF DV-PRF	291	0	291	50.00	.00	241.00	17.2%
01030000	567704	EXPENSE AC	242	0	242	35.00	.00	207.00	14.5%
01030000	590014	TELEPHONE	621	0	621	450.53	.00	170.47	72.5%
TOTAL PUBLIC WORKS DIRECTOR			184,050	0	184,050	124,269.55	.00	59,780.45	67.5%
01030025 PUBLIC WORKS -STREET LIGHTS									
01030025	590015	STREET AND	400,800	0	400,800	210,588.98	.00	190,211.02	52.5%
TOTAL PUBLIC WORKS -STREET LIGHTS			400,800	0	400,800	210,588.98	.00	190,211.02	52.5%
01030100 PUBLIC WORKS - HIGHWAY									



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01030100 501101 FULL TIME/	1,851,833	0	1,851,833	1,087,645.51	.00	764,187.49	58.7%
01030100 501102 SAL-PT/PER	26,634	0	26,634	9,462.33	.00	17,171.67	35.5%
01030100 501103 SEASONAL/T	7,500	0	7,500	9,036.00	.00	-1,536.00	120.5%*
01030100 501105 OVERTIME	90,000	0	90,000	73,543.55	.00	16,456.45	81.7%
01030100 501106 LONGEVITY	2,000	0	2,000	2,000.00	.00	.00	100.0%
01030100 501888 UNIFORM AL	28,465	0	28,465	7,853.28	9,142.50	11,469.22	59.7%
01030100 522203 ANCILLARY	35,890	0	35,890	31,333.85	200.00	4,356.15	87.9%
01030100 534401 OFFICE SUP	2,425	0	2,425	1,556.56	.00	868.44	64.2%
01030100 534402 PROGRAM SU	155,200	0	155,200	69,648.90	1,103.87	84,447.23	45.6%
01030100 534403 MTLs-CLNG	388	0	388	.00	.00	388.00	.0%
01030100 545503 PUBLIC REL	7,469	0	7,469	7,453.60	.00	15.40	99.8%
01030100 556601 PRF DV-SEM	4,000	0	4,000	3,550.00	.00	450.00	88.8%
01030100 578801 SERVICE CO	2,095	0	2,095	1,822.51	315.42	-42.93	102.0%*
01030100 578803 PROGRAM-RE	35,000	0	35,000	15,752.50	.00	19,247.50	45.0%
01030100 578804 MNTNCE-RFS	6,220	0	6,220	3,652.56	3,216.51	-649.07	110.4%*
01030100 581888 CAPITAL OU	137,179	0	137,179	136,759.10	.00	419.90	99.7%
01030100 589901 ANNUAL REN	3,120	0	3,120	1,846.00	1,274.00	.00	100.0%
01030100 589902 OCCASIONAL	14,550	0	14,550	1,040.00	.00	13,510.00	7.1%
01030100 590011 HEAT	33,413	0	33,413	6,450.02	.00	26,962.98	19.3%
01030100 590012 ELECTRICIT	118,060	0	118,060	40,226.54	.00	77,833.46	34.1%
01030100 590013 WATER	6,038	0	6,038	3,166.21	.00	2,871.79	52.4%
01030100 590014 TELEPHONE	30,109	0	30,109	11,246.82	.00	18,862.18	37.4%
<b>TOTAL PUBLIC WORKS - HIGHWAY</b>	<b>2,597,588</b>	<b>0</b>	<b>2,597,588</b>	<b>1,525,045.84</b>	<b>15,252.30</b>	<b>1,057,289.86</b>	<b>59.3%</b>
<b>01030101 HW-SNOW REMOVAL</b>							
01030101 501105 SAL-OVRTIM	165,000	0	165,000	68,447.80	.00	96,552.20	41.5%
01030101 522203 SVS-ANCLRY	30,000	0	30,000	.00	.00	30,000.00	.0%
01030101 534402 PROGRAM SU	324,950	0	324,950	239,660.63	68,183.97	17,105.40	94.7%
<b>TOTAL HW-SNOW REMOVAL</b>	<b>519,950</b>	<b>0</b>	<b>519,950</b>	<b>308,108.43</b>	<b>68,183.97</b>	<b>143,657.60</b>	<b>72.4%</b>
<b>01030105 HW-CONSTRUCTION</b>							
01030105 522205 PROG EXP	98,392	0	98,392	43,908.20	.00	54,483.80	44.6%
<b>TOTAL HW-CONSTRUCTION</b>	<b>98,392</b>	<b>0</b>	<b>98,392</b>	<b>43,908.20</b>	<b>.00</b>	<b>54,483.80</b>	<b>44.6%</b>
<b>01030200 PUBLIC WORKS - BLD MAINTENANCE</b>							
01030200 501101 FULL TIME/	480,846	-14,797	466,049	260,068.92	.00	205,980.08	55.8%

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			ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01030200	501103	SAL-SEASON	4,800	14,797	19,597	10,826.23	.00	8,770.77	55.2%
01030200	501105	SAL-OVRTIM	12,000	0	12,000	15,267.54	.00	-3,267.54	127.2%*
01030200	501106	SAL-LNGVIT	425	0	425	425.00	.00	.00	100.0%
01030200	501888	UNIFORM AL	1,225	0	1,225	1,346.53	.00	-121.53	109.9%*
01030200	522203	SVS-ANCLRY	104,150	0	104,150	58,136.63	44,265.37	1,748.00	98.3%
01030200	522204	SVS-CONTRC	5,700	0	5,700	5,768.33	.00	-68.33	101.2%*
01030200	534402	PROGRAM SU	4,850	0	4,850	2,054.31	.00	2,795.69	42.4%
01030200	578802	MNTNCE-EQP	158,400	0	158,400	89,436.32	39,176.38	29,787.30	81.2%
01030200	581888	CAPITAL OU	9,778	0	9,778	9,777.63	.00	.37	100.0%
01030200	589902	OCCASIONAL	1,164	0	1,164	1,164.00	.00	.00	100.0%
01030200	590017	SEWER FEE	154,500	0	154,500	98,300.20	.00	56,199.80	63.6%
TOTAL PUBLIC WORKS - BLD MAINTENANCE			937,838	0	937,838	552,571.64	83,441.75	301,824.61	67.8%
01030300 FLEET MAINTENANCE									
01030300	501101	SAL-FT/PER	497,196	0	497,196	261,026.17	.00	236,169.83	52.5%
01030300	501105	SAL-OVRTIM	10,200	0	10,200	12,898.42	.00	-2,698.42	126.5%*
01030300	501106	SAL-LNGVIT	500	0	500	500.00	.00	.00	100.0%
01030300	501888	UNIFORMALL	5,225	0	5,225	1,466.08	.00	3,758.92	28.1%
01030300	567701	TRNSP-GAS	381,124	0	381,124	176,671.14	.00	204,452.86	46.4%
01030300	567702	TRNSP-VEH	291,560	0	291,560	196,236.87	45,942.62	49,380.51	83.1%
01030300	578801	MNTNCE-SV	2,450	0	2,450	.00	.00	2,450.00	.0%
TOTAL FLEET MAINTENANCE			1,188,255	0	1,188,255	648,798.68	45,942.62	493,513.70	58.5%
01030400 RECYCLING CENTER									
01030400	501101	FULL TIME/	121,855	0	121,855	74,120.75	.00	47,734.25	60.8%
01030400	501105	OVERTIME	24,000	0	24,000	18,031.70	.00	5,968.30	75.1%
01030400	501106	SAL-LNGVIT	500	0	500	500.00	.00	.00	100.0%
01030400	501888	UNIFORMALL	500	0	500	225.00	.00	275.00	45.0%
01030400	522204	CONTRACTUA	1,874,310	0	1,874,310	916,337.86	100,655.13	857,317.01	54.3%
01030400	522207	SPECCONTR	69,600	0	69,600	22,464.61	30,159.14	16,976.25	75.6%
01030400	534402	PROGRAM SU	5,000	0	5,000	1,544.83	.00	3,455.17	30.9%
01030400	578801	MNTNCE-SV	1,377	0	1,377	.00	.00	1,377.00	.0%
01030400	581886	HAZARDOUS	15,000	0	15,000	5,826.50	.00	9,173.50	38.8%
TOTAL RECYCLING CENTER			2,112,142	0	2,112,142	1,039,051.25	130,814.27	942,276.48	55.4%
01030500 TOWN ENGINEER									
01030500	501101	FULL TIME/	518,220	0	518,220	291,920.58	.00	226,299.42	56.3%

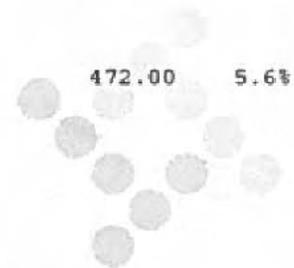
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01030500 501105 OVERTIME	10,000	0	10,000	6,758.87	.00	3,241.13	67.6%
01030500 501106 LONGEVITY	850	0	850	850.00	.00	.00	100.0%
01030500 501888 UNIFORMALL	900	0	900	127.62	.00	772.38	14.2%
01030500 522202 PROFESSION	50,000	0	50,000	5,307.95	19,082.05	25,610.00	48.8%
01030500 522203 SVS-ANCLRY	4,000	0	4,000	.00	.00	4,000.00	.0%
01030500 522204 SVS-CONTRC	12,300	0	12,300	6,492.74	.00	5,807.26	52.8%
01030500 534401 OFFICE SUP	2,800	0	2,800	1,527.37	267.70	1,004.93	64.1%
01030500 534402 PROGRAM SU	2,500	0	2,500	1,469.68	494.03	536.29	78.5%
01030500 545501 LEGAL NOTI	600	0	600	164.60	.00	435.40	27.4%
01030500 556601 PRF DV-SEM	2,000	0	2,000	510.00	.00	1,490.00	25.5%
01030500 556602 PRF DUES	955	0	955	955.00	.00	.00	100.0%
01030500 578802 EQUIPMENT/	1,800	0	1,800	.00	27.98	1,772.02	1.6%
TOTAL TOWN ENGINEER	606,925	0	606,925	316,084.41	19,871.76	270,968.83	55.4%
TOTAL PUBLIC WORKS	8,645,940	0	8,645,940	4,768,426.98	363,506.67	3,514,006.35	59.4%
<b>04 PUBLIC HEALTH</b>							
<b>01040000 HEALTH DEPARTMENT</b>							
01040000 501101 FULL TIME/	200,151	0	200,151	76,777.88	.00	123,373.12	38.4%
01040000 501102 PART TIME/	46,200	0	46,200	57,301.05	.00	-11,101.05	124.0%*
01040000 522201 CLERICAL F	720	0	720	300.00	.00	420.00	41.7%
01040000 522205 PROGRAM EX	12,048	0	12,048	7,196.78	2,509.96	2,341.26	80.6%
01040000 534401 OFFICE SUP	6,720	0	6,720	4,861.14	73.87	1,784.99	73.4%
01040000 534404 FLU VACINE	16,874	0	16,874	10,983.76	.00	5,890.24	65.1%
01040000 545504 COM-PSTAGE	1,038	0	1,038	50.16	.00	987.84	4.8%
01040000 556601 PRF DV-SEM	3,250	0	3,250	335.00	.00	2,915.00	10.3%
01040000 567701 TRNSP-GAS	4,543	-1,500	3,043	.00	.00	3,043.00	.0%
01040000 567703 TRAVEL REI	0	1,500	1,500	918.59	.00	581.41	61.2%
01040000 578802 EQUIPMENT/	3,500	0	3,500	2,113.78	.00	1,386.22	60.4%
01040000 590012 UTIL-ELECT	3,500	0	3,500	1,849.92	.00	1,650.08	52.9%
01040000 590014 TELEPHONE	1,947	0	1,947	1,839.74	.00	107.26	94.5%
TOTAL HEALTH DEPARTMENT	300,491	0	300,491	164,527.80	2,583.83	133,379.37	55.6%
<b>01040200 VITAL STATISTICS</b>							
01040200 522205 PROGRAM EX	500	0	500	28.00	.00	472.00	5.6%



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01040200 578803 PROGRAM-RE	600	0	600	.00	.00	600.00	.0%
TOTAL VITAL STATISTICS	1,100	0	1,100	28.00	.00	1,072.00	2.5%
<b>01040400 NURSING - SENIORS</b>							
01040400 501102 SAL-PT/PER	34,028	0	34,028	14,278.97	.00	19,749.03	42.0%
01040400 522205 PROGRAM EX	185	0	185	7.98	.00	177.02	4.3%
01040400 534402 MTL5-PROG	300	0	300	.00	.00	300.00	.0%
01040400 556601 PRF DV-SEM	100	0	100	22.00	.00	78.00	22.0%
01040400 556602 PRF DUES	25	0	25	.00	.00	25.00	.0%
01040400 567703 TRNSP-TRV	200	0	200	5.03	.00	194.97	2.5%
TOTAL NURSING - SENIORS	34,838	0	34,838	14,313.98	.00	20,524.02	41.1%
<b>01060400 NON PUBLIC SCHOOL</b>							
01060400 501101 SAL-FT/PER	302,800	-11,003	291,797	154,996.82	.00	136,800.18	53.1%
01060400 501102 SAL-PT/PER	22,097	11,003	33,100	23,638.95	.00	9,461.05	71.4%
01060400 501104 SAL-VAC, W	3,750	0	3,750	.00	.00	3,750.00	.0%
01060400 501106 SAL-LNGVIT	425	0	425	425.00	.00	.00	100.0%
01060400 534402 MTL5-PROG	900	0	900	144.45	.00	755.55	16.1%
01060400 556601 PRF DV-SEM	1,690	0	1,690	282.00	.00	1,408.00	16.7%
01060400 567703 TRNSP-TRV	200	0	200	.00	.00	200.00	.0%
TOTAL NON PUBLIC SCHOOL	331,862	0	331,862	179,487.22	.00	152,374.78	54.1%
TOTAL PUBLIC HEALTH	668,291	0	668,291	358,357.00	2,583.83	307,350.17	54.0%
<b>05 SOCIAL SERVICES/HUMAN SERV</b>							
<b>01050000 SOCIAL SERVICES</b>							
01050000 501101 FULL TIME/	99,289	11,371	110,660	58,147.33	.00	52,512.67	52.5%
01050000 501102 PART TIME/	16,813	-8,406	8,407	9,737.06	.00	-1,330.06	115.8%*
01050000 501105 SAL-OVRTIM	500	0	500	.00	.00	500.00	.0%
01050000 501106 LONGEVITY	675	0	675	675.00	.00	.00	100.0%



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01050000 522204 SVS-CONTRC	800	0	800	.00	.00	800.00	.0%
01050000 534401 MTL5-OFFCE	1,400	0	1,400	477.33	.00	922.67	34.1%
01050000 556601 PRF DV-SEM	200	0	200	.00	.00	200.00	.0%
01050000 578801 MNTNCE-SV	800	0	800	.00	.00	800.00	.0%
01050000 581888 CAPITAL OU	1,645	0	1,645	.00	.00	1,645.00	.0%
01050000 589901 ANNUAL REN	500	0	500	.00	.00	500.00	.0%
01050000 590014 TELEPHONE	1,986	0	1,986	1,271.52	.00	714.48	64.0%
<b>TOTAL SOCIAL SERVICES</b>	<b>124,608</b>	<b>2,965</b>	<b>127,573</b>	<b>70,308.24</b>	<b>.00</b>	<b>57,264.76</b>	<b>55.1%</b>
<b>01050200 MARY SHERLACH COUNSELING CTR</b>							
01050200 501101 FULL TIME/	218,886	0	218,886	128,189.89	.00	90,696.11	58.6%
01050200 501102 SAL-PT/PER	33,442	-4,871	28,571	280.33	.00	28,290.67	1.0%
01050200 501105 SAL-OVRTIM	1,000	4,871	5,871	4,625.85	.00	1,245.15	78.8%
01050200 501106 SAL-LNGVIT	850	0	850	850.00	.00	.00	100.0%
01050200 522202 SVS-PROF	3,820	0	3,820	750.00	.00	3,070.00	19.6%
01050200 534401 MTL5-OFFCE	1,500	0	1,500	637.22	59.82	802.96	46.5%
01050200 534402 MTL5-PROG	750	0	750	87.36	.00	662.64	11.6%
01050200 545503 PUB REL	500	0	500	.00	.00	500.00	.0%
01050200 556602 PRF DUES	1,021	0	1,021	686.00	.00	335.00	67.2%
01050200 567703 TRNSP-TRV	1,000	0	1,000	500.43	.00	499.57	50.0%
01050200 578801 MNTNCE-SV	2,413	0	2,413	909.68	.00	1,503.32	37.7%
01050200 590011 UTIL-HEAT	2,367	0	2,367	412.16	.00	1,954.84	17.4%
01050200 590012 UTIL-ELECT	2,477	0	2,477	1,540.05	.00	936.95	62.2%
01050200 590013 UTIL-WATER	219	0	219	92.92	.00	126.08	42.4%
01050200 590014 UTIL-PHONE	2,459	0	2,459	2,041.81	.00	417.19	83.0%
<b>TOTAL MARY SHERLACH COUNSELING CTR</b>	<b>272,704</b>	<b>0</b>	<b>272,704</b>	<b>141,603.70</b>	<b>59.82</b>	<b>131,040.48</b>	<b>51.9%</b>
<b>01050600 SENIOR CITIZENS' SERVICES</b>							
01050600 501101 FULL TIME/	36,858	11,371	48,229	21,689.29	.00	26,539.71	45.0%
01050600 501102 PART TIME/	77,053	-8,199	68,854	42,867.70	.00	25,986.30	62.3%
01050600 501106 LONGEVITY	250	0	250	250.00	.00	.00	100.0%
01050600 522201 CLERICAL F	600	0	600	300.00	.00	300.00	50.0%
01050600 522205 PROGRAM EX	47,350	0	47,350	21,613.41	121.05	25,615.54	45.9%
01050600 534401 OFFICE SUP	3,343	0	3,343	1,053.58	.00	2,289.42	31.5%
01050600 534403 MTL5-CLNG	3,440	0	3,440	.00	.00	3,440.00	.0%
01050600 545502 PUBLIC REP	400	0	400	.00	.00	400.00	.0%



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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01050600 545504 POSTAGE	1,800	0	1,800	1,037.64	.00	762.36	57.6%
01050600 567703 TRAVEL REI	300	0	300	14.96	.00	285.04	5.0%
01050600 578801 SERVICE CO	9,902	0	9,902	2,742.84	765.82	6,393.34	35.4%
01050600 578802 EQUIPMENT/	4,000	0	4,000	.00	.00	4,000.00	.0%
01050600 578804 MNTNCE-RFS	1,383	0	1,383	811.96	715.02	-143.98	110.4%*
01050600 581888 CAPITAL OU	14,587	0	14,587	9,686.57	531.75	4,368.68	70.1%
01050600 590011 UTIL-HEAT	10,120	0	10,120	2,797.78	.00	7,322.22	27.6%
01050600 590012 ELECTRICIT	26,536	0	26,536	10,633.27	.00	15,902.73	40.1%
01050600 590013 WATER	1,606	0	1,606	748.37	.00	857.63	46.6%
01050600 590014 TELEPHONE	3,483	0	3,483	1,954.30	.00	1,528.70	56.1%
TOTAL SENIOR CITIZENS' SERVICES	243,011	3,172	246,183	118,201.67	2,133.64	125,847.69	48.9%
TOTAL SOCIAL SERVICES/HUMAN SERV	640,323	6,137	646,460	330,113.61	2,193.46	314,152.93	51.4%
<b>06 EDUCATION</b>							
<b>01060000 EDUCATION</b>							
01060000 511152 FRINGE-WC	0	0	0	47,211.15	.00	-47,211.15	100.0%*
01060000 522204 SVS-CONTRC	185,000	0	185,000	47,325.96	.00	137,674.04	25.6%
01060000 522205 PROG EXP	97,216,380	0	97,216,380	48,622,335.52	.00	48,594,044.48	50.0%
01060000 567703 TRNSP-TRV	940,000	0	940,000	432,661.62	.00	507,338.38	46.0%
01060000 589901 RNTLS-A/LS	260,000	0	260,000	120,831.46	.00	139,168.54	46.5%
01060000 595888 INT-BOND	1,999,626	0	1,999,626	1,039,123.13	.00	960,502.87	52.0%
01060000 597888 PRINC-BOND	5,485,500	0	5,485,500	4,806,500.00	.00	679,000.00	87.6%
TOTAL EDUCATION	106,086,506	0	106,086,506	55,115,988.84	.00	50,970,517.16	52.0%
<b>01060200 SCHOOL NURSES</b>							
01060200 501101 FULL TIME/	770,291	-16,505	753,786	385,788.10	.00	367,997.90	51.2%
01060200 501102 PART TIME/	44,831	16,505	61,336	28,442.68	.00	32,893.32	46.4%
01060200 501104 RELIEF/VAC	11,000	0	11,000	8,566.40	.00	2,433.60	77.9%
01060200 501106 LONGEVITY	1,275	0	1,275	850.00	.00	425.00	66.7%
01060200 534401 OFFICE SUP	750	0	750	240.35	.00	509.65	32.0%
01060200 534402 PROGSUPPL	2,058	0	2,058	195.64	574.05	1,288.31	37.4%
01060200 545503 COM-PUB RL	100	0	100	29.14	.00	70.86	29.1%
01060200 545504 POSTAGE	120	0	120	.00	.00	120.00	.0%





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01060200 556601 PRF DV-SEM	2,719	0	2,719	953.09	.00	1,765.91	35.1%
01060200 556602 PRF DV-PRF	2,168	0	2,168	2,079.00	.00	89.00	95.9%
01060200 567703 TRAVEL REI	1,530	0	1,530	326.14	.00	1,203.86	21.3%
01060200 578801 MNTNCE-SV	1,397	0	1,397	647.30	327.82	421.88	69.8%
01060200 581888 CAPITAL OU	23,512	0	23,512	10,560.00	.00	12,952.00	44.9%
TOTAL SCHOOL NURSES	861,751	0	861,751	438,677.84	901.87	422,171.29	51.0%
01060600 TRUMBULL COMM TV / BUS ED INIT							
01060600 522202 SVS-PROF	27,000	0	27,000	11,520.80	.00	15,479.20	42.7%
01060600 522204 CONTRACTUA	5,200	0	5,200	.00	.00	5,200.00	.0%
01060600 522205 PROG EXP	50,000	0	50,000	31,605.00	.00	18,395.00	63.2%
01060600 534401 OFFICE SUP	600	0	600	56.33	.00	543.67	9.4%
01060600 534402 PROGRAM SU	550	0	550	69.23	.00	480.77	12.6%
01060600 545502 PUBLIC REP	500	0	500	62.48	.00	437.52	12.5%
01060600 567703 TRNSP-TRV	2,600	0	2,600	.00	.00	2,600.00	.0%
01060600 590011 HEAT	3,204	0	3,204	1,003.37	.00	2,200.63	31.3%
01060600 590012 ELECTRICIT	3,473	0	3,473	1,957.29	.00	1,515.71	56.4%
01060600 590014 TELEPHONE	331	0	331	213.33	.00	117.67	64.5%
TOTAL TRUMBULL COMM TV / BUS ED INIT	93,458	0	93,458	46,487.83	.00	46,970.17	49.7%
TOTAL EDUCATION	107,041,715	0	107,041,715	55,601,154.51	901.87	51,439,658.62	51.9%
07 LIBRARIES							
01070000 LIBRARIES							
01070000 501101 FULL TIME/	891,704	0	891,704	522,504.09	.00	369,199.91	58.6%
01070000 501102 PART TIME/	324,381	0	324,381	177,062.13	.00	147,318.87	54.6%
01070000 501105 LIBRARY -O	22,990	0	22,990	12,360.05	.00	10,629.95	53.8%
01070000 501106 LONGEVITY	1,675	0	1,675	1,675.00	.00	.00	100.0%
01070000 522201 CLERICAL F	720	0	720	360.00	.00	360.00	50.0%
01070000 522205 PROGRAM EX	11,600	0	11,600	8,247.21	.00	3,352.79	71.1%
01070000 534401 OFFICE SUP	24,000	-3,180	20,820	7,275.64	1,992.98	11,551.38	44.5%
01070000 534402 PROGRAM SU	174,400	0	174,400	117,048.55	38,764.54	18,586.91	89.3%
01070000 545504 POSTAGE	250	0	250	50.39	.00	199.61	20.2%
01070000 578801 SERVICE CO	5,626	-2,100	3,526	1,399.50	1,043.20	1,083.30	69.3%



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TOWN OF TRUMBULL  
YEAR-TO-DATE BUDGET REPORT

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FOR 2016 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01070000 578802 EQUIPMENT/	29,521	0	29,521	27,506.37	.00	2,014.63	93.2%
01070000 578803 PROGRAM-RE	4,000	0	4,000	744.70	393.50	2,861.80	28.5%
01070000 578804 REFUSE REM	2,541	0	2,541	1,470.86	1,295.28	-225.14	108.9%*
01070000 581888 CAPITAL OU	22,835	0	22,835	9,497.00	6,359.60	6,978.40	69.4%
01070000 589901 ANNUAL REN	29,688	5,280	34,968	14,920.58	8,198.02	11,849.40	66.1%
01070000 590011 HEAT	15,675	0	15,675	4,773.54	.00	10,901.46	30.5%
01070000 590012 ELECTRICIT	66,133	0	66,133	22,033.17	.00	44,099.83	33.3%
01070000 590013 WATER	1,825	0	1,825	851.45	.00	973.55	46.7%
01070000 590014 TELEPHONE	7,934	0	7,934	5,111.26	.00	2,822.74	64.4%
TOTAL LIBRARIES	1,637,498	0	1,637,498	934,891.49	58,047.12	644,559.39	60.6%
TOTAL LIBRARIES	1,637,498	0	1,637,498	934,891.49	58,047.12	644,559.39	60.6%
<b>08 RECREATION AND PARKS</b>							
<b>01080000 PUBLIC EVENTS</b>							
01080000 522205 PROGRAM EX	20,000	0	20,000	14,351.31	.00	5,648.69	71.8%
TOTAL PUBLIC EVENTS	20,000	0	20,000	14,351.31	.00	5,648.69	71.8%
<b>01080300 TRUMBULL FALL FESTIVAL</b>							
01080300 522201 SVS-CLRC	360	0	360	.00	.00	360.00	.0%
01080300 522205 PROG EXP	7,000	15,000	22,000	22,000.00	.00	.00	100.0%
TOTAL TRUMBULL FALL FESTIVAL	7,360	15,000	22,360	22,000.00	.00	360.00	98.4%
<b>01080400 RECREATION</b>							
01080400 501101 FULL TIME/	162,312	-18,085	144,227	81,662.97	.00	62,564.03	56.6%
01080400 501102 PART TIME/	0	18,085	18,085	14,785.24	.00	3,299.76	81.8%
01080400 501102 YOUTH SAL-PT/PER	0	49,350	49,350	26,240.44	.00	23,109.56	53.2%
01080400 501105 SAL-OVRTIM	3,800	0	3,800	2,175.81	.00	1,624.19	57.3%
01080400 501106 SAL-LNGVIT	925	0	925	925.00	.00	.00	100.0%
01080400 522204 SVS-CONTRC	61,984	-58,250	3,734	.00	.00	3,734.00	.0%



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TOWN OF TRUMBULL  
YEAR-TO-DATE BUDGET REPORT

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FOR 2016 13

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01080400 522205 PROG EXP	277,500	0	277,500	307,771.21	.00	-30,271.21	110.9%*
01080400 522205 YOUTH PROG EXP	0	8,900	8,900	1,503.09	.00	7,396.91	16.9%
01080400 534402 PROGSUPPL	11,200	0	11,200	8,052.02	1,370.95	1,777.03	84.1%
01080400 556601 PRF DV-SEM	400	0	400	.00	.00	400.00	.0%
01080400 556602 PRF DV-PRF	400	0	400	.00	.00	400.00	.0%
01080400 567703 TRNSP-TRV	2,300	0	2,300	1,733.05	.00	566.95	75.4%
01080400 578801 MNTNCE-SV	360	0	360	246.84	174.53	-61.37	117.0%*
01080400 578804 MNTNCE-RFS	692	0	692	405.98	357.51	-71.49	110.3%*
01080400 589901 RNTLS-A/LS	2,820	0	2,820	1,672.50	1,147.50	.00	100.0%
<b>TOTAL RECREATION</b>	<b>524,693</b>	<b>0</b>	<b>524,693</b>	<b>447,174.15</b>	<b>3,050.49</b>	<b>74,468.36</b>	<b>85.8%</b>
<b>01080600 PARKS</b>							
01080600 501101 FULL TIME/	1,049,042	0	1,049,042	627,777.37	.00	421,264.63	59.8%
01080600 501103 SEASONAL/T	112,830	0	112,830	57,272.55	.00	55,557.45	50.8%
01080600 501105 OVERTIME	55,000	0	55,000	42,217.64	.00	12,782.36	76.8%
01080600 501106 LONGEVITY	2,000	0	2,000	1,500.00	.00	500.00	75.0%
01080600 501120 AED STIP	1,200	0	1,200	800.00	.00	400.00	66.7%
01080600 501888 UNIFORM AL	12,250	0	12,250	3,678.39	.00	8,571.61	30.0%
01080600 522201 SVS-CLRC	4,400	0	4,400	2,566.62	.00	1,833.38	58.3%
01080600 522203 SVS-ANCLRY	209,400	0	209,400	122,150.00	87,250.00	.00	100.0%
01080600 534401 MTLN-OFFCE	750	0	750	393.35	.00	356.65	52.4%
01080600 534402 PROGRAM SU	69,000	0	69,000	30,185.49	37,260.41	1,554.10	97.7%
01080600 534403 MTLN-CLNG	6,000	0	6,000	1,831.24	3,168.76	1,000.00	83.3%
01080600 545503 PUBLIC REL	5,500	0	5,500	325.00	4,675.00	500.00	90.9%
01080600 556601 PRF DV-SEM	750	0	750	.00	.00	750.00	.0%
01080600 578801 SERVICE CO	18,000	0	18,000	8,701.27	4,451.98	4,846.75	73.1%
01080600 578802 EQUIPMENT/	22,000	0	22,000	8,920.19	11,566.39	1,513.42	93.1%
01080600 578803 PROGRAM-RE	51,300	0	51,300	22,372.29	5,784.26	23,143.45	54.9%
01080600 578804 MNTNCE-RFS	439	0	439	252.85	222.69	-36.54	108.3%*
01080600 581888 CAPITAL OU	68,507	0	68,507	68,506.31	.00	.69	100.0%
01080600 589902 OCCASIONAL	7,000	0	7,000	1,296.17	3,000.00	2,703.83	61.4%
01080600 590011 HEAT	10,112	0	10,112	3,459.14	.00	6,652.86	34.2%
01080600 590012 ELECTRICIT	102,213	0	102,213	58,637.36	.00	43,575.64	57.4%
01080600 590013 WATER	76,735	0	76,735	67,389.16	.00	9,345.84	87.8%
01080600 590014 TELEPHONE	16,052	0	16,052	9,526.67	.00	6,525.33	59.3%
<b>TOTAL PARKS</b>	<b>1,900,480</b>	<b>0</b>	<b>1,900,480</b>	<b>1,139,759.06</b>	<b>157,379.49</b>	<b>603,341.45</b>	<b>68.3%</b>
<b>01080800 TREE WARDEN</b>							
01080800 501101 FULL TIME/	22,693	0	22,693	13,353.84	.00	9,339.16	58.8%

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TOWN OF TRUMBULL  
YEAR-TO-DATE BUDGET REPORT

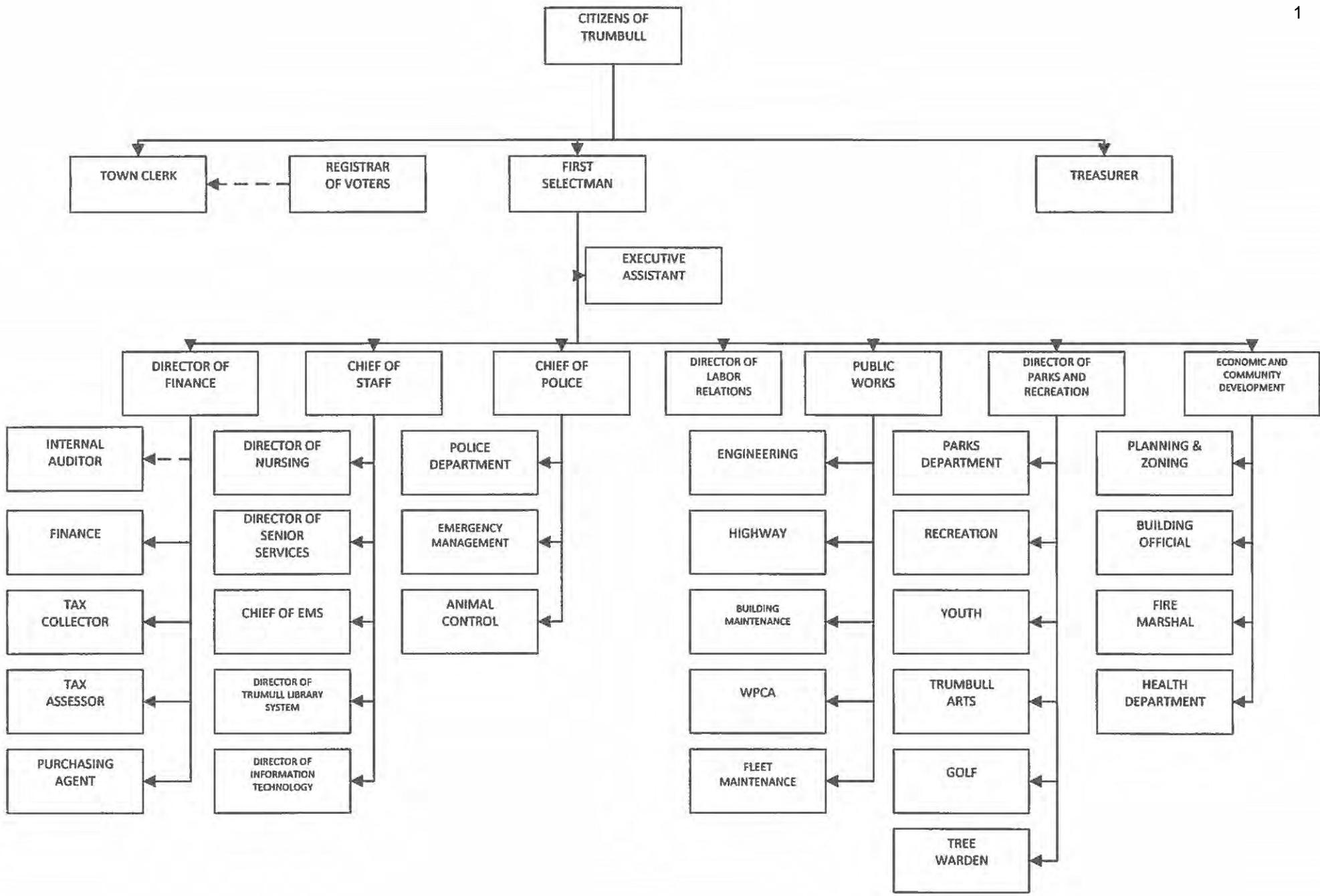
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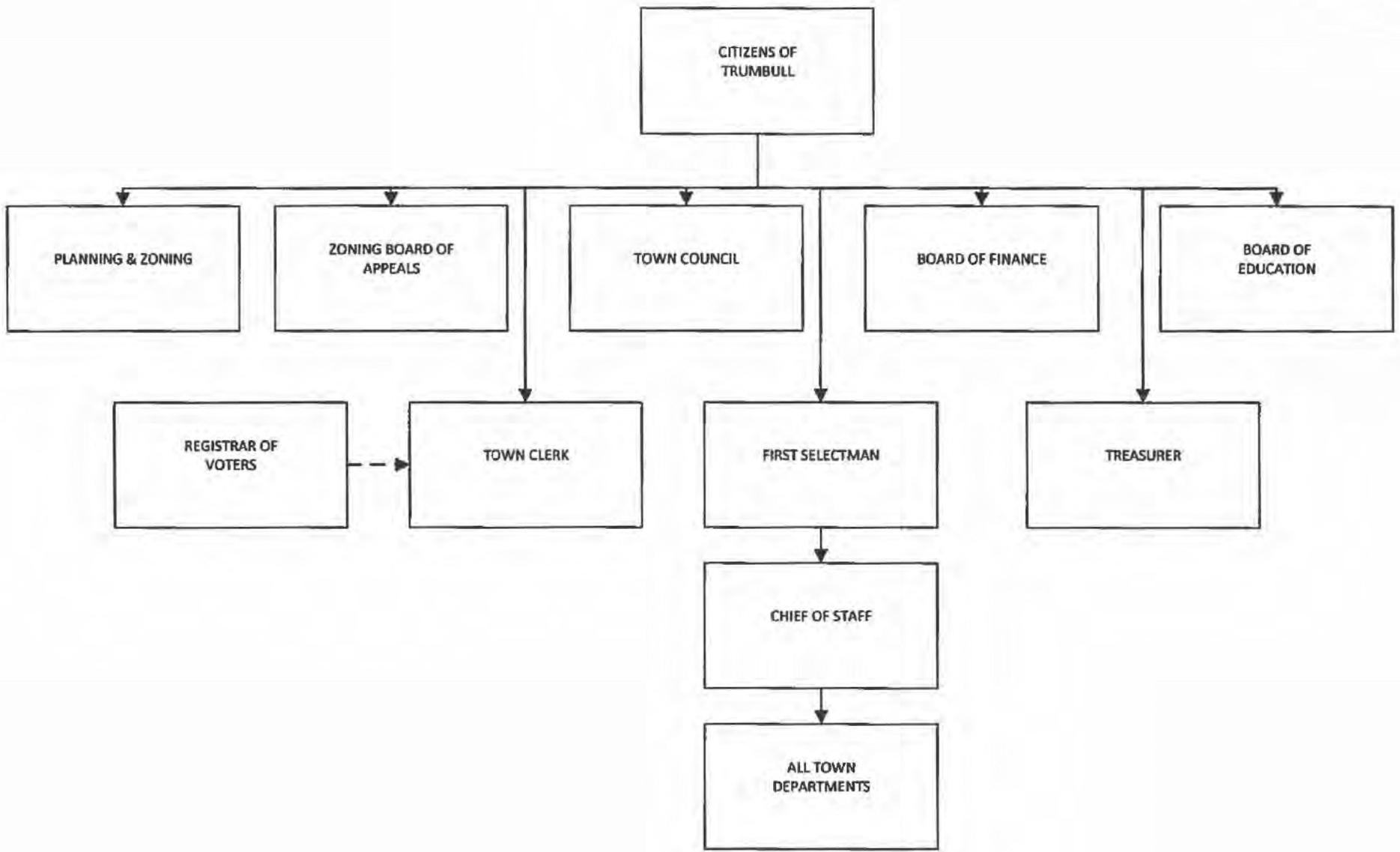
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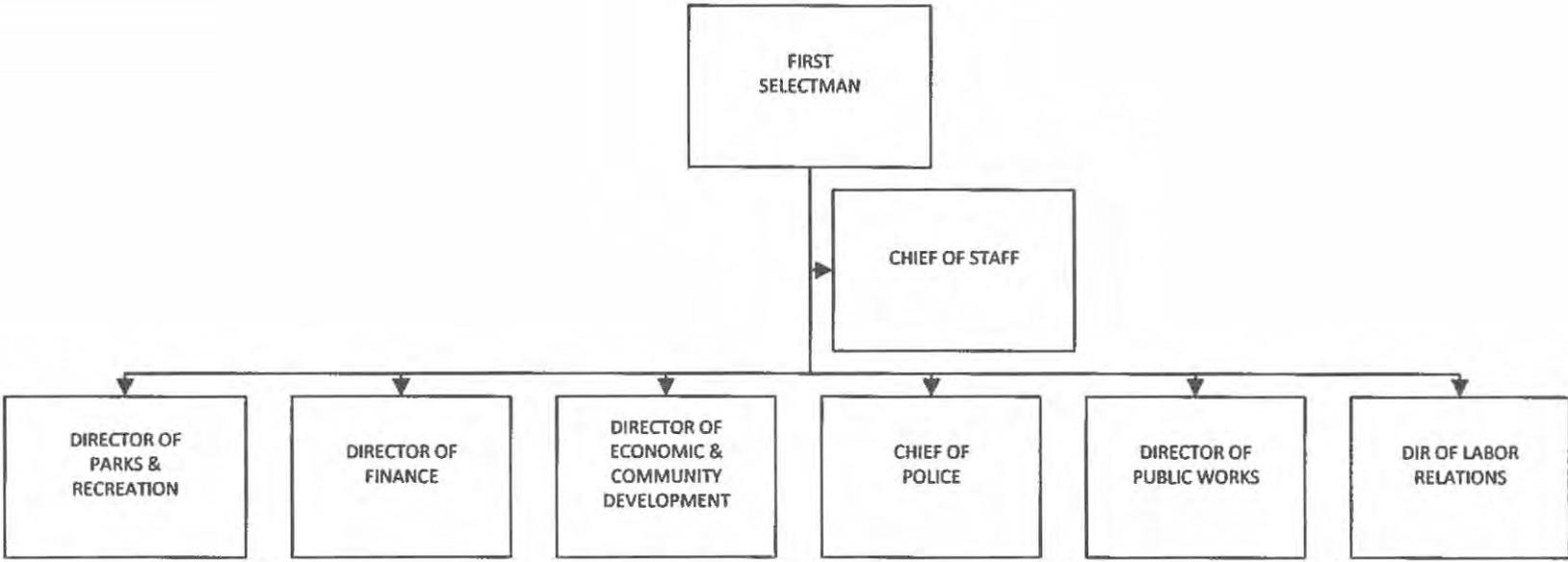
	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01080800 522205 PROGRAM EX	100,000	0	100,000	82,096.50	.00	17,903.50	82.1%
01080800 578806 EMERG SERV	24,150	0	24,150	.00	.00	24,150.00	.0%
TOTAL TREE WARDEN	146,843	0	146,843	95,450.34	.00	51,392.66	65.0%
TOTAL RECREATION AND PARKS	2,599,376	15,000	2,614,376	1,718,734.86	160,429.98	735,211.16	71.9%
 09 DEBT SERVICE							
<hr/> 01090000 DEBT SERVICE							
01090000 595888 INTEREST G	1,885,027	0	1,885,027	938,041.04	.00	946,985.96	49.8%
01090000 596888 INTEREST -	123,219	0	123,219	.00	.00	123,219.00	.0%
01090000 597888 G/O BONDS	3,650,568	0	3,650,568	3,522,067.50	.00	128,500.50	96.5%
TOTAL DEBT SERVICE	5,658,814	0	5,658,814	4,460,108.54	.00	1,198,705.46	78.8%
TOTAL DEBT SERVICE	5,658,814	0	5,658,814	4,460,108.54	.00	1,198,705.46	78.8%
TOTAL GENERAL FUND	160,394,911	31,137	160,426,048	87,766,665.46	1,084,087.34	71,575,295.20	55.4%
TOTAL EXPENSES	160,394,911	31,137	160,426,048	87,766,665.46	1,084,087.34	71,575,295.20	
GRAND TOTAL	160,394,911	31,137	160,426,048	87,766,665.46	1,084,087.34	71,575,295.20	55.4%

\*\* END OF REPORT - Generated by Maria Pires \*\*









**Activities, Functions and Responsibilities**

The legislative power of the Town is vested in a 21 member Town Council whose members are elected from the Town’s Four (4) voting districts every two years.

The Chairman and Vice Chairman, elected from among the membership, lead the Council meetings, generally on the first Monday of each month.

In addition to the adoption of legislation and the annual budget, the Town Charter also gives the Town Council investigative and audit powers.

The Town Council also:

- Annually appoints alternate members to Town Boards and Commissions and approves appointments made by the First Selectman
- Approves bonding and supplemental appropriations after review and recommendation by the Board of Finance
- Approves grant applications for the Board of Education, Town Departments and local businesses
- Oversees Building Committees for major Town Projects
- Approves funding for labor agreements, and litigation/claims
- Enacts ordinances and resolutions necessary for the proper governance of Town affairs

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
----------------------------------------------------	-------------------------------------------

- Develop a proposal for a new Town Community and Senior Center.
- Complete Public Facilities Study and implement upgrades and improvements.

- Authorize schematic design of a new Town Senior/Community Center.
- Approve funding for school facilities including upgrades to HVAC systems in five schools, the Agriscience Center building and other projects.
- Approve renovation of the Long Hill Green.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

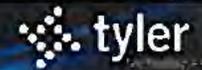
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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01	GENERAL GOVERNMENT						
01010000	TOWN COUNCIL						
01010000	522201 CLERICAL	13,662.00	16,411.00	15,308.00	15,308.00	.00	.00
	<p>\$13,808-Clerical fee for Town Council and Council Committees. Increase by 2.5%, based on average contract increases. \$ 1,500-Extra help with Committee meetings</p> <p>\$15,308 -TOTAL</p>						
01010000	522202 PROFESSION	55,678.00	55,060.00	58,080.00	58,080.00	.00	.00
	<p>Auditing contract up for renewal of the financial records of the Town and Board of Education for the fiscal year ended June 30, 2016. Estimated cost of \$55,000 and \$2,500 for additional work to audit a CAFR report. Comprehensive Annual Financial Report (CAFR) includes more statistical information and \$580 for the filing/review by GFOA.</p> <p>An independent auditing firm makes an annual audit of all of the Town's departments. The firm is engaged by, and reports to the Town Council. The Town Charter calls for the audit report to be discussed by the Council at the meeting following the receipt of the audit report.</p>						
01010000	545501 LEGAL NOTI	17,302.00	18,000.00	18,000.00	18,000.00	.00	.00
	Increase based on current year actual usage.						
	TOTAL TOWN COUNCIL	86,642.00	89,471.00	91,388.00	91,388.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01010000 TOWN COUNCIL							
01010000 522201	SERVICES & FEES-CLERICAL 12,490.92	12,852.80	13,602.01	8,698.13	16,411.00	15,308.00	-6.7%
01010000 522202	SERVICES & FEES-PROFESSIONAL 53,000.00	53,500.00	54,000.00	55,080.00	55,060.00	58,080.00	5.5%
01010000 545501	COMMUNICATIONS-LEGAL NOTICES 20,911.76	23,555.40	17,302.72	7,630.56	18,000.00	18,000.00	.0%
TOTAL TOWN COUNCIL	86,402.68	89,908.20	84,904.73	71,408.69	89,471.00	91,388.00	-2.1%



**Activities, Functions and Responsibilities**

The Nature Commission's mission is to develop a Nature & Arts Center, where the community can learn about and appreciate nature, environment and art. This will be achieved through programs, events, lectures and other means.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01010100 THE TRUMBULL NATURE COMMISSION							
01010100	522201 SVS-CLRC	780.00	240.00	240.00	240.00	.00	.00
	Represents 4 meetings @ \$60 per meeting						
01010100	578801 MNTNCE-SV	117.00	.00	.00	.00	.00	.00
	Per Public Facilities Director, no longer have HVAC service contracts.						
01010100	590011 UTIL-HEAT	3,647.00	3,513.00	3,168.00	3,168.00	.00	.00
	Annualized FY16 actual expense plus 3% for potential rate/usage increases. Overall, town-wide heating budget is reduced by 4% from FY16 budget due to energy efficiency.						
01010100	590012 UTIL-ELECT	947.00	960.00	917.00	917.00	.00	.00
	Budget estimates are based on annualized usage and then compared to prior year actual usage. The dollar amount is calculated by usage x generation rate (Nextera), and UI rate for distribution. As of 3/15 the contracted rate with Nextera through 11/16 is \$.08640/kwh. The contracted rate will be \$.07681 from 12/16-12/17.  Overall, the town-wide electricity budget is reduced by 9% from the FY16 budget due to energy efficiency projects and the reduced generation rate (Nextera).						
01010100	590013 UTIL-WATER	262.00	241.00	249.00	249.00	.00	.00
	Annualized FY16 plus 1.5% for any potential usage/fee increases. Town-wide (excluding Golf) an overall 2% decrease is projected as a result of a 5.6% rate credit from Aquarion in effect until 12/31/17.						
01010100	590014 UTIL-PHONE	577.00	474.00	482.00	482.00	.00	.00
	On a town wide level this budget includes charges for Verizon wireless, Frontier land/broadband, and Charter Services. The projected budget overall is decreased 6% based on the following: All service costs were annualized for FY16 and compared to prior year budget and actual costs. A 5% increase was applied to non-cellular charges to cover any service fee/rate increases. Finance/Techonology worked with Verizon to acheive a new more consistent/economical rate plan that resulted in decreasing the budget for wireless charges by 20%.						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017Z 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
TOTAL THE TRUMBULL NATURE CO	6,330.00	5,428.00	5,056.00	5,056.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01010100 THE TRUMBULL NATURE COMMISSION							
01010100 522201 SERVICES & FEES-CLERICAL	600.00	660.00	360.00	240.00	240.00	240.00	.0%
01010100 590011 UTILITIES-HEAT	3,495.13	3,256.36	2,524.23	657.64	3,513.00	3,168.00	-9.8%
01010100 590012 UTILITES-ELECTRICITY	797.11	818.94	946.25	385.17	960.00	917.00	-4.5%
01010100 590013 UTILITIES-WATER	237.25	241.57	239.71	124.65	241.00	249.00	3.3%
01010100 590014 UTILITIES-TELEPHONE	1,113.74	574.23	457.59	267.11	474.00	482.00	1.7%
TOTAL THE TRUMBULL NATURE CO	6,243.23	5,551.10	4,527.78	1,674.57	5,428.00	5,056.00	-6.9%

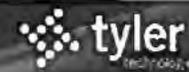


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**Activities, Functions and Responsibilities**

The Ethics Commission consists of five regular members and two alternate members appointed by a two-third vote from the recommendations of the First Selectman. It has the power to investigate violations of the Code of Ethics, adopted in 1978, to conduct hearings on alleged violations, and to impose sanctions or otherwise enforce the Code.

The Code of Ethics specifies and designates ethical standards of conduct required of all elected and appointed Town officials and all Town employees



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01010200 ETHICS COMMISSION						
01010200 522201 CLERICAL F 2 meetings @ \$60 each.	120.00	120.00	120.00	120.00	.00	.00
TOTAL ETHICS COMMISSION	120.00	120.00	120.00	120.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01010200 ETHICS COMMISSION							
01010200 522201 SERVICES & FEES-CLERICAL	.00	.00	.00	.00	120.00	120.00	.0%
01010200 522202 SERVICES & FEES-PROFESSIONAL	4,916.00	11,060.00	.00	.00	.00	.00	.0%
TOTAL ETHICS COMMISSION	4,916.00	11,060.00	.00	.00	120.00	120.00	.0%





**Activities, Functions and Responsibilities**

The First Selectman is the Town’s chief elected official under the mayor-council form of government and governs by the rules of the Town Charter. The First Selectman is responsible for the overall safety, economic, health and social welfare of the citizens of Trumbull and oversees all Town departments to ensure quality services are delivered to residents in a professional, efficient, courteous and timely manner. The First Selectman works cohesively with Town Council and Board of Finance to adopt legislation that constantly improves the quality of life for the residents of Trumbull. Principal activities, programs and services:

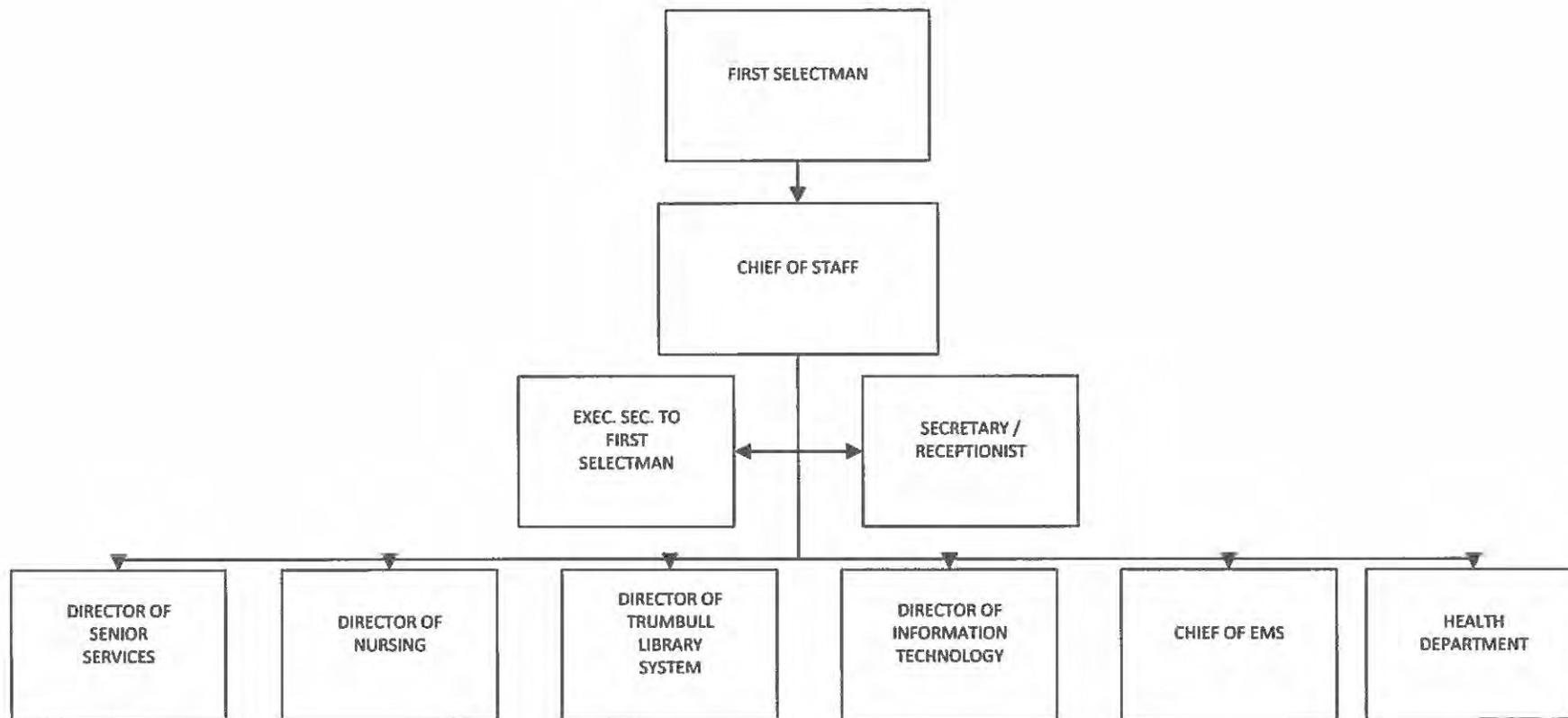
- Exercise rigorous fiscal management, the First Selectman establishes the annual Operating Budget and Capital Budget, judiciously allocating resources and requiring full accountability.
- Maintain fiscal controls to preserve the town’s strong financial reputation and achieve the best possible credit rating.
- Provide essential and meaningful community programs to residents.
- Negotiate union contracts to optimize services without adding to the burden of taxpayers.
- As an ex-officio member of the Board of Education, ensure meaningful investments are made in our education and infrastructure to preserve the highest standards in education.
- Maintain open communication with citizens and the public.
- Administer grant and contract administration, and land acquisition.

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
----------------------------------------------------	-------------------------------------------

- Resolve Rte. 111/Rte.25 traffic issues with State Delegation and DOT officials. (65% complete)
- Obtained final approvals and applied for a State grant for the proposed Pequonnock Trail Visitors Center.
- Worked towards a resolution to end regional WPCA controversies.
- Created a Senior Citizen Building Committee to plan and build a new Senior Center in a more centralized location that provides needed community gathering space.
- Completed a town-wide assessment of properties, facilities and organizational structure to reveal opportunities to make government more effective, efficient and convenient.
- Proactively engaged to gain the support of state legislators on significant issues that affect the Town.

- Like other municipalities, implement a 311 System that develops a centralized system for constituent inquires and complaints.
- Implement the recommendations of the recent Matrix Audit and complete the reorganization of the Parks and Recreation Department (Phase 2).
- Work with the Director of Public Works to implement a reorganization plan for the Highway Division within the Department of Public Works.
- Recruit and hire a qualified Director of Human Services to manage the new Senior Center.
- Determine a site location and break ground for a new senior center.
- Continue to develop strategies to reduce operational costs in the budget as they relate to energy and healthcare.
- Work collaboratively with the City of Bridgeport to develop long term strategies to address ongoing WPCA issues.

- Continued to set even higher performance standards in all municipal functions.
- Continued to work with the Board of Education in finding system efficiencies between both organizations and further implement the recommendations contained in the Gibson Report.
- Introduced on-line services and electronic payments for added convenience to taxpayers.
- Finalized the Solid Waste and Energy Conservation agreement to attain \$1.3 million in savings over the next ten years.
- Proposed and implemented the Senior Volunteer Tax Relief Ordinance.





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01010400 FIRST SELECTMAN							
01010400	501101 FULL TIME/	270,033.00	274,935.00	296,923.00	296,923.00	.00	.00
	PT & NA staff increase by 2.5% based on comparable union increases.						
	Elected, AP, & CS Increase is per approved compensation plan ordinance for nonunion, appointed and elected officials						
01010400	522202 PROFESSION	18,190.00	20,000.00	.00	.00	.00	.00
	Grant Research and Writing included in Economic & Comm Dev budget						
01010400	556601 PRF DV-SEM	3,500.00	3,500.00	4,000.00	4,000.00	.00	.00
	Various seminars and conferences including the annual Mayors' conference in Washington.						
01010400	567704 EXPENSE AC	3,500.00	5,000.00	5,000.00	5,000.00	.00	.00
	Amount provided to the First Selectman for expenses incurred in the course of his duties.						
	Budget in 2009 was \$6,000.						
TOTAL FIRST SELECTMAN		295,223.00	303,435.00	305,923.00	305,923.00	.00	.00

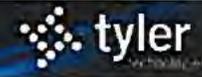


TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01010400	501101		FIRST SELECTMAN	EL	1.00	2080	51.30	106,704	112,423	112,423
01010400	501101		CHIEF OF STAFF	AP	1.00	2080	35.27	73,365	80,000	80,000
01010400	501101		EXEC. SEC. TO FIRST SELECTMAN	AP	1.00	1820	28.74	52,305	57,000	57,000
01010400	501101		SECRETARY / RECEPTIONIST	AP	1.00	1820	22.55	42,500	47,500	47,500
								<u>274,874</u>	<u>296,923</u>	<u>296,923</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01010400 FIRST SELECTMAN							
01010400 501101 SALARIES-FT/PERMANENT	272,805.08	266,347.60	270,032.89	161,132.40	274,935.00	296,923.00	8.0%
01010400 522202 SERVICES & FEES-PROFESSIONAL	.00	.00	.00	5,000.00	20,000.00	.00	-100.0%
01010400 556601 PROFESSIONAL DEV-SEM/CONF	3,205.26	3,447.74	3,436.82	2,223.02	3,500.00	4,000.00	14.3%
01010400 567704 TRANSPORTATION-EXPENSE A/C	3,469.49	3,466.06	3,434.44	6,877.52	5,000.00	5,000.00	.0%
TOTAL FIRST SELECTMAN	279,479.83	273,261.40	276,904.15	175,232.94	303,435.00	305,923.00	.8%



### **Activities, Functions and Responsibilities**

Connecticut's Probate Courts are built on a 300-year-old foundation of commitment to service, integrity, and the rule of law. Today, in addition to their traditional role of overseeing decedents' estates and trusts, the Probate Courts handle a wide range of sensitive issues affecting children, the elderly, persons with intellectual disability, and individuals with psychiatric disabilities. In carrying out their responsibilities, the Probate Courts strive to protect the rights of individuals while affording those involved in probate matters an approachable and consumer-friendly environment.

Judge T.R. Rowe presides over the Trumbull Probate District which serves the towns of Trumbull, Easton and Monroe. The district office is located in Trumbull Town Hall. The Judge of Probate for the district is elected every four years.

The allocation, based upon the Grand Lists of the Towns in the district, is provided under Connecticut General Statutes Sec. 45a-8 to meet the costs of record books and supplies for the district.

Effective July 1, 2103, the Probate Court Rules of Procedure require all Court orders, decrees, notice of appointment, etc. to be mailed to all interested parties in lieu of just the Fiduciary.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

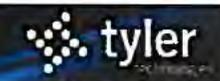
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL		
01010600 PROBATE									
01010600	522203	ANCILLARY	2,160.00	2,216.00	2,262.00	2,262.00	.00	.00	
			Charge for microfilming and scanning. \$4,000 x 56.54% = \$2,262						
			Cost allocated by percent of grand list for all three towns served in district.						
01010600	534401	OFFICE SUP	1,620.00	1,940.00	2,262.00	2,262.00	.00	.00	
			Office Supplies \$4,000 x 56.54% = \$2,262						
			Cost allocated by percent of grand list for all three towns served in district.						
			Increase due to State Statute requirements for additional copies of documents.						
01010600	545504	POSTAGE	3,239.00	3,325.00	3,392.00	3,392.00	.00	.00	
			Postage - \$6,000 x 56.54% = \$ 3,392						
			Cost allocated by percent of grand list for all three towns served in district.						
01010600	556604	PRF DV-PUB	162.00	166.00	170.00	170.00	.00	.00	
			Legal Publications and CT Post \$300 X 56.54% = \$170						
			Cost allocated by percent of grand list for all three towns served in district.						
01010600	589901	ANNUAL REN	1,458.00	1,607.00	1,640.00	1,640.00	.00	.00	
			Ikon Copier Rental \$2,900 x 56.54% = \$1,640						
			Cost allocated by percent of grand list for all three towns served in district.						
01010600	590014	TELEPHONE	1,782.00	1,871.00	2,454.00	2,454.00	.00	.00	
			Phone and Internet Service \$4,340 x 56.54% = \$2,454						
			Increase due to addition of internet service for State required scanners. Cost allocated by percent of grand list for all three towns served in district.						
	TOTAL PROBATE		10,421.00	11,125.00	12,180.00	12,180.00	.00	.00	





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01010600 PROBATE							
01010600 522203	SERVICES & FEES-ANCILLARY 2,832.00	2,832.00	2,160.00	2,216.00	2,216.00	2,262.00	2.1%
01010600 534401	MATERIALS & SUPPLIES-OFFICE 1,586.00	1,586.00	1,620.00	1,940.00	1,940.00	2,262.00	16.6%
01010600 545504	COMMUNICATIONS-POSTAGE 2,718.00	2,718.00	3,239.00	3,325.00	3,325.00	3,392.00	2.0%
01010600 556602	PROFESSIONAL DEV-ASSN DUES 2,039.00	.00	.00	.00	.00	.00	.0%
01010600 556604	PROFESSIONAL DEV-PUBLICATIONS 736.00	736.00	162.00	166.00	166.00	170.00	2.4%
01010600 589901	RENTALS-ANNUAL RENTALS/LEASE 1,529.00	1,529.00	1,458.00	1,607.00	1,607.00	1,640.00	2.1%
01010600 590014	UTILITIES-TELEPHONE 1,981.00	1,869.00	1,782.00	1,871.00	1,871.00	2,454.00	31.2%
TOTAL PROBATE	13,421.00	11,270.00	10,421.00	11,125.00	11,125.00	12,180.00	9.5%





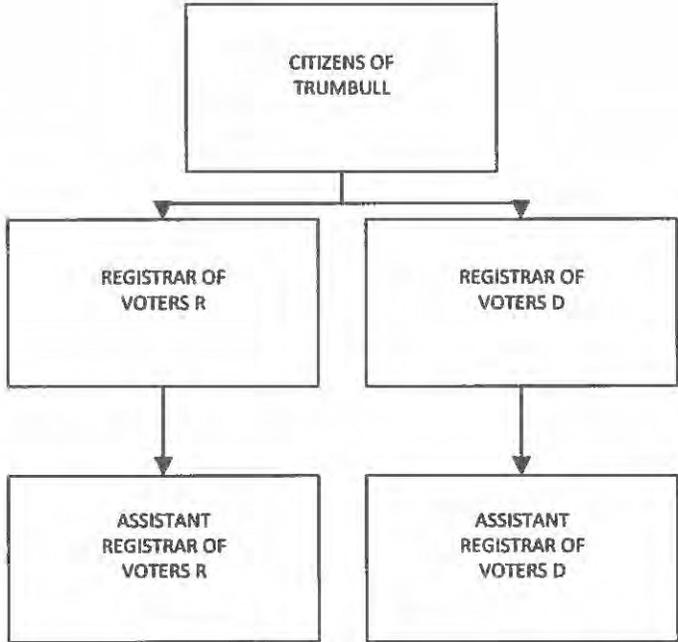
**Activities, Functions and Responsibilities**

The Registrar’s of Voters are elected officials whose duties are governed by State statute and by processes and procedures set in place by the CT Secretary of the State. In general, these duties are to register voters and conduct elections in the Town.

**Principal programs, services and activities:**

- Registers voters, conducts voter registration sessions and maintains all voter registration documents and lists.
- Removes all electors who have moved from Trumbull, have died or are disenfranchised.
- Conducts annual canvas of voters to ascertain residency.
- Conducts elections.
- Appoints and trains poll workers.
- Supervises all poll workers on the day of each election, primary, referendum and election recount and audit.
- Declares polling place locations.
- Assures timely filing of all required election documentation with the Town and or State.
- Attends and participates in semi-annual training sessions.

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
<ul style="list-style-type: none"> <li>• Successfully held a general election.</li> <li>• Actively participated in the Registrar of Voters Association of Connecticut (ROVAC) professional group training sessions and quarterly review sessions.</li> <li>• Actively participated in the Fairfield County ROVAC quarterly group sessions.</li> <li>• Held additional voter registration sessions at locations and events in Town on weekends.</li> <li>• Increased number of supervised absentee ballot locations.</li> </ul>	<ul style="list-style-type: none"> <li>• Further enhance poll-worker training to provide improved voter day of election experience.</li> <li>• Work with Trumbull State legislators to help move election reforms promoted by ROVAC.</li> <li>• Recruit additional poll workers.</li> <li>• Hold additional weekend voter registration drives in order to reduce Election Day Registration (EDR) voter registration.</li> <li>• Create additional voter education press releases about voting locations, etc. prior to November election.</li> <li>• Complete the newly required Registrar certification training classes (24 hours of training).</li> <li>• Assure that newly appointed Deputy Registrars are adequately trained to assume the duties of the Registrars in case of an emergency.</li> </ul>





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
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01010800 ELECTIONS

01010800	501101	FULL TIME/	56,593.00	46,774.00	47,942.00	55,980.00	.00	.00
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PT & NA staff increase by 2.5% based on comparable union increases.  
 Elected, AP, & CS increase is per approved compensation plan ordinance for nonunion, appointed and elected officials  
 PS: Reflects increase in hours for primary and general election.

01010800	501102	SAL-PT/PER	19,093.00	19,434.00	20,000.00	20,000.00	.00	.00
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Elected, AP & CS increase is per approved compensation plan for nonunion, appointed & elected officials

01010800	501105	OVERTIME	2,234.00	2,000.00	2,000.00	2,000.00	.00	.00
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OT for election day, primary plus Saturday and evening mandated voter registration sessions.

01010800	522202	PROFESSION	3,839.00	3,400.00	3,400.00	3,400.00	.00	.00
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\$1000- 2 deputy Registrars  
 \$800- 4 mechanics to set up and remove voting stations, as well as, carry out other election day services, as needed - @ \$200 each for municipal election  
 \$800 - 4 mechanics to set up and remove voting stations, as well as, carry out other election day services, as needed - @ \$200 each for primary  
 \$800 - mechanics for pre and post election ballot removal and storage assistance

Total - \$3400

01010800	522203	ANCILLARY	40,423.00	31,770.00	29,180.00	29,180.00	.00	.00
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I. State election  
 \$1400 - 4 moderators @ 350.00;  
 \$1880 - 8 Assist. Reg @ 235.00;  
 \$ 5000 - 20 checkers @ 250.00;  
 \$1850 - 10 ballot clerks @ 185.00;  
 \$740 - 4 machine tenders @ 185.00;  
 \$175 - 1 Head moderator @ 175.00;  
 \$125 - 1 Deputy Head moderator @ 125.00;  
 \$ 200 - 1 Absentee moderator @ 200.00;





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
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500 - 4 Absentee counters @ 125.00;  
 \$840 - Moderator school for 6 @\$140;  
 \$2000 - Audit - 10 people @ \$200  
 \$150 - 3 on-call poll workers to comply with the state emergency plan regulations  
 @\$50;  
 \$470 - 2 EDR staff@ \$235;  
 \$15330 - Total for State Election

II. State Primary  
 \$1400 - 4 moderators @ \$350.00;  
 \$1880 - 8 assistant registrars @ \$235;  
 \$4000 - 16 checkers @ \$250;  
 \$1480 - 8 ballot clerks @ \$185  
 \$740 - 4 machine tenders @ \$185  
 \$175 - 1 Head Moderator  
 \$125 - 1 Deputy Head Moderator  
 \$200 - 1 Absentee Moderator  
 \$500 - 4 absentee counters @ \$125.  
 \$150 - 3 on-call poll workers to comply with the state emergency plan regulations  
 @ \$50  
 \$2000 - audit - 10 people @ \$200  
 \$1200 - 2 Registrars @\$600  
 \$13850 - total for State primary

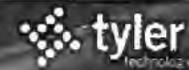
Total for State Election & State Primary - \$29180.00

01010800 522205	PROGRAMEXP	16,396.00	13,551.00	14,708.00	14,708.00	.00	.00
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\$ 7280 20,800 ballots @ .35 (based on 85% of 24,500 voters)  
 \$ 1,989- lunch/dinner for 117 poll workers / office staff fro election,  
 primaries and audits 117 x \$17 = 1989)  
 \$ 3,189 Memory card programming;  
 \$ 500 IVS voting system;  
 \$ 200 Lorton Data - voter canvas;  
 \$ 1050 1 primary ballots (25% townwide turnout for both parties = 3000 ballots)  
 \$ 500 for IVS for primary

Total: \$14,708





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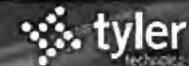
TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01010800	534402 PROGRAM SU	5,790.00	6,000.00	6,000.00	6,000.00	.00	.00
	\$4000 "Where to vote" post cards - 13,000 @ .28/ea and design services and fulfillment; \$2000 Printer and office supplies; \$6000 Total						
01010800	545501 LEGAL NOTI	325.00	325.00	325.00	325.00	.00	.00
	Need to have on hand in case of legal notices for elections/primaries or special voter registration days.						
01010800	545504 POSTAGE	4,580.00	4,580.00	4,580.00	4,580.00	.00	.00
	\$3600 Postage for "Where to vote" post cards - (13000 @ .28/ea = \$3600.00); \$980 Canvas Confirmation of voting address (2000 @ .49/ea = 980.00); \$4,580 Total.						
01010800	556601 PRF DV-SEM	780.00	780.00	3,390.00	3,390.00	.00	.00
	\$780 -Spring & Fall ROVAC Conferences in Danbury & Cromwell \$2400 - certification for Registrars \$210 - for deputies to attend one training day per year Total - \$3390						
01010800	556602 PRF DV-PRF	150.00	150.00	150.00	150.00	.00	.00
	ROVAC dues for both Registrars						
01010800	556605 PRF DV-TRP	627.00	575.00	844.00	844.00	.00	.00
	\$ 540 - 1000 miles driven by Registrar to conferences in Danbury and Cromwell, as well as, the miles driven on primary and election to and from polling places/town hall in order to address problems that arise @ .54/ per mile (based upon the 2016 IRS Std Bus Miles Rate) \$ 344 - 12 trips to Stamford for certification classes Total - \$844						
01010800	578801 MNTNCE-SV	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
	Service contract on 15 tabulators (\$200 x 15 machines) Total - \$3000						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01010800	581888 CAPITAL OU	2,300.00	.00	8,800.00	8,800.00	.00	.00
	\$8800 - 4 computer tablets to be used at the polling locations						
01010800	590014 TELEPHONE	2,680.00	2,549.00	2,549.00	2,549.00	.00	.00
	Telephone cost at polling places for State election and primary						
	TOTAL ELECTIONS	158,810.00	134,888.00	146,868.00	154,906.00	.00	.00



TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01010800	501101		ASSISTANT REGISTRAR OF VOTERS	AP	1.00	1184	23.06	23,387	23,971	27,990
01010800	501101		ASSISTANT REGISTRAR OF VOTERS	AP	1.00	1184	23.06	23,387	23,971	27,990
01010800	501102		REGISTRAR OF VOTERS	EL	1.00	520	18.69	9,717	10,000	10,000
01010800	501102		REGISTRAR OF VOTERS	EL	1.00	520	18.69	9,717	10,000	10,000
								<u>66,207</u>	<u>67,942</u>	<u>75,980</u>
						501101		46,774	47,942	55,980
						501102		19,433	20,000	20,000



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01010800 ELECTIONS							
01010800 501101	SALARIES-FT/PERMANENT 51,410.22	49,416.78	56,592.34	34,367.53	46,774.00	55,980.00	19.7%
01010800 501102	SALARIES-PT/PERMANENT 17,974.35	18,846.58	19,092.79	11,479.44	19,434.00	20,000.00	2.9%
01010800 501105	SALARIES-OVERTIME 1,983.05	1,210.44	1,642.62	276.76	2,000.00	2,000.00	.0%
01010800 522202	SERVICES & FEES-PROFESSIONAL 3,245.01	1,850.00	3,838.44	1,481.90	3,400.00	3,400.00	.0%
01010800 522203	SERVICES & FEES-ANCILLARY 29,613.65	12,000.00	38,080.00	11,440.00	31,770.00	29,180.00	-8.2%
01010800 522205	PROGRAM EXPENSES 12,822.02	10,812.93	15,437.14	9,740.26	13,551.00	14,708.00	8.5%
01010800 534402	PROGRAM SUPPLIES 8,393.45	4,845.61	5,789.59	5,355.88	6,000.00	6,000.00	.0%
01010800 545501	COMMUNICATIONS-LEGAL NOTICES 56.60	.00	.00	.00	325.00	325.00	.0%
01010800 545504	COMMUNICATIONS-POSTAGE 5,354.00	3,352.23	3,078.00	2,939.79	4,580.00	4,580.00	.0%
01010800 556601	PROFESSIONAL DEV-SEM/CONF 745.00	580.12	515.00	1,240.00	780.00	3,390.00	334.6%
01010800 556602	PROFESSIONAL DEV-ASSN DUES 122.00	110.00	130.00	130.00	150.00	150.00	.0%
01010800 556605	PROFESSIONAL DEV-TRANSP EXP 417.12	207.79	476.57	220.80	575.00	844.00	46.8%
01010800 578801	MNTNCE/REPAIR SERVICE CONTRACT .00	.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
01010800 581888	CAPITAL OUTLAY 428.03	429.93	1,773.21	.00	.00	8,800.00	.0%
01010800 590014	UTILITIES-TELEPHONE 2,166.18	883.88	2,020.28	.00	2,549.00	2,549.00	.0%
TOTAL ELECTIONS	134,730.68	104,546.29	151,465.98	81,672.36	134,888.00	154,906.00	14.8%

### Activities, Functions and Responsibilities

The Director of Finance is appointed by the First Selectman and the Town Charter specifically imposes the Director of Finance's duties. These duties are to exercise general supervision over the Finance, Purchasing, Tax Assessor and Tax Collector. In addition, the Director of Finance is designated as the Town's Purchasing Authority and serves as liaison to the Board of Finance. The Finance Department is responsible for maintaining all of the fiscal records and payroll accounts. In effect, it serves as the town's financial and statistical database. Principal program, services and activities:

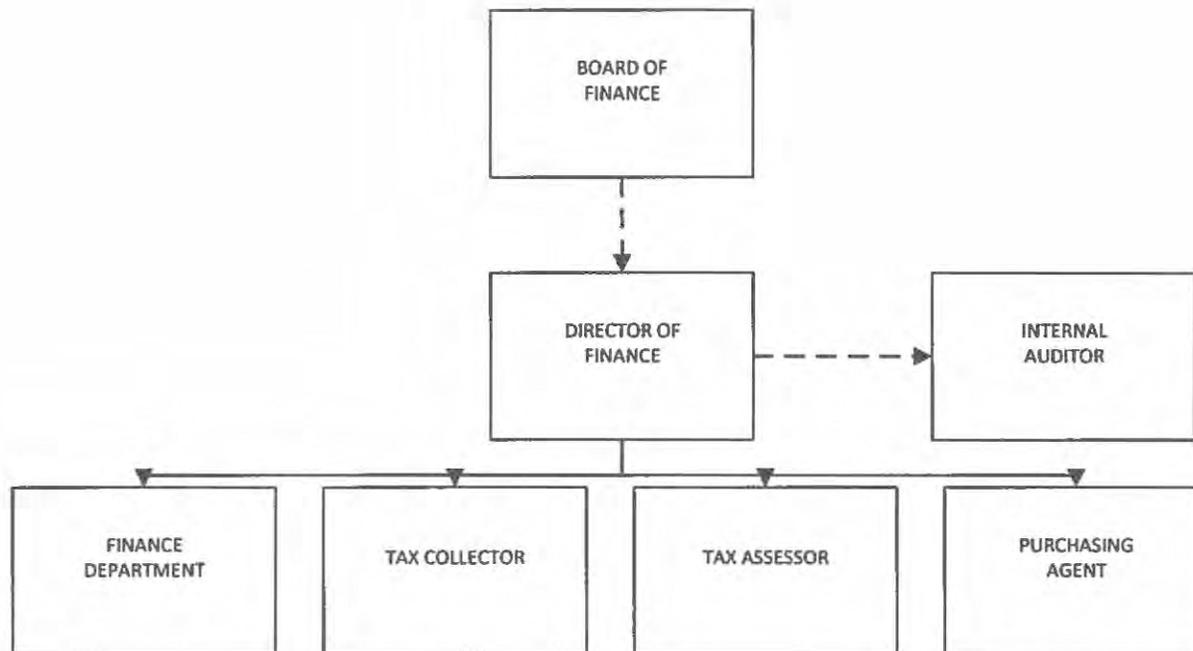
- Compiles Operating and Five-Year Capital Improvement Plan (CIP) for Board of Finance and Town Council approval and subsequent financing plan.
- Schedules bond issues in accordance with CIP and prepare official statements.
- Meets with rating agencies to present Town financial information to attain bond ratings.
- Serves as Administrator for Town's pension and retirement accounts.
- Prepares Town financial documents for annual audits.
- Maintains fixed asset records for the Town.
- Implements renewal and procurement of liability, auto, and property insurance for the Town and BOE and coordinates claims processing.
- Processes weekly payroll for Town employees, accounts payable and vendor checks, deposits and records cash receipts.
- Maintains chart of accounts and administrative controls for financial system.
- Reviews grant budgets prior to submission, processes reimbursement requests to State and Federal agencies, and files grant reports as required.

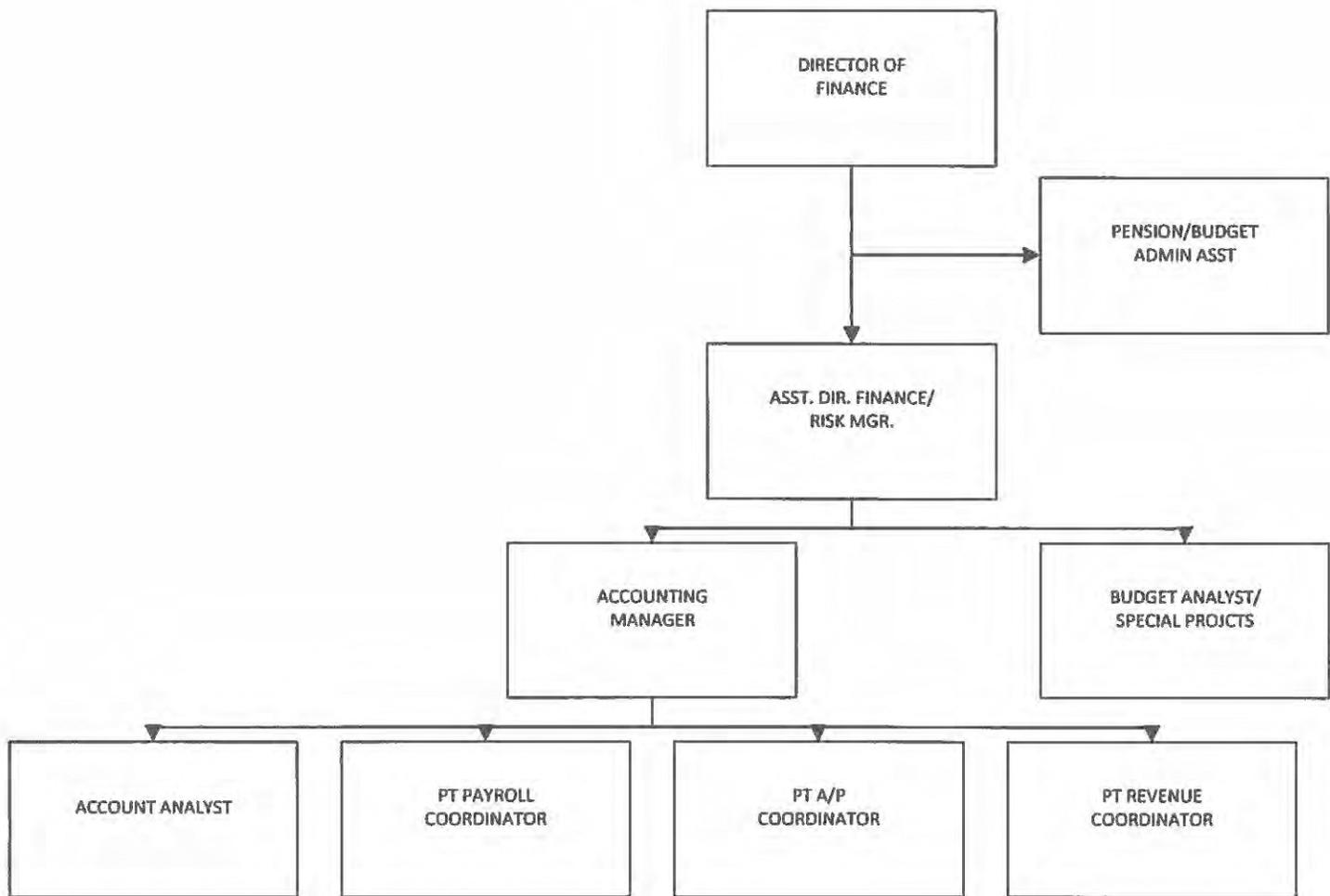
#### Successes & Accomplishments 2015/16

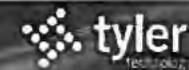
- Ended FY 2015 with positive financial results of operations of \$1.4 million bringing the Unassigned Fund Balance to \$16.6 million
- Maintained the Town's AA+ bond rating from Standard and Poor's and Fitch.
- Issued \$7.5 million of general obligation bonds in September 2015 to finance the Town's capital plan at a favorable interest rate of 2.83%.
- Reorganized Finance Department to enhance controls and productivity.
- Transitioned from financial audit report to Annual Comprehensive Financial Reporting (CAFR) which includes 10 years of historical and statistical information.
- Submitted CAFR to Government Finance Officers Association (GFOA) for Certificate of Achievement for Excellent in Financial Reporting
- Worked with Board of Finance and Internal Auditor to close out Special Revenue accounts no longer in use.
- Add statistical performance measures to budget and submit to GFOA for budget award.

#### Goals & Priorities 2016/17

- Work with the Director of Labor Relations to negotiate with the unions the change to a bi-weekly payroll and research the possibility of using a payroll service to assist in the process and prepare/file quarterly payroll returns.
- Work with Human Resources and Technology to finalize the implementation of Time & Attendance System (25% complete).
- Work with Tax Collector to complete the link from QDS tax software to Munis to eliminate manual postings (75% complete).
- Complete the implementation of Tyler Forms in Munis to create document formats thereby generating cost/ time savings (25% complete).
- Continue to work with the State auditors in their study to implement a Uniform Chart of accounts (UCOA) for all municipalities.
- Work with the department heads on their bonding needs to avoid any arbitrage issues.







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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

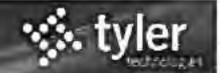
P 12  
bgnyrpt8

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01011000 FINANCE DEPARTMENT							
01011000	501101 FULL TIME/	487,202.00	485,029.00	471,881.00	476,881.00	.00	.00
	PT staff increase by 2.5% based on comparable union increases. Elected, AP, & CS Increase is per approved compensation plan ordinance for nonunion, appointed and elected officials						
01011000	501102 PART TIME/	59,391.00	51,047.00	84,082.00	84,082.00	.00	.00
01011000	501105 OVERTIME	500.00	500.00	500.00	500.00	.00	.00
	Allow for comp time in lieu of OT						
01011000	501106 LONGEVITY	425.00	425.00	.00	.00	.00	.00
	No one eligible.						
01011000	522202 SVS-PROF	10,000.00	.00	.00	.00	.00	.00
01011000	556601 PRF DV-SEM	2,000.00	2,000.00	4,000.00	4,000.00	.00	.00
	\$ 480 - CT. Gov't Finance Officers Assoc- 2 people X 4 meetings @\$60/each \$ 520 - Munis (accounting software) user training 2 @\$260 \$ 100 - REEBA seminars on energy efficiency 2 x \$50 \$ 300 - CCM Conference 2 x \$150 each non-member \$ 600 - Other GFOA training deemed appropriate \$2,000 - Budget and related training \$4,000 - Total						
01011000	556602 PRF DV-PRF	450.00	460.00	445.00	445.00	.00	.00
	\$250 - Gov't Finance Officers Assoc membership fees (2) (National) \$195 - CT Govt. Finance Officers Assoc 3 @ \$65 (State) \$445 - Total						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND			2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01011000	556603	PRF DV-INS	1,885.00	2,000.00	2,250.00	2,250.00	.00	.00
		Inhouse - Munis training/update as needed 1.5 @ \$1,500 ea.						
01011000	556604	PRF DV-PUB	400.00	400.00	400.00	400.00	.00	.00
		\$300 Annual GAAP guide						
		\$ 50 Gov't. Finance Review subscription						
		\$ 50 Other finance related publications						
		\$400 TOTAL						
01011000	567704	TRNSP-EXP	415.00	300.00	300.00	300.00	.00	.00
		Finance Director's Expense Account - used to provide BOF and staff with meals for all day budget hearings						
		<b>TOTAL FINANCE DEPARTMENT</b>						
			562,668.00	542,161.00	563,858.00	568,858.00	.00	.00

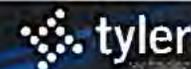


## TOWN OF TRUMBULL

## SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01011000	501101		DIRECTOR OF FINANCE	AP	1.00	2080	62.24	129,449	132,685	132,685
01011000	501101		ASST.DIR. FINANCE/RISK MGR.	CS	1.00	2080	40.72	85,000	90,000	95,000
01011000	501101		ACCOUNTING MANAGER	MATH	1.00	2080	36.50	75,927	82,825	82,825
01011000	501101		PAYROLL COORDINATOR (RETIRED)	MT	1.00	1820	32.45	35,195	0	0
01011000	501101		PENSION/BUDGET ADMIN ASST	MT	1.00	1820	31.25	56,881	58,303	58,303
01011000	501101		BUDGET ANALYST/SPECIAL PROJCTS	MT	1.00	1820	28.57	51,998	55,044	55,044
01011000	501101		ACCOUNT ANALYST	MT	1.00	1820	28.42	51,731	53,024	53,024
01011000	501102		PT REVENUE COORDINATOR	NA	1.00	1014	26.96	27,339	28,022	28,022
01011000	501102		PT AP COORDINATOR	NA	1.00	1014	23.38	23,708	24,301	24,301
01011000	501102		PT PAYROLL COORD (VACANT)	NA	1.00	1300	24.43	0	31,759	31,759
								<u>537,227</u>	<u>555,963</u>	<u>560,963</u>
						501101		486,180	471,881	476,881
						501102		51,047	84,082	84,082



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01011000 FINANCE DEPARTMENT							
01011000 501101	SALARIES-FT/PERMANENT 445,364.68	483,556.31	476,677.44	281,387.58	485,029.00	476,881.00	-1.7%
01011000 501102	SALARIES-PT/PERMANENT 50,912.28	48,791.05	59,390.13	36,311.16	51,047.00	84,082.00	64.7%
01011000 501105	SALARIES-OVERTIME 981.14	.00	.00	.00	500.00	500.00	.0%
01011000 501106	SALARIES-LONGEVITY 425.00	425.00	425.00	425.00	425.00	.00	-100.0%
01011000 522202	SERVICES & FEES-PROFESSIONAL 6,800.00	.00	10,000.00	.00	.00	.00	.0%
01011000 556601	PROFESSIONAL DEV-SEM/CONF 1,527.23	210.00	1,518.10	.00	2,000.00	4,000.00	100.0%
01011000 556602	PROFESSIONAL DEV-ASSN DUES 380.00	380.00	380.00	380.00	460.00	445.00	-3.3%
01011000 556603	PROFESSIONAL DEV-INSERVICE 2,842.58	2,943.44	1,375.00	.00	2,000.00	2,250.00	12.5%
01011000 556604	PROFESSIONAL DEV-PUBLICATIONS 327.66	480.81	352.23	.00	400.00	400.00	.0%
01011000 567704	TRANSPORTATION-EXPENSE A/C 284.11	215.51	410.41	29.78	300.00	300.00	.0%
TOTAL FINANCE DEPARTMENT							
	509,844.68	537,002.12	550,528.31	318,533.52	542,161.00	568,858.00	4.9%





### Activities, Functions and Responsibilities

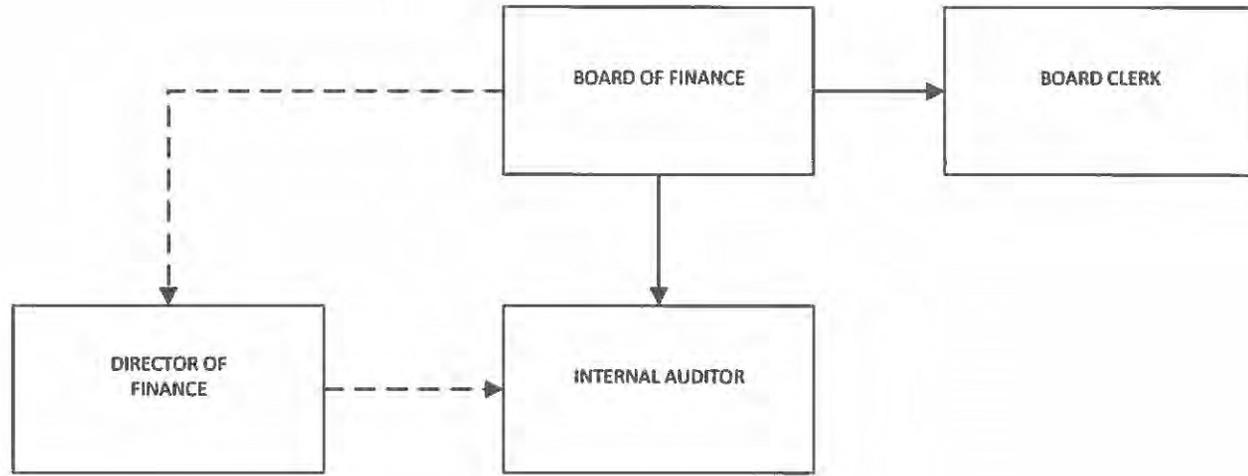
Board Members	Alternates	Internal Auditor
Elaine Hammers, Chairman	Vincent DeGennaro	Therese Keegan
Bill Haberlin, Vice-Chair	Karen Egri	
Scott Zimov, Secretary	Ted Chase	
Andrew Palo		
Roy E. Molgard		
Thomas E. Kelly		

The Board of Finance consists of six duly elected regular members, three appointed alternates, one appointed clerk, and one full-time Internal Auditor who reports directly to the Board of Finance.

Operating under the dictates of the Trumbull Town Charter as well as the mandates of the Connecticut General Statutes, the Board of Finance conducts its duty by holding a public hearing on the annual budget as proposed by the First Selectman; conducting meetings with the administration staff, boards and commissions, and thereafter recommends a proposed annual budget to the Trumbull Town Council for approval. Following the approval of the annual budget, the Board of Finance meets and establishes a property tax mill rate to support the approved budget.

The primary responsibilities of the Board of Finance are governed by the Town Charter and include:

- Conducting a public hearing on the First Selectman's proposed budget.
- Conducting open hearings with the administration staff, department heads, boards and commissions, concerning individual budget requests.
- Recommending a proposed budget to the Town Council in accordance with the dictates of the Town Charter.
- Conducting regular and special meetings throughout the year to review and either approve or disapprove various supplemental appropriations and transfers.
- Utilizing the internal auditor, perform special audits and/or financial studies concerning the operation and control of the Town and Board of Education's finances and equipment in accordance with standard auditing procedures as recommended by the outside auditors.





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2015 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01011400 BOARD OF FINANCE							
01011400	501101 FULL TIME/	77,964.00	73,362.00	77,368.00	77,368.00	.00	.00
	Any increase due to union contracts and steps.						
01011400	522201 CLERICAL F	2,954.00	3,125.00	3,125.00	3,125.00	.00	.00
	The members of the Board of Finance appoint a secretary to record the discussions and decisions at their meetings during the fiscal year as required by the Freedom of Information Act. 25 meetings at \$125 (12 monthly, 12 annual budget mtgs, 1 special meeting).						
01011400	522202 SVS-PROF	7,980.00	.00	.00	.00	.00	.00
01011400	545501 LEGAL NOTI	1,171.00	1,100.00	1,100.00	1,100.00	.00	.00
	Newspaper postings of budget hearings based on last year's actual.						
01011400	556602 PRF DV-PRF	140.00	140.00	140.00	140.00	.00	.00
	Internal Auditors dues						
TOTAL BOARD OF FINANCE		90,209.00	77,727.00	81,733.00	81,733.00	.00	.00

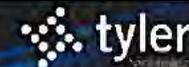


TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01011400	501101		FINANCIAL/ACCTG CTRLS ANALYST	MATH	1.00	2080	35.27	73,364	77,368	77,368
								<u>73,364</u>	<u>77,368</u>	<u>77,368</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01011400 BOARD OF FINANCE							
01011400 501101	SALARIES-FT/PERMANENT						
	74,617.88	76,540.98	38,752.65	43,171.71	73,362.00	77,368.00	5.5%
01011400 522201	SERVICES & FEES-CLERICAL						
	2,250.00	1,750.00	1,500.00	875.00	3,125.00	3,125.00	.0%
01011400 522202	SERVICES & FEES-PROFESSIONAL						
	.00	.00	7,980.00	.00	.00	.00	.0%
01011400 545501	COMMUNICATIONS-LEGAL NOTICES						
	913.50	1,035.00	1,170.10	.00	1,100.00	1,100.00	.0%
01011400 556602	PROFESSIONAL DEV-ASSN DUES						
	125.00	130.00	.00	.00	140.00	140.00	.0%
TOTAL BOARD OF FINANCE							
	77,906.38	79,455.98	49,402.75	44,046.71	77,727.00	81,733.00	5.2%





**Activities, Functions and Responsibilities**

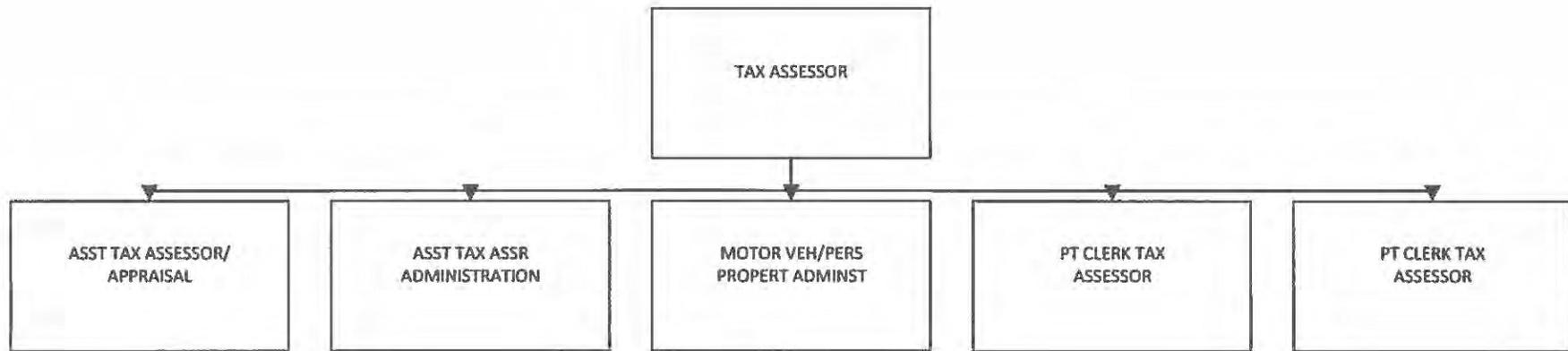
The Tax Assessor, a Civil Service and Town Hall Supervisor’s Union position is responsible for the annual compilation of the Grand List as mandated by state statues, implementing state and town senior citizen tax relief and other exemption programs. These duties include supervision over the Tax Assessor’s Department staff. In addition, the Tax Assessor’s Department is responsible for overseeing Town wide revaluation approximately every five years.

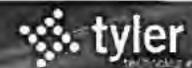
**Activities**

- Compiles Real Property, Business Personal Property and Motor Vehicle assessments annually, including approximately 13,000 RE accounts, 1700 PP accounts, 32,000 MV accts and 5,000 Suppl. MV accounts
- Implements Town and State senior, veteran and disability programs
- Prepares various annual reports to the State and Town
- Update records for new construction, land splits and new subdivisions
- Implements Town wide revaluation every 5 years
- Gives testimony and assists with court appeals
- Maintains current ownership on assessment records
- Maintains sales files in office, and related reports to State
- Services all inquiries by phone, e-mail, letter and in office

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
----------------------------------------------------	-------------------------------------------

- |                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Complete revaluation for next GL (75% complete)</li> <li>• Improve and upgrade appraisal software capabilities (100%)</li> <li>• Investigate and work with vendor on possibility of online filing of PP forms (10%)</li> </ul> | <ul style="list-style-type: none"> <li>• Complete revaluation for 2015 GL &amp; begin new appeal work</li> <li>• Digitize older property record cards</li> <li>• Continue to investigate and work with vendor on possibility of online filing of PP forms</li> </ul> |
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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01011600 TAX ASSESSOR							
01011600	501101 FULL TIME/	257,329.00	264,867.00	270,103.00	270,103.00	.00	.00
	PT & NA - 2.5% staff increases based on comparable union increases. Any increases due to union contracts and steps.						
01011600	501102 SAL-PT/PER	32,216.00	33,626.00	34,466.00	34,466.00	.00	.00
	PT & NA staff increase by 2.5% based on comparable union increases.						
01011600	501105 SAL-OVRTIM	553.00	2,250.00	2,250.00	2,250.00	.00	.00
01011600	501888 UNIFORM AL	.00	150.00	150.00	150.00	.00	.00
	Protective shoes per MATE contract \$150						
01011600	522202 PROFESSION	243,147.00	185,000.00	70,000.00	5,000.00	.00	.00
	PERSONAL PROPERTY AUDITS = \$5,000 REVALUATION DEFENSE / CONSULTANT HOURS & APPRAISALS = \$65,000 OUTSIDE APPRAISAL/DEFENSE FUND FOR PROPERTY APPEALS RELATED TO 2015 REVALUATION Total = \$70,000 FS: Reduce by \$65,000. Legal/consultants and appraisals move to Town Attorney Dept #01012800.						
01011600	522204 SVS-CONTRC	21,219.00	21,650.00	22,175.00	22,175.00	.00	.00
	QUALITY DATA LICENSE & SUPPORT COSTS. UPDATES AND GRAND LIST PRINTING TOTAL: \$10,525. VISION GOVT SERVICES \$11,150 ( LICENSE/SUPPORT FOR USERS:\$7,400, WEB SUPPORT:\$3,250, GIS SUPPORT:\$500) DMV ON-LINE ACCESS \$500 GRAND TOTAL: \$21,650						
01011600	534402 PROGRAM SU	865.00	865.00	1,600.00	1,600.00	.00	.00
	\$900 - NADA BOOKS/ONLINE GUIDES FOR MOTOR VEHICLES \$700 - PP FORM ANNUAL PRINTING (THIS HAS PREVIOUSLY BEEN CHARGED/PAID FROM TOWN HALL PRINTING ACCT)						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01011600 545501	LEGAL NOTI	250.00	250.00	250.00	250.00	.00	.00
	LEGAL NOTICES FOR FILING PERSONAL PROP. DECLARATIONS						
01011600 556601	PRF DV-SEM	4,300.00	4,300.00	4,300.00	4,300.00	.00	.00
	ATTENDANCE AT JUNE ASSESSORS' SCHOOL FOR 3 PEOPLE PROVIDES EDUCATION TOWARD CCMA CERTIFICATION AND CONT. ED. TO MAINTAIN CERTIFICATION. 2 PEOPLE WILL TAKE A FULL WEEK COURSE WITH EXAM & ONE WILL SPEND 2 DAYS IN CONT. ED COURSE. TOTAL COST: \$2,700. STATE MEETINGS FOR 2 PEOPLE: \$100. VISION/SOFTWARE TRAINING, GIS & OTHER CONT. ED. OFFERINGS AAT. FALL SYMPOSIUM TOTAL COST: \$1500.						
01011600 556602	PRF DV-PRF	500.00	500.00	595.00	595.00	.00	.00
	DUES FOR STATE, FAIRFIELD COUNTY & NAT. ASSOCIATIONS STATE DUES FOR 4 @ \$75 EACH : \$300. (1 NEW STAFF MEMBER) COUNTY DUES FOR 1 @ \$45 FOR FIRST 2ND @ \$30: TOTAL \$45 NAT. ASSOC. \$175 FOR ASSESSOR.						
01011600 581888	CAPITAL OU	621.00	1,000.00	1,000.00	.00	.00	.00
	FURN/EQUIP (CHAIR(S), COMPUTER STATION, ETC.) FS: Reduce to zero since purchases made From 2016 budget						
TOTAL TAX ASSESSOR		561,000.00	514,458.00	406,889.00	340,889.00	.00	.00

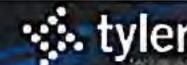


TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01011600	501101		TAX ASSESSOR	MATH	1.00	2080	42.25	87,876	90,073	90,073
01011600	501101		ASST TAX ASSR ADMINISTRATION	MT	1.00	1820	34.04	61,955	63,503	63,503
01011600	501101		ASST TAX ASSESSOR/APPRaisal	MT	1.00	1820	34.04	61,955	63,503	63,503
01011600	501101		MOTOR VEH/PERS PROPert ADMINST	MT	1.00	1820	28.42	51,731	53,024	53,024
01011600	501102		PT CLERK TAX ASSESSOR	NA	1.00	1014	16.58	16,813	17,233	17,233
01011600	501102		PT CLERK TAX ASSESSOR	NA	1.00	1014	16.58	16,813	17,233	17,233
								<u>297,143</u>	<u>304,569</u>	<u>304,569</u>
						501101		263,517	270,103	270,103
						501102		33,626	34,466	34,466



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01011600 TAX ASSESSOR							
01011600 501101	SALARIES-FT/PERMANENT 245,743.43	250,596.76	257,328.66	155,069.61	264,867.00	270,103.00	2.0%
01011600 501102	SALARIES-PT/PERMANENT 28,404.98	31,696.40	32,215.41	19,698.11	33,626.00	34,466.00	2.5%
01011600 501105	SALARIES-OVERTIME 1,054.03	330.67	552.65	846.29	2,250.00	2,250.00	.0%
01011600 501888	UNIFORM ALLOWANCE 138.23	.00	.00	.00	150.00	150.00	.0%
01011600 522202	SERVICES & FEES-PROFESSIONAL 38,379.04	95,713.32	243,146.40	36,996.00	185,000.00	5,000.00	-97.3%
01011600 522204	SERVICES & FEES-CONTRACTUAL 18,867.90	20,341.85	21,218.11	19,375.00	21,650.00	22,175.00	2.4%
01011600 534402	PROGRAM SUPPLIES 880.00	865.00	855.00	885.00	865.00	1,600.00	85.0%
01011600 545501	COMMUNICATIONS-LEGAL NOTICES 216.00	.00	210.60	216.48	250.00	250.00	.0%
01011600 556601	PROFESSIONAL DEV-SEM/CONF 4,835.16	2,197.00	4,255.66	2,853.59	4,300.00	4,300.00	.0%
01011600 556602	PROFESSIONAL DEV-ASSN DUES 500.00	480.00	455.00	45.00	500.00	595.00	19.0%
01011600 567703	TRANSPORTATION-TRAVEL REIMB 459.87	.00	.00	.00	.00	.00	.0%
01011600 581888	CAPITAL OUTLAY .00	1,853.32	581.46	.00	1,000.00	.00	-100.0%
TOTAL TAX ASSESSOR	339,478.64	404,074.32	560,818.95	235,985.08	514,458.00	340,889.00	-33.7%





### Activities, Functions and Responsibilities

The Board of Assessment Appeals consists of three elected members who hear the appeals of taxpayers who feel their assessments are in error, and review and correct valuations to the Grant List. It has been delegated eight distinct statutory powers, any of which it may exercise at its own discretion:

1. Administer oaths in cases coming before it.
2. Correct any clerical omission or mistake in the assessment of taxes.
3. Add to the assessment list the name of any person omitted by the assessors;
4. Increase the number, quantity, or amount of taxable property in the list of any person;
5. Reduce the list of any person who petitions by reducing the valuation, number quantity, or amount of any item;
6. Make a supplemental list of any taxable property which has been omitted by the assessors;
7. Add 25% to the value of any additions or supplemental lists as penalty.
8. Equalize and adjust the valuations and assessment lists of the town

#### Activities of the Board of Assessment Appeals:

- Meets, by law, at least three times during the month of March and at least once during the month of September to hear the appeals of taxpayers. The September meeting is held for the sole purpose of appeals related to the assessment of motor vehicles.
- Meets as many times as necessary to evaluate the appeal petitions of the taxpayers and notify them of the BAA's decision.
- Hears appeals of persons claiming to be aggrieved by the doings of the assessors.
- Publishes or post notices prior to their meetings.
- Mails to the taxpayer a written notice before increasing the taxpayer's list or adding to the list the name of an omitted person, and after making a supplemental list of any taxable property, which has been omitted by the assessor.
- Grants tax exemptions to disabled veterans whose proof of eligibility was not filed within the required time for the assessors to grant the exemption.
- Files an annual report with the State Tax Commissioner of action taken at the meetings.
- Report in writing the final determination of all appeals to each person making an appeal within one week after its determination.



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TOWN OF FRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

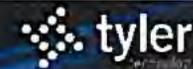
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01011800 BOARD OF ASSESSMENT APPEALS							
01011800	522201 CLERICAL F	2,097.00	2,500.00	2,500.00	2,500.00	.00	.00
Based on actual non revaluation year.							
01011800	545501 LEGAL NOTI	1,053.00	650.00	650.00	650.00	.00	.00
Two published notices in the CT Post for hearings each at \$325 for a total of \$650.							
01011800	556601 PRE DV-SEM	200.00	200.00	200.00	200.00	.00	.00
Training will be required if we need to engage alternate / deputy BAA members. Budget includes \$50 for 4 members to take January CAAO workshop. Alternates do not receive compensation.							
TOTAL BOARD OF ASSESSMENT AP		3,350.00	3,350.00	3,350.00	3,350.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

P 11  
bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01011800 BOARD OF ASSESSMENT APPEALS							
01011800 522201	SERVICES & FEES-CLERICAL 2,244.14	2,049.97	1,023.23	248.71	2,500.00	2,500.00	.0%
01011800 545501	COMMUNICATIONS-LEGAL NOTICES 1,669.72	820.00	1,052.52	211.88	650.00	650.00	.0%
01011800 556601	PROFESSIONAL DEV-SEM/CONF .00	.00	.00	.00	200.00	200.00	.0%
TOTAL BOARD OF ASSESSMENT AP	3,913.86	2,869.97	2,075.75	460.59	3,350.00	3,350.00	.0%



### Activities, Functions and Responsibilities

The Tax Collector is appointed by the First Selectman according to the Town Charter and is a member of the Town Hall Supervisors Union (MATHAS). The Tax Collector has all of the powers and duties conferred upon the position in accordance with State Law. The collector must be bondable, possess knowledge of all State Statutes, and hold a Certified Connecticut Municipal Collector Certification (CCMC). The Tax Collector's Office is responsible for the billing and collection of Town real estate, motor vehicle, and personal property taxes, as well as sewer assessment and sewer use charges and all related penalty charges. Its mission is to assist in maintaining the fiscal stability of the Town by ensuring the timely collection and recording of all taxes through the diligent application of State Statutes, Town Ordinances, regulations and other enforcement aids, while assisting the public in understanding the taxation process and procedures and maintaining an effective and cordial relationship with the general public.

#### Tax Office Administration

- Promptly deposits cash and check receipts
- Trace receipts to definite deposits
- Accurately applies interest to delinquent accounts
- Verifies that Rate Books are in balance – deducting tax collections, corrections, abatements and refunds from the total amount of the tax levy plus additions and amounts transferred to the Suspense Book.
- Issues delinquent notices as well as Tax Collector Demands for the collection of taxes, also issues Alias Tax Warrants and places liens where necessary.
- Prepares tax bills, sewer assessment and usage bills, as well as supplemental and incremental tax bills for mailing and places legal notices in newspapers according to State Statute
- Prepares reports for the Town as well as for the State's Office of Policy and Management
- Prepares the departmental budget
- Be familiar with general responsibilities of government officials and other departments within the Town, particularly those of the Tax Assessor and Town Clerk
- Attends workshops and meetings related to tax collection policies and procedures in both State and local government
- Daily interaction with the public

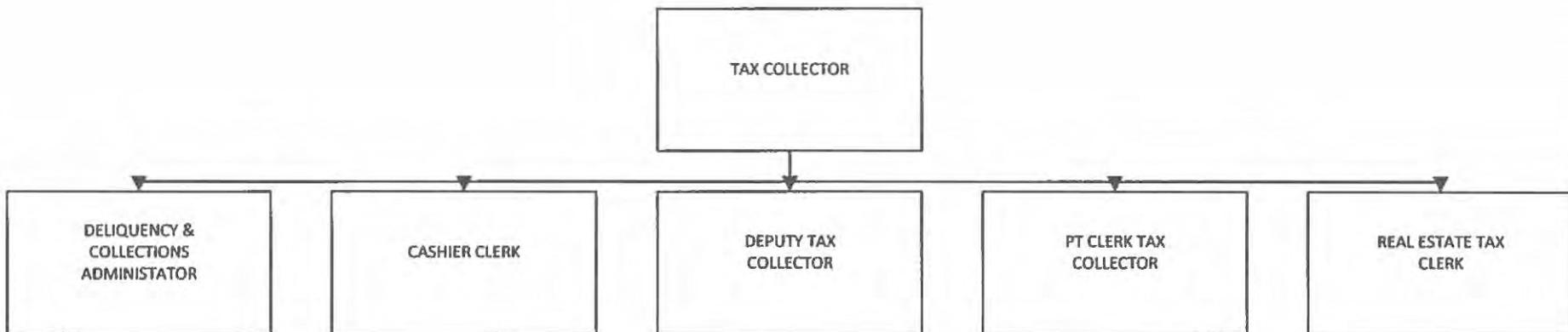
Successes & Accomplishments 2015/2016	Goals & Priorities 2016/2017
<ul style="list-style-type: none"> <li>• Increased Sewer Use Collections of prior year delinquencies (7/1/15 - 12/31/15, \$367,413 collected through extra hours of part-time employee)</li> </ul>	<ul style="list-style-type: none"> <li>• Complete Link to connect QDS software to Munis software for smoother financial reporting</li> </ul>

## TAX COLLECTOR

01012000

## GENERAL GOVERNMENT

- Consistently maintained a high collection rate to maintain high bond rating for Town
  - Taxpayer awareness of online bill pay system effective 1/5/2015 realized increased use of system - To date: 6,821 transactions totaling \$4,043,227.55.
  - Office duties reorganized/redistributed to maximize productivity.
- Continue to investigate and consider the benefits of changing to semi-annual real estate collections instead of the present system of collecting quarterly
  - Investigate the cost and implementation of Club Billing (multiple vehicles owned by individual taxpayers appear on same tax bill-on hold due to DMV issues-targeting date of 7/1/2017)
  - Explore possibility with software vendor of creating an interface to accept credit/debit cards in office.





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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bgnyrpta

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01012000 TAX COLLECTOR							
01012000	501101 FULL TIME/	281,913.00	241,310.00	255,674.00	255,674.00	.00	.00
	Any increases due to union contracts and steps. New Delinquency & Collections Administrator position being shared with WPCA. Assist in collecting delinquent taxes and other fees.						
01012000	501102 PART TIME/	23,130.00	23,708.00	24,301.00	24,301.00	.00	.00
	PT & NA staff increase by 2.5% based on comparable union increases.						
01012000	501103 SEASONAL/T	4,800.00	3,011.00	5,400.00	5,400.00	.00	.00
	Seasonal employee during busy July collection period. 10 weeks X35 hours=350 x \$15 = \$5,250 Part time permanent 4 hrs @ \$25 = \$100 extra time during July collection Total \$5,400						
01012000	501105 OVERTIME	3,000.00	2,200.00	1,100.00	1,100.00	.00	.00
	2 evenings 7/27 and 7/28 4 employees - 4 hrs each for extra time July collection approx \$400 X2 evenings -\$800 possible additional time during January due to DMV new system regarding motor vehicle bills - \$300						
01012000	501106 LONGEVITY	425.00	425.00	.00	.00	.00	.00
	No one is eligible						
01012000	522203 SVS-ANCLRY	11,690.00	11,450.00	2,650.00	2,650.00	.00	.00
	ANRG Collection Agency \$1400.00, DMV online access \$250.00, Lexis Nexis internet search \$1000.00						
01012000	522204 SVS-CONTRC	23,595.00	26,225.00	30,075.00	30,075.00	.00	.00
	Quality Data Support printing tax bills per contract quote which includes one time printing and mailing of delinquent statements in Feb-MV & MVS current and prior year. QDS Annual Support \$11,925.00 QDS Print/Proc \$14,300.00 QDS C-PACE Maint. \$350.00 QDS - Del statements \$3,500.00						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01012000	534401 OFFICE SUP	9,852.00	8,000.00	8,000.00	8,000.00	.00	.00
	Tax bills, envelopes, slip printer tapes/ribbons, adding machine tape rolls (2 varieties) make up the majority of expenditures from this account. Day to day supplies are also included. The largest expenditure from this account occurs April/May time frame to support following July tax billing. Additional envelope stock now purchased from QDS for quarterly delinquent statements for RE and SA.						
	QDS Bills \$4,500.00 Other supplies including new printer mtce contract for supplies \$3,500.00						
01012000	545501 LEGAL NOTI	2,638.00	3,000.00	3,100.00	3,100.00	.00	.00
	Publishing of legal notices as required by law CT Post and Trumbull Times anticipate slight increase for FY17						
01012000	545504 POSTAGE	28,428.00	25,000.00	25,500.00	25,500.00	.00	.00
	Quality Data Mailing Services per contract quote - This includes the mailing of sewer assessment bills (QDS is now our lone provider of all bills.) Rounded to \$25,500.00 - (quote was \$24,000 added 3% possible increase). Also includes postage for first selectman's mailing in July.						
	Service budget is separate from postage.						
01012000	556601 PRF DV-SEM	550.00	730.00	1,180.00	1,180.00	.00	.00
	County Assoc Meeting - quarterly \$320.00 \$40 each - 2 people						
	State Assoc Meeting - bi-annual \$160.00 \$40 each - 2 people						
	State Conferences \$250.00 2 days @ \$125.00						
	New Employee Training - 2 classes @ \$225.00 each = \$450.00 -Course 1A and 1B						
01012000	556602 PRF DV-PRF	240.00	200.00	200.00	200.00	.00	.00
	State of CT Tax Collector dues 2 X \$75 each \$150.00						
	Fairfield County Tax Coll. Dues 2 X \$25 \$50.00						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
TOTAL TAX COLLECTOR	390,261.00	345,259.00	357,180.00	357,180.00	.00	.00

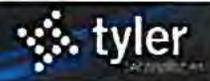


TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01012000	501101		TAX COLLECTOR	MATH	1.00	2080	37.06	77,081	81,315	81,315
01012000	501101		DEPUTY TAX COLLECTOR	MT	1.00	1820	28.57	51,998	55,448	55,448
01012000	501101		REAL ESTATE TAX CLERK	MT	1.00	1820	28.42	51,731	53,024	53,024
01012000	501101		CASHIER CLERK	MT	1.00	1820	22.72	41,354	43,655	43,655
01012000	501101		DELIQUENCY & COLLECTIONS ADMIN (VACANT)	MT	1.00	1820	24.43	0	44,463	44,463
20100000	501101		DEL & COLLECTIONS ADMIN (VACANT PAID BY WPCA)			(910)	24.43	0	(22,231)	(22,231)
01012000	501102		PT CLERK TAX COLLECTOR	NA	1.00	1014	23.38	23,708	24,301	24,301
								<u>245,872</u>	<u>279,975</u>	<u>279,975</u>
						501101		222,164	255,674	255,674
						501102		23,708	24,301	24,301



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01012000 TAX COLLECTOR							
01012000 501101	SALARIES-FT/PERMANENT 280,530.64	290,900.94	253,480.32	112,836.72	241,310.00	255,674.00	6.0%
01012000 501102	SALARIES-PT/PERMANENT 18,018.38	20,850.44	22,211.92	13,520.81	23,708.00	24,301.00	2.5%
01012000 501103	SALARIES-SEASONAL/TEMP .00	400.00	3,610.00	3,566.25	3,011.00	5,400.00	79.3%
01012000 501105	SALARIES-OVERTIME 4,299.18	1,600.53	1,371.34	1,964.30	2,200.00	1,100.00	-50.0%
01012000 501106	SALARIES-LONGEVITY 425.00	425.00	425.00	425.00	425.00	.00	-100.0%
01012000 522203	SERVICES & FEES-ANCILLARY 10,528.55	10,980.04	11,689.73	1,638.46	11,450.00	2,650.00	-76.9%
01012000 522204	SERVICES & FEES-CONTRACTUAL 20,660.99	16,235.42	22,235.26	19,359.25	26,225.00	30,075.00	14.7%
01012000 534401	MATERIALS & SUPPLIES-OFFICE 10,158.61	6,048.52	8,431.35	4,955.28	8,000.00	8,000.00	.0%
01012000 545501	COMMUNICATIONS-LEGAL NOTICES 2,251.94	2,228.88	2,637.78	1,290.94	3,000.00	3,100.00	3.3%
01012000 545504	COMMUNICATIONS-POSTAGE 19,983.47	25,664.27	25,451.05	1,560.99	25,000.00	25,500.00	2.0%
01012000 556601	PROFESSIONAL DEV-SEM/CONF 467.00	673.00	524.00	101.00	730.00	1,180.00	61.6%
01012000 556602	PROFESSIONAL DEV-ASSN DUES 25.00	200.00	150.00	175.00	200.00	200.00	.0%
01012000 581888	CAPITAL OUTLAY 568.77	.00	.00	.00	.00	.00	.0%
TOTAL TAX COLLECTOR	367,917.53	376,207.04	352,217.75	161,394.00	345,259.00	357,180.00	3.5%



**Activities, Functions and Responsibilities**

It is the mission of the Purchasing Department to provide centralized procurement of all supplies, equipment, services, and materials in accordance with Purchasing Policies and Procedures and the Town Charter for all Town departments, including the Board of Education.

The functions of the department are twofold: First and foremost, to bring economy and efficiency to the procurement process, and ultimately, savings to the citizens of Trumbull; secondly, due to the special nature of the department being a facilitating agency, to channel the efforts of the department in order to focus on aiding other Town departments in the achievement of their procurement goals and objectives.

- Process purchase requisitions/orders to acquire goods and services
- Process Requests for qualifications, quotations, bids and requests for proposals
- Contract Administration
- Develop and maintain Purchasing policy & procedures
- Disposition of surplus property
- Work with Department Heads to identify potential cost savings when making purchases.
- Adjust contracts for change orders; renew leases and service contracts.
- Follow strict procedures for Federal and State grants to ensure funding for projects
- Reconcile all Legal Notices and Town credit cards on a monthly basis

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
----------------------------------------------------	-------------------------------------------

- Complete a town-wide security system project to connect Town Buildings (25% complete)
- Implement an elevator service contract in Town Hall. (100%)
- Work with IT from Town and BOE to create bid proposal /contract for a new phone system with voice over IP for both the Town and BOE (25%)
- Attend at least 2-3 training classes. (100%)
- Spearhead and implement a new bid proposal /contract for fixed fuel prices for cost savings. (100%)
- Implement a centralized printer ink program for all Departments to obtain a 30-40% cost savings. (100%)

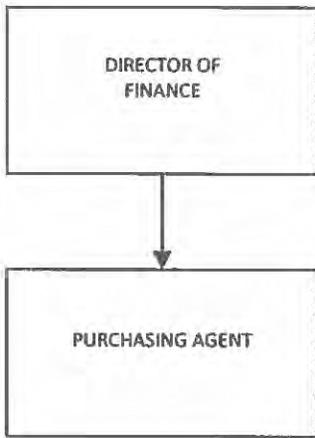
- Completion of a town-wide security system project to connect Town Buildings
- Work with IT from Town and BOE to create bid proposal /contract for a new phone system with voice over IP for both the Town and BOE.
- Attend at least 1-2 training classes
- Spearhead and implement a new bid proposal /contract for fixed fuel prices for cost savings. For FY 2017
- Implement a quarterly meeting with the Director of Finance to discuss current/proposed bids etc.

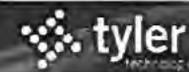
## PURCHASING

01012200

## GENERAL GOVERNMENT

- 
- Assist with ZREC project applications (a competitive State/UI energy efficiency program) for Town and BOE to provide funding for projects that meet the ZREC criteria.- 2 vendors qualified (100%).
  - Increase collaboration between architects/engineering firms and department heads regarding purchasing policies and procedures for change orders and payment applications.
  - Training of new employees regarding bidding/purchasing process.



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NEXT YEAR BUDGET LEVELS REPORTP 21  
bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01012200 PURCHASING							
01012200	501101 FULL TIME/	70,875.00	74,184.00	78,305.00	78,305.00	.00	.00
Any increases due to union contracts and steps.							
01012200	545501 LEGAL NOTI	12,067.00	7,500.00	8,500.00	8,500.00	.00	.00
Based on actual usage. Based on increasing fees at Ct post and Hearst Media services and the increases in Bids from the BOE there needs to be increase overall							
01012200	556601 PRF DV-SEM	550.00	550.00	550.00	550.00	.00	.00
For public purchasing association, meetings, conf, any training offered.							
01012200	556602 PRF DV-PRF	240.00	240.00	240.00	240.00	.00	.00
Membership in Public Purchasing Assoc. of CT (PPAC) and other professional associations.							
TOTAL PURCHASING		83,732.00	82,474.00	87,595.00	87,595.00	.00	.00

TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01012200	501101		PURCHASING AGENT	MATH	1.00	2080	35.67	74,184	78,305	78,305
								<u>74,184</u>	<u>78,305</u>	<u>78,305</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

P 13  
bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01012200 PURCHASING							
01012200 501101	SALARIES-FY/PERMANENT 73,421.33	89,546.26	70,874.22	43,654.24	74,184.00	78,305.00	5.6%
01012200 501106	SALARIES-LONGEVITY 200.00	325.00	.00	.00	.00	.00	.0%
01012200 545501	COMMUNICATIONS-LEGAL NOTICES 9,572.75	7,775.48	12,066.80	5,540.76	7,500.00	8,500.00	13.3%
01012200 556601	PROFESSIONAL DEV-SEM/CONF .00	.00	235.00	.00	550.00	550.00	.0%
01012200 556602	PROFESSIONAL DEV-ASSN DUES 30.00	30.00	30.00	150.00	240.00	240.00	.0%
TOTAL PURCHASING	83,224.08	97,676.74	83,206.02	49,345.00	82,474.00	87,595.00	6.2%



**Activities, Functions and Responsibilities**

The Treasurer is elected for a two-year term and exercises the powers and duties conferred by state statutes and the Town Charter. The Treasurer is the town’s money manager and has the primary responsibility to plan and control the Town’s cash position.

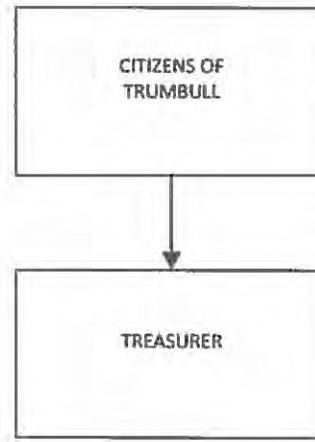
The Treasurer works very closely with the Director of Finance, the town’s budget manager, and the First Selectman in all matters involving the Town’s finances. The Treasurer assists the First Selectman in developing and implementing the town’s Annual Budget, financial policies, procedures, and strategic planning.

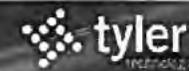
As revenues generally exceed expenditures on a weekly basis, the Treasurer invests the town’s excess cash in various types of interest-bearing accounts with financial institutions doing business in the State of Connecticut or the State of Connecticut Short-Term Investment Fund maintained by the Connecticut State Treasurer in strict compliance with the requirements of state law. Day-to-day investment of excess cash is designed to maximize the amount of interest earned by the town each fiscal year.

The interest earned is a source of revenue for the town. It has a direct impact, therefore, on the mill rate set each year by the Board of Finance and the amount paid annually by our taxpayers.

<p><b>Successes &amp; Accomplishments 2015/16</b></p>	<p><b>Goals &amp; Priorities 2016/17</b></p>
-----------------------------------------------------------	--------------------------------------------------

- Increase ROI by active negotiation with banks and investment vehicles.
- Reduce net bank fees payable by maximizing interest earned.
- Improve public access to information.





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

P 22  
bgnyrpts

PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01012400 TREASURER						
01012400 501101 FULL TIME/	22,444.00	23,159.00	22,834.00	25,000.00	.00	.00
Elected, AP, & CS Increase is per approved compensation plan ordinance for nonunion, appointed and elected officials						
TOTAL TREASURER	22,444.00	23,159.00	22,834.00	25,000.00	.00	.00

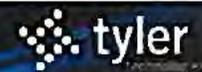


TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01012400	501101		TREASURER	EL	1.00	1040	21.96	23,630	22,834	25,000
								<u>23,630</u>	<u>22,834</u>	<u>25,000</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

ACCOUNTS FOR: GENERAL FUND	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01012400 TREASURER							
01012400 501101 SALARIES-FT/PERMANENT	21,652.28	22,016.86	22,443.88	13,369.84	23,159.00	25,000.00	7.9%
TOTAL TREASURER	21,652.28	22,016.86	22,443.88	13,369.84	23,159.00	25,000.00	7.9%





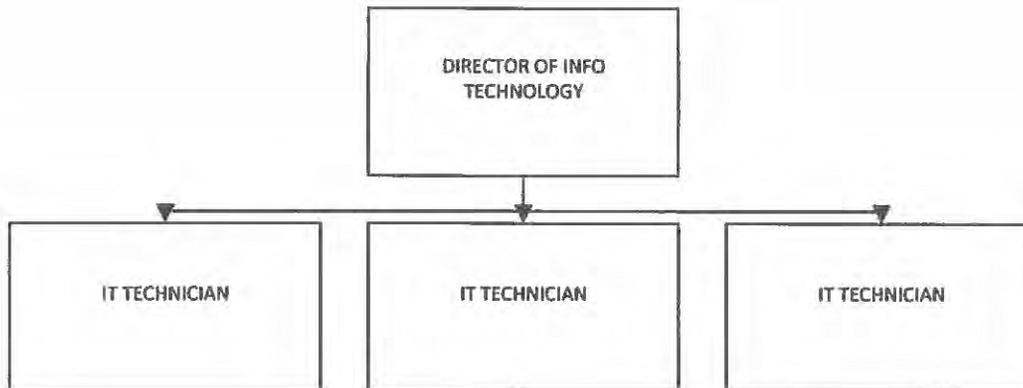
### Activities, Functions and Responsibilities

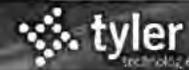
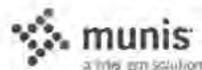
The Technology Department strives to leverage information technology solutions and services that will facilitate the vision, objectives, and goals of the Town of Trumbull. The department administers the operation of the Town's technology infrastructure and provides a high quality level of service to maintain and support the daily activities of the Town. The department evaluates best practices and industry standards to improve the reliability of IT infrastructure and provide better services.

- Administration – Manages all information technology systems for the Town of Trumbull, including remote sites, personnel administration, budget preparation and administration, and data center operations. Ensures proper licensing of all software. Promotes and facilitates the effective integration of technology. Develops “acceptable use” policies based upon both Town’s charter and applicable laws.
- Support – Assists employees with workstation issues and troubleshoots problems. Strives to maintain end user satisfaction.
- Lifecycle Management – Establishes lifecycle management & maintains current hardware and software.
- Networking –Manages the Town’s wide area network (WAN) to provide high speed reliable connectivity to all information resources. Leverages new technologies to reduce costs and improve services.
- Security – Implements security policies for viruses, malicious software, and unauthorized use. Ensures that business-critical servers are environmentally protected and are physically secure. Enforces reasonable standards and security.
- Disaster Recovery & Business Continuity – Maintains redundant systems, creates backups, and testing.
- Planning – Develops a strategic plan for the use of information technology and uses the plan as a blueprint for the enhancement of the Town’s IT infrastructure. These plans are utilized to provide services and prepare budget requests that are consistent with the goals and priorities of the Town.
- Best Practices – Participates in meetings with Government Management Information Sciences Association, vendors, and others groups to learn and implement best practices in technology.
- Education – Educates departments in IT policies, and how use technology for better efficiencies.
- Researches and reviews all engagements and contracts entered in to for IT related activities. Ensures that contractual obligations are met and evaluates possible continuances on future engagements based upon past performance. Follows Town’s procurement policy to insure it’s fair and competitive.

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
<ul style="list-style-type: none"> <li>• Upgrade to Office 2013 on workstations: 20%</li> <li>• Configure and introduce new file servers: completed</li> <li>• Implement additional network VLAN security: completed</li> <li>• Implement Time &amp; Attendance system: Spring 2016</li> <li>• Install WatchGuard Video in police vehicles: to begin 2/16</li> </ul>	<ul style="list-style-type: none"> <li>• Upgrade to Office 2016 on workstations</li> <li>• Implement email archiving system</li> <li>• Implement cloud backup</li> <li>• Implement Time &amp; Attendance system</li> <li>• Continue upgrading Library servers and virtualize in VMWare</li> </ul>

- 
- Coordinate Dispatch Center renovation: completed
  - Upgrade Library servers and virtualize in VMWare: completed 2015 plan
  - Continue upgrading application servers: several servers upgraded
  - Connect to State of CT's Nutmeg Network: Spring 2016
  - Plan for security systems for Town buildings: TBD
  - Begin planning for Voice Over IP telephony: discussions have begun
- Continue upgrading application servers in VMWare
  - Plan for security systems for Town buildings
  - Implement Voice Over IP telephony





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

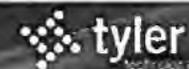
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF PIN	2017 TOWN CNCL
01012600 TECHNOLOGY							
01012600	501101 FULL TIME/	283,937.00	306,984.00	324,312.00	324,312.00	.00	.00
	Any increases due to union contracts and steps.						
01012600	501105 OVERTIME	10,000.00	5,000.00	10,000.00	5,000.00	.00	.00
	Overtime is used for after-hour projects and emergency support.						
	FS: Reduce by \$5,000 due to new position hired in 2016.						
01012600	522202 PROFESSION	4,500.00	9,200.00	8,250.00	8,250.00	.00	.00
	\$7,000 Vision Upgrade (Tax Assessor program)						
	\$1,250 Email Archiving Installation						
	\$8,250 Total						
01012600	522204 CONTRACTUA	307,553.00	294,556.00	370,576.00	428,776.00	.00	.00
	\$147,250 Town WAN/Internet Charter Communications* \$10,513 QScend Web hosting and support \$60,005 MUNIS licensing and support \$34,778 Cyberized Solutions Webmaster Contract \$3,450 Sonic Wall Firewall Licensing \$2,700 AVG Desktop Antivirus (expires 10/14/16) \$335 Domain Names \$4,350 Wireless Licensing (\$85 x 51, expires October 2016) \$45,115 Microsoft Software Assurance - expires 2016/2017 - (\$6,400 Office Std 40 lic; \$3,300 Office Pro 15 lic; \$4,550 Server Datacenter 2 lic; \$5,300 SQL Server Std Core 4 lic, \$750 External Connector 1 lic, \$260 Exchange Server Std 1 lic, \$7,500 Exchange Server Standard User CAL 250 lic; \$3,250 Windows Server User CAL 250 lic; \$80 Windows 1 lic; \$125 Visio Std 5 lic) \$0 (\$10,950 next year) Microsoft Software Assurance - expires 2017/2018 (\$6,400 Office Std 40 lic; \$4,550 Server Datacenter 2 lic) \$5,750 Microsoft Office Professional (\$575x10) \$9,000 Microsoft Server CAL (\$60x150) \$5,100 LANDesk Maintenance (\$9.25 x 325 nodes Maintenance, \$6.75 x 325 nodes Patch Management) \$1,905 Sophos Maintenance - 2 year renewal expires 8/30/16 - (\$63.48 x 30 laptops, hard drive encryption software) \$17,380 HP Server & VMware Support (Town Hall & Police Department) \$570 Fleet Maintenance Pro Premium Support \$1,200 FuelMaster Standard Support						



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NEXT YEAR BUDGET LEVELS REPORTP 24  
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
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\$4,800 Datto Backup License & Support with Offsite Cloud Storage  
 \$0 (\$1,720 next year) Datto Hardware Warantee - expires April 2018  
 \$9,075 Email Archiving Support & Software Updates with Offsite Cloud Backup

\$370,576 TOTAL

\* Buildings covered - TH, PW, 2 Libraries, Rec, PD, EMS, Senior Center, Counseling Center, Animal Control, Park Rangers. Additional line from TH to PD for VMWare/SAN redundancy.

FS: increase budget by \$58,200 to upgrade/install Energov to all permitting departments. Building, Fire Marshal and Engineering currently have this software but now adding P&Z and Health Department. this will make the departments more efficient since they will be able to share information.

01012600 556601	PRF DV-SEM	9,180.00	14,580.00	28,980.00	14,580.00	.00	.00
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\$180 GMIS meetings on various IT topics (\$30 mtg x 6 mtgs per year)  
 \$28,800 New Horizons Computer Learning Center - training for staff on Microsoft Windows Network, Server, Exchange Email (12 classes)

FS: Allow for 6 clasees of Training this year, savings \$14,400.

01012600 556602	PRF DV-PRF	185.00	185.00	185.00	185.00	.00	.00
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\$150 GMIS Membership  
 \$35 State CT GMIS Membership

01012600 556603	PRF DV-INS	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
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MUNIS inhouse training

01012600 578802	EQUIPMENT/	10,000.00	10,000.00	10,000.00	10,000.00	.00	.00
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New equipment, replacement of equipment, parts, cables, switches, etc.

01012600 581888	CAP OUTLAY	19,350.00	.00	28,380.00	20,000.00	.00	.00
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\$ 7,250 Email Archiving (for e-discovery, FOI requests, etc.)  
 \$21,250 Workstations (\$850 x 25)

FS: Reduce by \$8,500 to allow for replacement of 15 workstations instead of 25. This funding will replace the ones purchased in 2011, 2012 and partial of 2013. Continue the replacement process in future years.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
TOTAL TECHNOLOGY	645,705.00	641,505.00	781,683.00	812,103.00	.00	.00



TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01012600	501101		DIRECTOR OF INFO TECHNOLOGY	MATH	1.00	2080	45.59	94,833	97,204	97,204
01012600	501101		IT TECHNICIAN	MT	1.00	2080	35.82	74,511	79,882	79,882
01012600	501101		IT TECHNICIAN	MT	1.00	2080	34.27	71,285	76,350	76,350
01012600	501101		IT TECHNICIAN	MT	1.00	2080	31.38	65,268	70,876	70,876
								<u>305,898</u>	<u>324,312</u>	<u>324,312</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01012600 TECHNOLOGY							
01012600 501101	SALARIES-FT/PERMANENT						
	140,870.76	210,292.75	242,015.01	179,156.96	306,984.00	324,312.00	5.6%
01012600 501102	SALARIES-PT/PERMANENT						
	21,122.59	20,713.38	.00	.00	.00	.00	.0%
01012600 501105	SALARIES-OVERTIME						
	6,862.33	.00	9,507.73	1,646.15	5,000.00	5,000.00	.0%
01012600 522202	SERVICES & FEES-PROFESSIONAL						
	.00	.00	4,500.00	6,424.00	9,200.00	8,250.00	-10.3%
01012600 522204	SERVICES & FEES-CONTRACTUAL						
	172,224.42	196,301.72	268,514.91	284,156.74	294,556.00	428,776.00	45.6%
01012600 556601	PROFESSIONAL DEV-SEM/CONF						
	30.00	.00	8,341.00	.00	14,580.00	14,580.00	.0%
01012600 556602	PROFESSIONAL DEV-ASSN DUES						
	.00	185.00	185.00	.00	185.00	185.00	.0%
01012600 556603	PROFESSIONAL DEV-INSERVICE						
	.00	.00	.00	.00	1,000.00	1,000.00	.0%
01012600 578802	MNTNCE/REP-EQUIPMENT/BUILDING						
	4,895.31	4,344.80	9,303.10	6,583.85	10,000.00	10,000.00	.0%
01012600 581888	CAPITAL OUTLAY						
	101,930.74	343,775.86	18,166.73	.00	.00	20,000.00	.0%
TOTAL TECHNOLOGY	447,936.15	775,613.51	560,533.48	477,967.70	641,505.00	812,103.00	26.6%



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**Activities, Functions and Responsibilities**

The Town Attorneys are the legal representatives of the Town of Trumbull. Appointed by the First Selectman, they provide written opinions to all municipal departments and other town agencies. The Town Attorneys are also responsible for defending the town against all suits and claims brought against it. They are responsible for the preparation and approval of contracts and other legal instruments to which the town is a party. The Town Attorneys have been instrumental in obtaining significant financial recoveries for the Town.

The Town is currently under retainer with the law firms of Owens, Schine & Nicola, P.C. and Cohen & Wolf, P.C.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

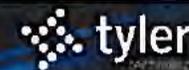
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01012800 TOWN ATTORNEYS							
01012800	522202	PROFESSION	319,020.00	319,020.00	428,590.00	428,590.00	.00 .00
Town Attorney Contract. Continue use of outside legal services to reduce Town's medical and FICA expenses. \$328,590 Retainer (\$319,020 increased by 3%) 100,000 Legal/Consultants/Appraisals related to Tax Appeals due to current Revaluation, Conduct depositions/discovery to prepare for proceedings against 2 contractors. \$428,590 TOTAL							
01012800	522203	ANCILLARY	.00	.00	15,000.00	15,000.00	.00 .00
\$ 5,000 Ethics Commission legal services-to Allow commission to maintain independence of judgment 10,000 Administrative Procedures-In order to enforce Responsible Contractor Ordinance, there will be a requiremnt that the town conduct an administrative hearing that will require a hearing officer. \$15,000 TOTAL							
TOTAL TOWN ATTORNEYS			319,020.00	319,020.00	443,590.00	443,590.00	.00 .00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01012800 TOWN ATTORNEYS							
01012800 522202	SERVICES & FEES-PROFESSIONAL 300,000.00	302,750.00	312,373.75	212,680.00	319,020.00	428,590.00	34.3%
01012800 522203	SERVICES & FEES-ANCILLARY .00	.00	.00	.00	.00	15,000.00	.0%
TOTAL TOWN ATTORNEYS	300,000.00	302,750.00	312,373.75	212,680.00	319,020.00	443,590.00	39.0%





**Activities, Functions and Responsibilities**

The mission of the Human Resources/Civil Service Department is to administer all of the human resources related services and programs for the Town of Trumbull's full-time and part-time employees.

The principal programs, services, and activities offered by this division are:

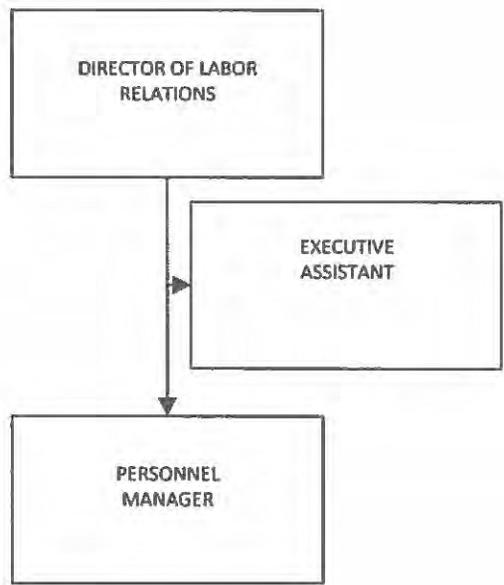
- Recruit and test for all vacant positions.
- Ensure proper compensation and classification for all positions in the Town's structure.
- Advises and counsels department directors and staff on employee related matters.
- Updates and administers the Town's benefits programs.
- Provide appropriate programs for training and developing employees.
- Work to maintain good employee relations.
- Oversee Summer Youth Program
- Handles labor relations and contract administration.
- Updates and interprets employee handbook, labor contracts, and Federal, State and local laws impacting employment.
- Maintains personnel records, and time records.

**Successes & Accomplishments  
2014/15**

**Goals & Priorities  
2015/16**

- Successfully negotiated Collective Bargaining Agreement with both the Police (one year) and the fire Marshal's bargaining Unions.
- Developed and implemented an early retirement plan which was approved by the Town Council.
- Developed and implemented an ordinance establishing a compensation plan to cover non-union, appointed and elected officials which was approved by the Town Council.
- Successfully transitioned the Town to a new healthcare consultant and new pharmacy administrator.
- Negotiated with the unions to move the Town's medical benefits to the CT Partnership Plan.
- Implemented PPO managed care network for workers compensation.
- Created a Safety Committee and developed new safety programs for Town.

- Complete the process of transferring the Town's medical benefits to the CT Partnership at a considerable savings to the Town.
- Complete and distribute new employee handbook.
- Educate employees on the Defined Benefit Plan and Defined Contribution Plan (401a) benefits/provisions.
- Redrafting defined contribution plan documents (401a) and will submit to IRS for approval.
- Successfully complete Civil Service rules evaluation and revisions.
- Commence negotiations with both the Police and the Highway/Parks non-supervisor's unions.
- Continue to develop new safety programs for the Town.
- Continue to work with our TPA to settle old workers compensation claims to
- Complete transition to assume Pension Administration of Town plan





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01013000 HUMAN RESOURCES							
01013000	501101 FULL TIME/	190,836.00	240,857.00	252,193.00	257,193.00	.00	.00
	Elected, AP, & CS Increase is per approved compensation plan ordinance for nonunion, appointed and elected officials						
	Any increases due to union contracts and steps						
01013000	501105 SAL-OVRTIM	1,268.00	1,250.00	1,250.00	1,250.00	.00	.00
	Some professional testing to be done on weekends.						
01013000	501106 LONGEVITY	200.00	425.00	425.00	425.00	.00	.00
	Mary Ann Meier	\$425					
01013000	522201 CLERICAL F	420.00	420.00	420.00	420.00	.00	.00
	7 meetings x \$60 = \$420						
01013000	522202 PROFESSION	17,000.00	14,000.00	14,000.00	14,000.00	.00	.00
	Labor Attorney: This is to retain a labor attorney to handle all town labor negotiations, labor consultations, grievances and any other matters that relate to employee contracts and employee relations. Hiring of outside examiners: oral exams, practical exams (i.e. Highway promotionals).						
01013000	522203 SVS-ANCLRY	2,000.00	2,000.00	2,000.00	2,000.00	.00	.00
	For arbitrators fees due for grievances						
01013000	522204 SVS-CONTRC	2,400.00	7,500.00	7,500.00	7,500.00	.00	.00
	For online application tracking.						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND			2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01013000	545501	LEGAL NOTI	5,853.00	3,500.00	3,500.00	3,500.00	.00	.00
		CT Post fees increase every year. Will use other sources of advertising to maintain current funding level.						
01013000	556601	PRF DV-SEM	1,500.00	2,500.00	2,500.00	2,500.00	.00	.00
		National Labor relations Conference CT Bargaining trends 2 people, 2 days Labor realtion trainings						
01013000	556602	PRF DV-PRF	300.00	300.00	300.00	300.00	.00	.00
		Annual dues for professional organization.						
01013000	556604	PRF DV-PUB	822.00	1,000.00	1,000.00	1,000.00	.00	.00
		\$75 Civil Service Test Subscriptions for Testing Purposes. \$925.00 Subscription to People Smart for background checks (200 estimated hires seasonal/part time and 15 to 20 full time not including entry level police officers).						
TOTAL HUMAN RESOURCES			222,599.00	273,752.00	285,088.00	290,088.00	.00	.00

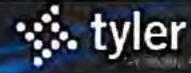


## TOWN OF TRUMBULL

## SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01013000	501101		DIRECTOR OF LABOR RELATIONS	CNT	1.00	2080	60.47	125,768	128,912	128,912
01013000	501101		PERSONNEL MANAGER	CS	1.00	2080	33.22	70,000	75,000	80,000
01013000	501101		ADMINISTRATIVE SUPPORT III	MT	1.00	1820	24.99	45,474	48,281	48,281
								<u>241,242</u>	<u>252,193</u>	<u>257,193</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01013000 HUMAN RESOURCES							
01013000 501101	SALARIES - FT/PERMANENT 115,787.42	148,507.28	190,835.36	134,084.23	240,857.00	257,193.00	6.8%
01013000 501105	SALARIES-OVERTIME 1,276.77	1,989.66	619.77	124.56	1,250.00	1,250.00	.0%
01013000 501106	SALARIES-LONGEVITY 200.00	200.00	200.00	425.00	425.00	425.00	.0%
01013000 522201	SERVICES & FEES-CLERICAL 240.00	240.00	240.00	60.00	420.00	420.00	.0%
01013000 522202	SERVICES & FEES-PROFESSIONAL 78,000.00	52,435.54	15,739.63	2,609.82	14,000.00	14,000.00	.0%
01013000 522203	SERVICES & FEES-ANCILLARY 400.10	75.00	250.00	165.00	2,000.00	2,000.00	.0%
01013000 522204	SERVICES & FEES-CONTRACTUAL .00	.00	2,294.00	.00	7,500.00	7,500.00	.0%
01013000 545501	COMMUNICATIONS-LEGAL NOTICES 4,509.98	4,245.41	5,852.72	1,218.89	3,500.00	3,500.00	.0%
01013000 556601	PROFESSIONAL DEV-SEM/CONF .00	637.43	1,284.67	110.00	2,500.00	2,500.00	.0%
01013000 556602	PROFESSIONAL DEV-ASSN DUES 80.00	255.00	190.00	215.97	300.00	300.00	.0%
01013000 556604	PROFESSIONAL DEV-PUBLICATIONS 389.35	299.50	299.35	139.65	1,000.00	1,000.00	.0%
TOTAL HUMAN RESOURCES	200,883.62	208,884.82	217,805.50	139,153.12	273,752.00	290,088.00	6.0%



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**Activities, Functions and Responsibilities**

All benefits paid directly to employees or to insurance companies on behalf of employees are included in this account: FICA, medical/dental insurance, pension contributions, life insurance, worker's compensation, and unemployment. Benefits are managed by Human Resources and negotiated in labor agreements.

The Town is moving to CT Partnership insurance plan for medical, dental and vision coverage from a self-funded plan for significant cost savings beginning in FY2017. The Town has been self-insured for worker's compensation since 2002 and moved to a Managed Care model for cost savings and better managed patient care.

The Town continues to fully fund both the Town and Police pension ARC and negotiate new employees are added to the Defined Contribution plan.

The Town provides an array of services to employees through its Employee Assistance Program and will implement an internal Employee Wellness Program in FY2017.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
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01013400 EMPLOYEE BENEFITS

01013400 511150	FRNGE-FICA	1,540,577.00	1,631,257.00	1,744,987.00	1,707,025.00	.00	.00
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Based on all wages including seasonal, longevity \$22,810,000@7.65%=\$1,744,987  
 FS: Based on all changes made to wages including seasonal, longevity  
 \$22,314,048@7.65%=\$1,707,025

01013400 511151	FRINGE-M/D	5,178,879.00	5,182,000.00	4,778,164.00	4,778,164.00	.00	.00
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\$5,031,700 Medical/Vision/Prescriptions quote per consultant based on CT Partnership plan  
 28,800 Medical consultant  
 284,700 Dental quote per consultant based on claim history under new CT Partnership plan w/Guardian  
 5,200 Med Now-Pre Empl Physicals (\$130@40) based on estimate from Civil Service  
 50,000 Opt out insurance - reduced to only include Police and grandfathered Mate  
 40,000 Medical-wellness program  
 \$5,440,400 Subtotal

LESS:

(\$550,252) 236 employees x \$2,332 avg cost share  
 (\$ 16,224) 7 vacancies @ \$2,332  
 (\$ 11,660) 5 new positions x \$2,332  
 (\$ 84,000) Police Medical Fund (employee/fund) 12 months @ \$13,000  
 (\$662,236) Subtotal

\$4,778,164 TOTAL

The Town is moving to the cT Partnership Plan at a savings of approxiamtely \$600,000

01013400 511152	FRINGE-WC	1,324,834.00	1,125,000.00	1,320,000.00	1,320,000.00	.00	.00
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\$146,300 - Excess w/comp Ins( By Statute) actual Excess WC is \$139,728 increase 3%  
 \$ 48,000- Second Injury Fund  
 \$ 61,000 - Heart & Hypertension  
 \$864,700 - CIRMA disb/medical/legal/IBNR  
 \$100,000- Indemnity  
 \$100,000-Additioanl IBNR



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
	\$1,320,000- TOTAL						
01013400	511153 FRINGE-UN	44,500.00	36,000.00	36,000.00	36,000.00	.00	.00
	The Town is self insured for unemployment. Whenever an employee leaves , the town assumes 100% of the cost. \$36,000 - Based on current actual and estimates of \$3,000 per month average of which \$11,400 is reimbursed by Golf and reflected in revenue.						
01013400	511154 FB-MEDADM	21,017.00	15,200.00	14,800.00	14,800.00	.00	.00
	Esimte per insurance consultant for dental admin. Medical Admin included in new plan totals.						
01013400	511155 FRINGE-LIF	42,032.00	42,900.00	43,100.00	43,100.00	.00	.00
	Life Insurance and ADD \$26,600 Anthem-estimate per Insurance Broker \$15,600 Anthem-12 months @\$1,300=\$15,600 BOE (pension) \$ 900 Police ADD \$43,100 - TOTAL						
01013400	511159 FRINGE-CLE	600.00	600.00	600.00	600.00	.00	.00
	Pension Board Meeting 10 @\$60						
01013400	522106 PENS-POL	2,050,000.00	2,907,000.00	3,004,000.00	3,004,000.00	.00	.00
	Required contribution per actuary report. New employees entering into 401A Defined Contribution (DC) Plan.						
01013400	522107 PEN-TN&BE	4,693,000.00	4,144,000.00	4,243,000.00	4,243,000.00	.00	.00
	Required contribution per actuary report. New employees entering into 401A Defined Contribution (DC) Plan.						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01013400	522108 POLRETMED	110,000.00	125,000.00	150,000.00	150,000.00	.00	.00
	<p>\$50,000 contribution Police Retiree Insurance Benefit Fund Represents yearly fund's payment to town for medical, less current employees contributions to fund Increase due one-time pension payout.</p> <p>100,000 GASB #45 Other Post Employment Benefits (Police)</p> <p>\$150,000 TOTAL</p>						
01013400	522110 DEFCONTR	83,419.00	217,204.00	315,394.00	315,394.00	.00	.00
	<p>The town has initiated a soft freeze on our current pension. by implementing a defined contribution plan for all new and non union hires. The Town will match the employees contrib up to 7% As union contracts are up for renewal this benefit will be negotiated. Estimate based on 7% of eligible employees salaries.</p> <p>\$233,865 current plan employees</p> <p>\$ 13,288 current employees to become eligible for plan</p> <p>\$ 68,242 Vacancies/New positions</p> <p>\$ 315,394 Total Town Contribution to DC Plan</p>						
01013400	522202 SVS-PROF	43,232.00	22,000.00	58,500.00	58,500.00	.00	.00
	<p>Administrative Costs for Town and BOE:</p> <p>\$42,500 Actuarial valuation report (7/16, 7/18) and GASB #25/#27/#68, Town Audit (Bi-Annual) - Town/BOE/Police</p> <p>\$ 2,000 Actuarial services: Calculation of retirement benefits/ File maintenance/ Retrieval of archived data/ Consult on Employee benefit issues</p> <p>\$ 4,000 EAP</p> <p>\$ 10,000 Consultants/Pension attorney to handle amendments relating to the 401a DC Plan.</p> <p>\$ 58,500 TOTAL</p>						
TOTAL EMPLOYEE BENEFITS		15,132,090.00	15,448,161.00	15,708,545.00	15,670,583.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

P 18  
bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01013400 EMPLOYEE BENEFITS							
01013400 511150	FRINGE BENEFITS-FICA 1,435,424.16	1,457,455.72	1,540,576.05	916,462.63	1,631,257.00	1,707,025.00	4.6%
01013400 511151	FRINGE BENEFITS-MEDICAL/DENTAL 4,911,954.43	5,095,219.50	4,411,907.45	2,540,766.07	5,182,000.00	4,778,164.00	-7.8%
01013400 511152	FRINGE BENEFITS-WORKER COMP 1,286,441.38	1,053,946.49	1,322,430.32	918,293.21	1,125,000.00	1,320,000.00	17.3%
01013400 511153	FRINGE BENEFITS-UNEMPL COMP 73,558.52	36,471.00	40,029.00	5,593.00	36,000.00	36,000.00	.0%
01013400 511154	FRINGE BENEFITS-MEDICAL ADM 14,556.12	11,745.21	21,016.04	29,362.33	15,200.00	14,800.00	-2.6%
01013400 511155	FRINGE BENEFITS-LIFE INSURANCE 44,523.50	40,152.40	42,031.96	25,330.17	42,900.00	43,100.00	.5%
01013400 511159	FRINGE BENEFITS-CLERICAL FEES 300.00	240.00	420.00	180.00	600.00	600.00	.0%
01013400 522106	PENSION CONTRIBUTIONS-POLICE 1,600,000.00	1,700,000.00	2,050,000.00	2,180,250.00	2,907,000.00	3,004,000.00	3.3%
01013400 522107	PENSION CONTR-TOWN & BD OF ED 3,700,000.00	4,576,000.00	4,693,000.00	2,488,000.00	4,144,000.00	4,243,000.00	2.4%
01013400 522108	POLICE RET-MED/LIFE 145,000.00	160,000.00	110,000.00	.00	125,000.00	150,000.00	20.0%
01013400 522110	DEFINED CONTR-TOWN MATCH 40,178.24	55,553.85	83,418.18	89,445.02	217,204.00	315,394.00	45.2%
01013400 522202	SERVICES & FEES-PROFESSIONAL 46,909.55	17,797.35	43,231.50	32,824.42	22,000.00	58,500.00	165.9%
TOTAL EMPLOYEE BENEFITS	13,298,845.90	14,204,581.52	14,358,060.50	9,226,506.85	15,448,161.00	15,670,583.00	1.4%





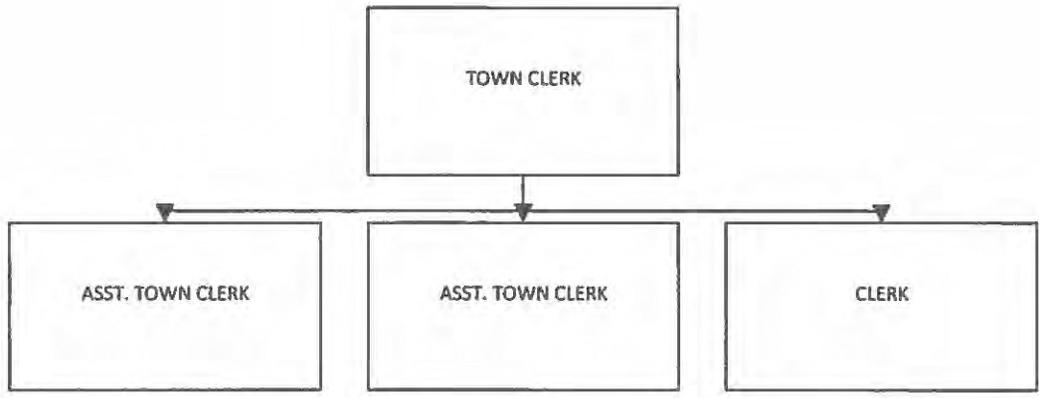
**Activities, Functions and Responsibilities**

As Public Records Administrator, the Town Clerk is responsible for keeping all transactions of land transfers and recordings of all legal documents as permanent public records. This entails keeping abreast of the latest technology. There is also an ongoing effort to recapture space for maximum utilization of the office and upper vault. Past and present minutes for all Town Boards and Commissions are also maintained and are available on request. The office maintains all files for Annual Audits, Grand Lists, Town Labor Contracts and Insurances. A time consuming and important activity is the Boards and Commissions volume, which must continually be updated.

**Principal programs, services, and activities:**

- Record and maintain land records: includes daily recording, scanning, printing, indexing, and mail backs of originals to owners of record, or those stipulated. New land maps are also recorded, indexed and processed for imaging and storage. Armed services discharges are processed for the assessor's office for Veteran's exemptions.
- In absence of Registrar of Voters, the Town Clerk handles registration and related duties.
- Administer absentee ballots in all local, State and Federal elections. Also in cooperation with the Registrars of Voters Office, we file legal notices, distribute relevant forms to candidates and/or committees, file required reports and certification of petitions as dictated by the Secretary of State and Connecticut State General Statutes. The TC office is utilized for Presidential balloting.
- Post and maintain received and time-stamped notices of all meetings of Boards and Commissions.
- Maintain minutes of all Boards and Commissions, financial reports and annual audits for the Town permanent records. All town departments annual reports should be forwarded to the Town Clerk's office after being received in the First Selectman's office.
- Update the Book of Oaths and Appointments as necessary.
- Keep a record of foreclosures in town and lawsuits filed against the town.
- All FOI should begin in the Town Clerk's office and be disseminated from there.
- The office acts as a clearing house for information regarding state statutes, town functions, civic groups, Boards and Commissions, Fire District taxes, budget data and other information of general interest. The reintroduction of a monthly newsletter has been ongoing and well-received for the past six plus years.
- Issue certifications for all documents on file or recorded, as well as for liens and attachments as needed.

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
<ul style="list-style-type: none"> <li>• Worked through the election process.</li> <li>• Continually working to increase storage space by reducing large tabloid books of records into smaller volumes.</li> <li>• Awarded grant from the Historic Preservation Fund of \$4,000</li> <li>• Recorded 64 Council resolutions in this calendar year.</li> <li>• Sold the map case to provide reclaimed space.</li> <li>• Continued to provide next day mail backs for recorded documents to the public and forward info to the Assessors to ensure records are up to date.</li> </ul>	<ul style="list-style-type: none"> <li>• Email notifications of absentee ballots sent out</li> <li>• Email absentee lists in new format to all political parties</li> <li>• Continue to reorganize the maps for ease of use by the public.</li> <li>• Continue to provide next day mail backs for recorded documents to the public and forward info to the Assessors to ensure records are up to date.</li> <li>• Continue to send notice to title searchers and attorneys of delays, early closings, etc. in the Town Clerk's Office</li> </ul>





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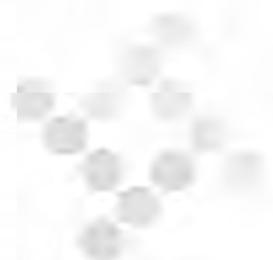
TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

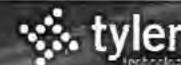
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bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01013600 TOWN CLERK							
01013600	501101 FULL TIME/	222,904.00	233,447.00	241,555.00	241,555.00	.00	.00
	Elected, AP & CS increase is per approved compensation plan for nonunion, appointed & elected officials. Any increase due to union contracts and steps.						
01013600	501105 OVERTIME	3,200.00	3,200.00	3,200.00	3,200.00	.00	.00
	Mailings/Elections (Presidential Year)-Primary/Rabies Clinic.						
01013600	501106 LONGEVITY	850.00	850.00	850.00	850.00	.00	.00
	Gloria Murphy \$425 Susan Cole \$425						
01013600	522204 SVS-CONTRC	25,000.00	23,000.00	22,000.00	22,000.00	.00	.00
	Land Record - Indexing, Scanning, Verification, Paper and Books						
01013600	522205 PROGRAMEXP	7,200.00	5,000.00	5,000.00	5,000.00	.00	.00
	Map Program support from vendor. Maintaining Municipal Code Electronically - Internet Access. Printing Municipal Code Supplements.						
01013600	534402 PROGRAM SU	2,675.00	3,200.00	5,200.00	5,200.00	.00	.00
	Election materials, absentee ballots, etc.  (However we would like the Office Supply Money of \$5000 moved into this account from the Town Hall Supply Account)  The additional 2 thousand is in order to replace the Vol and Page Machine and the Time Stamp Machine.						
01013600	545501 LEGAL NOTI	3,000.00	3,000.00	3,000.00	3,000.00	.00	.00
	We Publish legal notices per Connecticut General Statutes.  The notices include Candidate Endorsements (Town Committee, State Delegates, Town and State offices), Primary/Election Warnings, and Audit Notifications (Town of Trumbull and all 3 Fire Districts)						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01013600	556601 PRF DV-SEM	2,080.00	2,080.00	2,080.00	2,080.00	.00	.00
	1000.00 - Connecticut Town Clerks Conference held twice a year. - Town Clerk & 1 Assistant						
	480.00 - Fairfield County Town Clerks Meeting held 4 times a year - Town Clerk, 2 Assistants, & Clerk						
	600.00 - Town Clerks School 2 times a year						
	2080.00 Total						
01013600	556602 PROFESSION	620.00	800.00	1,000.00	1,000.00	.00	.00
	Town Clerk and 2 Assistants & 1 clerk						
	\$ 240 Connecticut Town Clerks Assoc						
	580 IIMC						
	70 New England						
	20 Fairfield County						
	\$910 TOTAL						
01013600	578801 SERVICE CO	275.00	300.00	500.00	500.00	.00	.00
	Repair Money for office machines. (Cash Register, Time Stamp and Volume and Page Machine.						
01013600	578803 PROGRAM-RE	2,500.00	2,500.00	2,500.00	2,500.00	.00	.00
	Storage of Land Regords Film Replacement Binder Map Indexing and Scanning						
	TOTAL TOWN CLERK	270,304.00	277,377.00	286,885.00	286,885.00	.00	.00

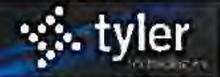


TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01013600	501101		TOWN CLERK	EL	1.00	2080	31.25	61,983	65,000	65,000
01013600	501101		ASST. TOWN CLERK	MT	1.00	1820	34.04	61,955	63,503	63,503
01013600	501101		ASST. TOWN CLERK	MT	1.00	1820	34.04	61,955	63,503	63,503
01013600	501101		CLERK	MT	1.00	1820	24.80	45,131	49,549	49,549
								<u>231,024</u>	<u>241,555</u>	<u>241,555</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01013600 TOWN CLERK							
01013600 501101	SALARIES-FT/PERMANENT 213,667.54	216,468.42	222,903.13	134,854.59	233,447.00	241,555.00	3.5%
01013600 501105	SALARIES-OVERTIME 6,411.83	2,232.60	2,248.79	1,789.70	3,200.00	3,200.00	.0%
01013600 501106	SALARIES-LONGEVITY 850.00	850.00	850.00	850.00	850.00	850.00	.0%
01013600 522204	SERVICES & FEES-CONTRACTUAL 30,057.08	24,352.75	25,000.00	23,000.00	23,000.00	22,000.00	-4.3%
01013600 522205	PROGRAM EXPENSES 7,656.77	3,673.58	7,102.79	1,240.34	5,000.00	5,000.00	.0%
01013600 534402	PROGRAM SUPPLIES 2,745.42	1,721.70	2,142.70	1,355.00	3,200.00	5,200.00	62.5%
01013600 545501	COMMUNICATIONS-LEGAL NOTICES 412.60	3,194.00	1,684.60	1,302.00	3,000.00	3,000.00	.0%
01013600 556601	PROFESSIONAL DEV-SEM/CONF 1,140.00	1,235.15	2,032.50	727.30	2,080.00	2,080.00	.0%
01013600 556602	PROFESSIONAL DEV-ASSN DUES 595.00	520.00	620.00	800.00	800.00	1,000.00	25.0%
01013600 578801	MNTNCE/REPAIR SERVICE CONTRACT .00	250.00	275.00	.00	300.00	500.00	66.7%
01013600 578803	MNTNCE/REP-PROGRAM RELATED 2,092.05	3,767.18	1,902.73	913.00	2,500.00	2,500.00	.0%
TOTAL TOWN CLERK	265,628.29	258,265.38	266,762.24	166,831.93	277,377.00	286,885.00	3.4%



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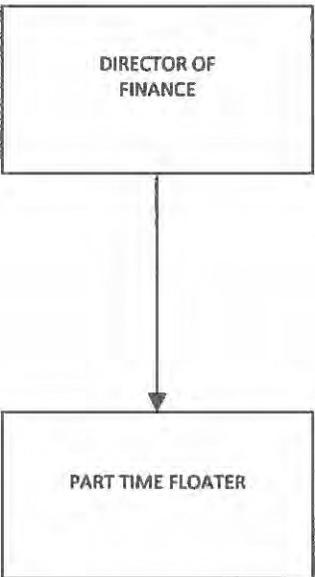
**Activities, Functions and Responsibilities**

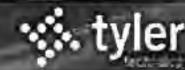
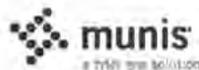
Town Hall is the center of Town government operations. Costs contained in this account fall into two areas:

- Costs attributable to the building's operation (utilities, repair, maintenance and cleaning materials, etc.) and,
- Costs shared by all departments (office supplies, furniture, postage, capital-non-recurring, contingency)

The Director of Finance administers to the Town Hall accounts.

- Contributions
- Public Reports – Funds in this account are used to provide for the printing of all public reports. Among the reports we print are the annual audit report, the annual report and the annual budget, employees handbook and employee pension plan information.





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL	
01013800 TOWN HALL								
01013800	501102	SAL-PT/PER	.00	.00	15,210.00	15,210.00	.00	.00
01013800	501116	CONTINGENC	5,770.00	486,488.00	682,000.00	682,000.00	.00	.00
<p>Funds to meet the anticipated settlements with municipal unions and retirements. As settlements are reached, transfers are made from this account to the salary and FICA line items.</p> <p>Includes Early Incentive Program for Mathas (Town Hall Supervisors) and Hwy/Parks Supervisors.</p>								
01013800	511160	P&L INS	864,401.00	963,109.00	970,626.00	970,626.00	.00	.00
<p>\$735,474 - Liability, Auto &amp; Property for the Town and Board of Ed, includes School Officials' Liability, Public Official liability - elected officials &amp; law enforcement liability, and counseling center malpractice. 5% increase over current year per broker based on actual claims</p> <p>\$ 96,345 - Umbrella @ 5% increase per broker</p> <p>\$ 1,429 - Public Official Bond (Tax Collector)</p> <p>\$ 1,323 - Public Official Bond (Assist Tax Collector)</p> <p>\$ 6,055 - Employee Crime/Dishonest Employee</p> <p>\$130,000 - insurance deductibles (\$80K for Auto/Property and \$50k for Large Claims)</p> <p>\$970,626 Total</p> <p>Estimates were obtained from Town's broker. All insurance is projected to increase by 5% on current actuals.</p>								
01013800	522202	PROFESSION	33,930.00	10,000.00	.00	.00	.00	.00
Town hall space study completed.								



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

P 35  
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01013800	522205 PROGRAM EX	20,641.00	20,000.00	40,000.00	40,000.00	.00	.00
	\$20,000 - People's United banking fees \$20,000 - TDBank fees (Maintaining less in compensating balances to offset fees in order to generate higher interest returns) \$40,000 - TOTAL						
01013800	522208 CONTRIBUT	9,250.00	12,750.00	23,750.00	23,750.00	.00	.00
	\$ 5,000 - RYASAP 3,750 - Fire Recognition (3 Fire Districts @1,250) 1,000 - American Red Cross 1,500 - SW Regional Conservation 1,500 - SW Regional Mental Health 11,000- CCM membership (FYE 2015-16 no cost, 2016-17 cost of \$11,000 and 2017-18 cost of \$22,000) \$ 23,750 - TOTAL						
01013800	534401 OFFICE SUP	30,847.00	32,000.00	32,000.00	32,000.00	.00	.00
	Represents Town Hall supplies usage and misc supplies for the Tellalian Building based on actual usage.						
01013800	534402 PROGRAM SU	1,079.00	1,000.00	1,000.00	1,000.00	.00	.00
01013800	534403 MTL5-CLNG	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
01013800	545502 PUBLIC REP	1,000.00	1,000.00	1,000.00	1,000.00	.00	.00
01013800	545504 POSTAGE	50,245.00	45,000.00	45,000.00	45,000.00	.00	.00
	Based on actual expense for current fiscal year. Postage usage has reduced due to use of email for board agenda. The reduced usage helps offset the increase in postage rates that include bulk, first class, priority and overnight.						
01013800	578801 SERVICE CO	6,598.00	8,840.00	10,062.00	10,062.00	.00	.00
	\$ 2,760 - New Elevator Srvc Contract (Kone per State contract) \$ 6,152 - Telephone Srvc Contract (Telserv 5% increase) \$ 550 - Pest Control (Arrow Pest Control) \$ 600 - Fire Extinguisher Srvc Contract (So CT Fire Exti) \$10,062 - Total Srvc Contracts						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

P 36  
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
	Alarm monitoring service removed from this account. All monitoring services are paid out of the Building Maintenance Account (01030200-522204).						
01013800	578804 REFUSE REM	2,053.00	2,124.00	2,188.00	2,188.00	.00	.00
	Per contract terms 3% increase.						
01013800	589901 ANNUAL REN	21,309.00	19,980.00	19,709.00	19,709.00	.00	.00
	\$ 1,325 - Pitney Bowes Postage Meter \$110.40 x 12 months (current machine discontinued/went with smaller model) \$14,604 - New copier leases (TH, Town Clerk, Engineering) \$1,100 per month plus \$117/mo. for mtce. \$ 3,780 - Copier lease w/ mtce. for Tax Collector annual amount \$19,709 TOTAL \$19,980 - TOTAL						
	(No longer have maintenance contract on HVAC - use on call services per Director of Facilities)						
01013800	590011 HEAT	12,485.00	13,380.00	12,522.00	12,522.00	.00	.00
	Annualized FY16 actual expense plus 3% for potential rate/usage increases. Overall, town-wide heating budget is reduced by 4% from FY16 budget due to energy efficiency.						
01013800	590012 ELECTRICIT	150,312.00	96,717.00	93,112.00	93,112.00	.00	.00
	Budget estimates are based on annualized usage and then compared to prior year actual usage. The dollar amount is calculated by usage x generation rate (Nextera), and UI rate for distribution. As of 3/15 the contracted rate with Nextera through 11/16 is \$.08640/kwh. The contracted rate will be \$.07681 from 12/16-12/17.						
	Overall, the town-wide electricity budget is reduced by 9% from the FY16 budget due to energy efficiency projects and the reduced generation rate (Nextera).						
01013800	590013 WATER	2,098.00	2,234.00	2,175.00	2,175.00	.00	.00
	Annualized FY16 plus 1.5% for any potential usage/fee increases. Town-wide (excluding Golf) an overall 2% decrease is projected as a result of a 5.6% rate credit from Aquarion in effect until 12/31/17.						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

P 37  
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01013800 590014	TELEPHONE	91,651.00	96,267.00	92,140.00	92,140.00	.00	.00
<p>On a town wide level this budget includes charges for Verizon wireless, Frontier land/broadband, and Charter Services. The projected budget overall is decreased 6% based on the following:                      All service costs were annualized for FY16 and compared to prior year budget and actual costs. A 5% increase was applied to non-cellular charges to cover any service fee/rate increases. Finance/Techonology worked with Verizon to acheive a new more consistent/economical rate plan that resulted in decreasing the budget for wireless charges by 20%.</p>							
TOTAL TOWN HALL		1,304,669.00	1,811,889.00	2,043,494.00	2,043,494.00	.00	.00



## TOWN OF TRUMBULL

## SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01013800	501102		PART TIME FLOATER (NEW)	NA	1.00	1014	15.00	0	15,210	15,210
								<u>0</u>	<u>15,210</u>	<u>15,210</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

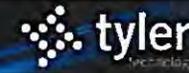
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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01013800 TOWN HALL							
01013800 501102	SALARIES-PT/PERMANENT						
	.00	.00	.00	.00	.00	15,210.00	.0%
01013800 501116	CONTINGENCY						
	-51,937.00	77,032.00	10,452.00	.00	486,488.00	682,000.00	40.2%
01013800 511160	PROPERTY/LIABILITY INSURANCE						
	793,714.91	846,475.57	864,400.02	705,625.15	963,109.00	970,626.00	.8%
01013800 522202	SERVICES & FEES-PROFESSIONAL						
	.00	66,924.45	27,857.50	156.00	10,000.00	.00	-100.0%
01013800 522205	PROGRAM EXPENSES						
	17,033.52	19,373.43	20,640.96	.00	20,000.00	40,000.00	100.0%
01013800 522208	CONTRIBUTIONS						
	10,500.00	7,750.00	9,250.00	4,250.00	12,750.00	23,750.00	86.3%
01013800 534401	MATERIALS & SUPPLIES-OFFICE						
	41,651.85	45,937.74	30,846.11	24,165.61	32,000.00	32,000.00	.0%
01013800 534402	PROGRAM SUPPLIES						
	666.90	330.50	1,078.40	337.50	1,000.00	1,000.00	.0%
01013800 534403	MATERIALS & SUPPLIES-CLEANING						
	1,082.49	495.23	740.11	778.92	1,000.00	1,000.00	.0%
01013800 545502	COMMUNICATIONS-PUBLIC REPORTS						
	.00	650.00	544.27	.00	1,000.00	1,000.00	.0%
01013800 545504	COMMUNICATIONS-POSTAGE						
	45,296.15	45,697.41	44,860.03	25,970.01	45,000.00	45,000.00	.0%
01013800 578801	MNTNCE/REPAIR SERVICE CONTRACT						
	6,709.88	6,169.17	6,597.45	10,911.36	8,840.00	10,062.00	13.8%
01013800 578804	MNTNCE/REP-REFUSE REMOVAL						
	1,993.08	1,993.08	2,037.99	2,290.60	2,124.00	2,188.00	3.0%
01013800 581888	CAPITAL OUTLAY						
	5,500.00	.00	.00	.00	.00	.00	.0%
01013800 589901	RENTALS-ANNUAL RENTALS/LEASE						
	3,093.66	20,875.60	21,308.74	21,187.80	19,980.00	19,709.00	-1.4%
01013800 590011	UTILITIES-HEAT						
	11,346.30	12,857.86	12,279.53	3,950.32	13,380.00	12,522.00	-6.4%



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01013800 590012 UTILITIES-ELECTRICITY	84,197.81	111,217.82	150,311.49	53,199.82	96,717.00	93,112.00	-3.7%
01013800 590013 UTILITIES-WATER	2,334.85	2,285.29	2,097.31	1,297.34	2,234.00	2,175.00	-2.6%
01013800 590014 UTILITIES-TELEPHONE	113,454.85	93,939.32	91,650.33	55,082.34	96,267.00	92,140.00	-4.3%
TOTAL TOWN HALL	1,086,639.25	1,360,004.47	1,296,952.24	909,202.77	1,811,889.00	2,043,494.00	12.8%





**Activities, Functions and Responsibilities**

The Planning & Zoning department consists of four employees who provide staff support to two land use boards; the Planning & Zoning Commission and the Zoning Board of Appeals. We act as the liaison between the land use boards and the general public, including developers and land use attorneys. We are responsible for meeting local and state regulations for handling applications to the Land Use Commissions and providing due notice and summary of public hearings. The Director of Planning & Development provides professional insights as to the merits of special permit and variance applications, as requested by the Commissions. Under the direction of the Planning & Zoning Commission, the Director also undertakes special planning study assignments and regulatory rewrites, occasionally with assistance from a third-party consultant. The Director also oversees the efforts of the Zoning Enforcement Officer, who pursues blight and zoning infractions. Both the Director and the ZEO review several hundred building permit applications each year through the lens of the local zoning code, for both residential and commercial construction projects.

**PLANNING & ZONING COMMISSION  
COMMISSIONERS**

Frederick Garrity, Jr., Chairman	David W. Preusch	Donald Scinto, Sr. (alternate)
Anthony Chory, Vice Chairman	Dan Helfrich	Richard Deeken (alternate)
Tony Silber, Secretary		Larry LaConte Sr. (alternate)

The Planning & Zoning Commission consists of five elected members and three alternates appointed by the Town Council. It is the function of the Commission to enact and amend the zoning regulations, to control and direct the most appropriate use and development of land throughout the Town, and to adopt and amend a Plan of Development which sets the policies, goals and standards for the physical and economic development of the Town.

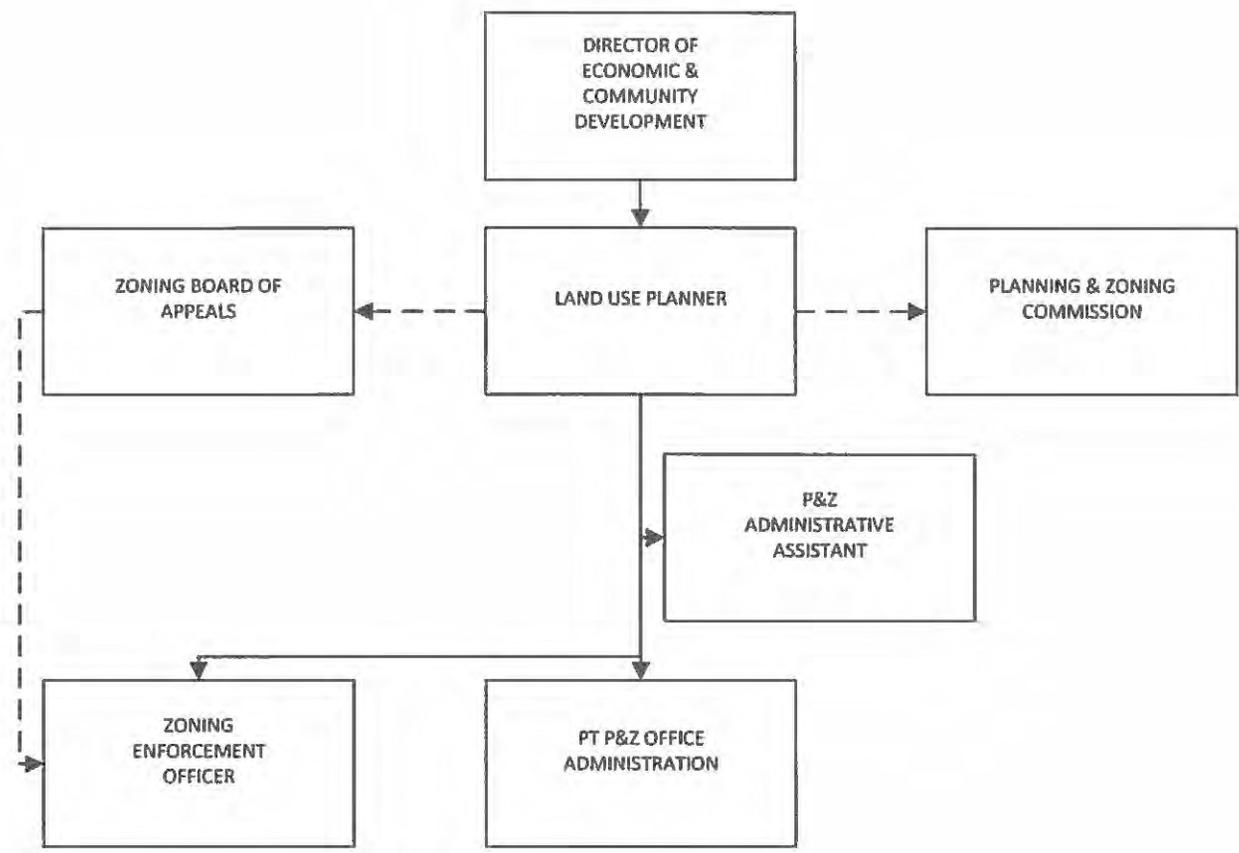
**ZONING BOARD OF APPEALS  
COMMISSIONERS**

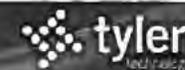
Carl Scarpelli, Chairman	Steven Elbaum	Brian Reilly (alternate)
Richard Puskar, Vice Chairman	Richard Mayo	Joseph Rescsanski (alternate)
Dennis Miko, Secretary		

The Zoning Board of Appeals consists of five elected members and three appointed alternates. The Board hears appeals of actions taken by its agent, the Zoning enforcement Officer. The ZBA also acts on applications for variances to the existing regulations as amended and adopted by the Planning & Zoning Commission. Furthermore, all gas service and automotive service locations must receive location approval from the ZBA before obtaining a state operating license for that location.

Trumbull is a member of the Greater Bridgeport Regional Council (GBRC) was established in 1960. It is the regional planning body composed of representatives from the Towns of Bridgeport, Easton, Fairfield, Stratford, Monroe and Trumbull. Trumbull has been part of the GBRC since the agency's inception.

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
<ul style="list-style-type: none"> <li>• Planning Study/Community Engagement for Lower Main Street south of Merritt Pkwy (100% complete)</li> <li>• Obtain road-safe vehicle (new or used) for daily field work of the Zoning Enforcement Officer (100%)</li> <li>• Roll out streamlined application (about a dozen total) forms that can be completed electronically (50%)</li> <li>• Create FAQ reference for web (75%)</li> <li>• Integrate ZBA/P&amp;Z Approval letters with GIS so property's entitlement history is available to staff at the click of a button (50%)</li> <li>• Completed Trumbull Corporate &amp; Industrial Park Signage grant project (100%)</li> </ul>	<ul style="list-style-type: none"> <li>• Continue to provide concierge-level service to general public and permit applicants</li> <li>• Complete one of the following: Planned Development District (PDD) Regulations for Trumbull Center, or Long-Range Development Study of upper Route 25</li> <li>• Complete Incentive Housing Zone Study</li> <li>• Request for Qualifications going out February to start the \$20,000 in grant funds from state to explore incentive housing zones Finalize study by 2017</li> <li>• Transit Station Rehab at Westfield Trumbull Mall, improved coordination/efficiency for temporary outdoor events</li> <li>• Develop a streamline Planning and Zoning application and checklist</li> <li>• Possible Zoning Regulation amendments concerning mixed use development, office and retail uses.</li> <li>• Review of Fee schedule with Planning and Zoning Commission</li> <li>• Make website Planning and Zoning Regulations searchable</li> <li>• Update GIS map with current Zone changes</li> <li>• Groundbreaking Christian Heritage School new parking area and class room additions</li> <li>• Final construction to be completed at mixed use development at 6 Whitney Ave. and 12 Broadway Rd.</li> </ul>





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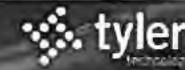
TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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bgnyrpts

PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01014200 PLANNING AND ZONING							
01014200	501101 FULL TIME/	254,999.00	260,970.00	215,546.00	215,546.00	.00	.00
	Any increases due to union contracts and steps.						
01014200	501102 PART TIME/	.00	.00	34,892.00	34,892.00	.00	.00
01014200	501103 SAL-SEASON	5,400.00	17,200.00	.00	.00	.00	.00
01014200	501105 OVERTIME	8,000.00	5,000.00	5,000.00	5,000.00	.00	.00
	Overtime required for long P&Z meetings and transcription requirements.						
01014200	501106 LONGEVITY	425.00	425.00	425.00	425.00	.00	.00
	Helen Granskog \$425						
01014200	522201 SVS-CLRC	180.00	180.00	180.00	180.00	.00	.00
	Substitute clerk, as needed \$60 per session, and business cards						
01014200	522202 SVS-PROF	21,361.00	23,000.00	43,000.00	43,000.00	.00	.00
	\$12,000 - Legal Services Zoning/Blight Enforcement and/or appeals \$ 1,000 - Blight Cleanup \$10,000 - Planned Development District Study \$20,000 - Update zoning regulations per attorney's recommendation \$43,000 - TOTAL Cost of legal increasing due to pursuit of blight/zoning infractions, as well as lawsuits taken against the town. This investment is more than offset by an increase of revenue, which was over \$33,000 for calendar year 2014 on blight/zoning enforcement alone (not including permit/application fees).						
01014200	522205 PROG EXP	11,086.00	11,279.00	10,979.00	10,979.00	.00	.00
	\$10,979 - MetroCOG annual fee (formerly known as Greater Bridgeport Regional Planning)						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01014200	534401 OFFICE SUP	724.00	1,000.00	2,300.00	2,300.00	.00	.00
01014200	534402 PROGSUPPL Equipment needed for blight/zoning enforcement field work	500.00	150.00	150.00	150.00	.00	.00
01014200	545501 LEGAL NOTI Plan of Development and Zoning Regs modifications require legal notification. Applications and hearings also require notifications.	24,314.00	20,000.00	20,000.00	20,000.00	.00	.00
01014200	556601 PRF DV-SEM Training & Education events relevant to planning, zoning & blight enforcement, land use law, or administrative skills	1,944.00	2,500.00	2,500.00	2,500.00	.00	.00
01014200	556602 PRF DV-PRF APA and ICSC Membership for Town Planner, CAZEO Membership for Zoning Enforcement Officer	550.00	550.00	550.00	550.00	.00	.00
01014200	556604 PRF DV-PUB	150.00	150.00	150.00	150.00	.00	.00
TOTAL PLANNING AND ZONING		329,633.00	342,404.00	335,672.00	335,672.00	.00	.00



TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01014200	501101		LAND USE PLANNER	MATH	1.00	2080	39.16	81,445	85,977	85,977
01014200	501101		ZONING ENFORCEMENT OFFICER	MT	1.00	2080	35.82	74,511	80,176	80,176
01014200	501101		P&Z OFFICE ADMINISTRATION	MT	1.00	1820	31.25	56,881	0	0
01014200	501101		P&Z ADMINISTRATIVE ASSISTANT	MT	1.00	1820	24.90	45,322	49,393	49,393
01014200	501102		PT P&Z OFFICE ADMINISTRATOR	NA	1.00	1300	26.84	0	34,892	34,892
								<u>258,159</u>	<u>250,438</u>	<u>250,438</u>
						501101		258,159	215,546	215,546
						501102		0	34,892	34,892



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01014200 PLANNING AND ZONING							
01014200 501101	SALARIES-FT/PERMANENT 204,864.56	221,349.12	248,200.22	130,681.82	260,970.00	215,546.00	-17.4%
01014200 501102	SALARIES-PT/PERMANENT 36,183.27	.00	.00	.00	.00	34,892.00	.0%
01014200 501103	SALARIES-SEASONAL/TEMP .00	.00	4,260.00	16,145.00	17,200.00	.00	-100.0%
01014200 501105	SALARIES-OVERTIME 3,736.51	4,262.42	5,284.63	2,160.35	5,000.00	5,000.00	.0%
01014200 501106	SALARIES-LONGEVITY 425.00	425.00	425.00	425.00	425.00	425.00	.0%
01014200 522201	SERVICES & FEES-CLERICAL .00	.00	34.00	.00	180.00	180.00	.0%
01014200 522202	SERVICES & FEES-PROFESSIONAL 39,728.30	28,742.50	21,556.37	14,469.16	23,000.00	43,000.00	87.0%
01014200 522205	PROGRAM EXPENSES 11,314.64	12,120.00	11,085.90	11,014.00	11,279.00	10,979.00	-2.7%
01014200 534401	MATERIALS & SUPPLIES-OFFICE .00	.00	723.40	954.00	1,000.00	2,300.00	130.0%
01014200 534402	PROGRAM SUPPLIES .00	.00	.00	.00	150.00	150.00	.0%
01014200 545501	COMMUNICATIONS-LEGAL NOTICES 16,083.92	21,771.28	24,513.59	13,177.20	20,000.00	20,000.00	.0%
01014200 556601	PROFESSIONAL DEV-SEM/CONF 4,075.86	2,059.33	1,773.75	1,585.00	2,500.00	2,500.00	.0%
01014200 556602	PROFESSIONAL DEV-ASSN DUES 267.00	471.00	482.00	280.00	550.00	550.00	.0%
01014200 556604	PROFESSIONAL DEV-PUBLICATIONS .00	.00	.00	.00	150.00	150.00	.0%
01014200 581888	CAPITAL OUTLAY .00	998.00	.00	.00	.00	.00	.0%
TOTAL PLANNING AND ZONING							
	316,679.06	292,198.65	318,338.86	190,891.53	342,404.00	335,672.00	-2.0%



### Activities, Functions and Responsibilities

The Economic and Community Development Department is charged with managing the economic and community development activities of the Town. The Economic and Community Development Director, appointed by the First Selectman is responsible for overseeing the Planning & Zoning Department, Building Department, Fire Marshal's Office and Health Department. The Director also reports to the Economic and Community Development Commission, as well as other land use and regulatory agencies as directed by the First Selectman. The mission of the department is to:

- Promote any and all investment in Trumbull that is consistent with the Town's Plan of Conservation and Development;
- Improve and protect Trumbull's economic well-being;
- Create economic opportunity and convenience for residents;
- Preserve the Town's excellent quality of life;
- Grow the Town's Grand List each and every year

The activities of the Office include:

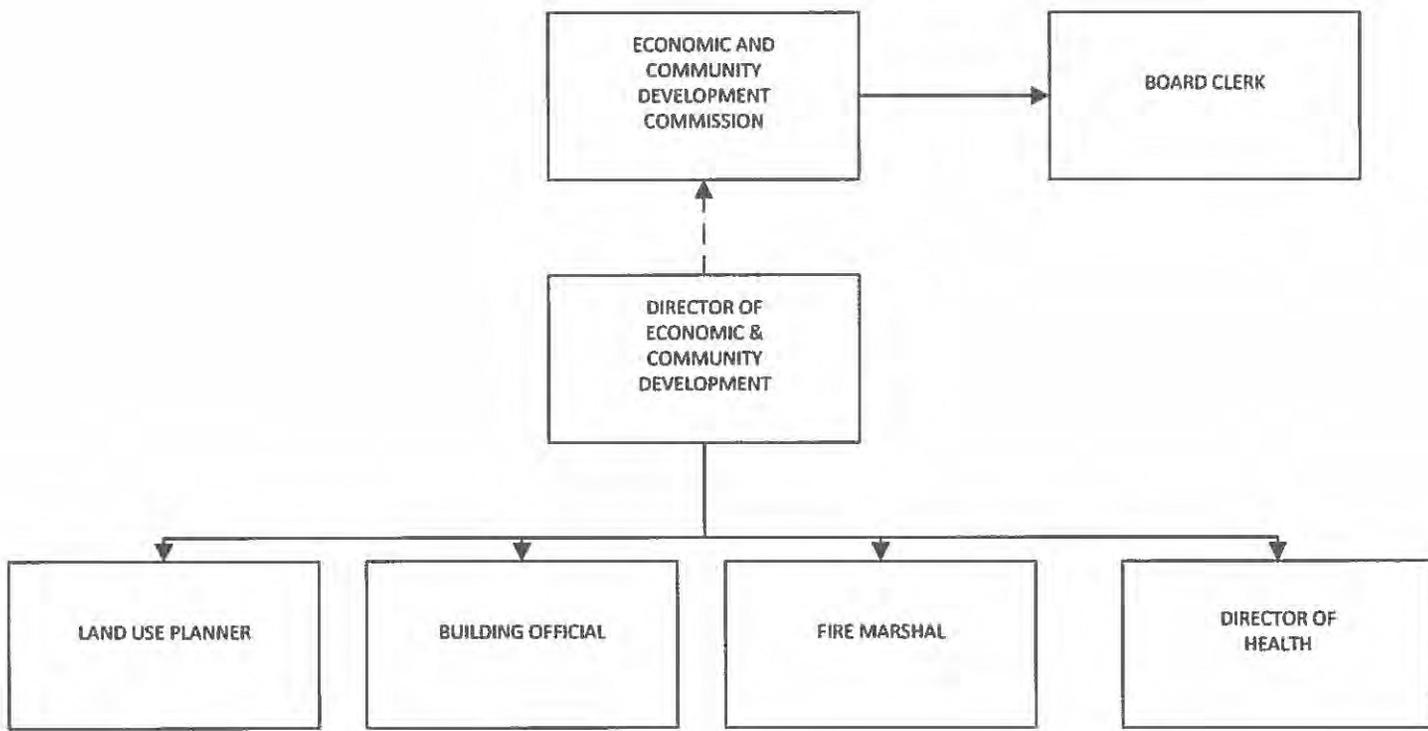
- Assisting Trumbull businesses and entrepreneurs.
- Facilitating the relocation of out-of-town businesses to Trumbull.
- Promoting community programs, projects, initiatives and assets that make Trumbull a desirable place to live and work.

The Economic & Community Development Commission consists of nine (9) members appointed by the First Selectman, each for a term of three (3) years. The terms of three (3) members expire each year. By Town Charter, the Commission: shall conduct research into business and industrial conditions in the Town; shall familiarize itself with the zoning laws of the Town and other communities in the state; shall consult with the Planning and Zoning Commission and such other agencies, official or otherwise, as may be concerned with the location of business and industry in the Town; shall take such action as it may deem appropriate to encourage the location of desirable business and industry in suitable areas of the Town; may advertise and prepare, print and distribute such books, maps, charts and pamphlets as in its judgment shall further its official purposes; and shall have all of the powers and duties conferred or imposed by law on development commissions.

The commission undertakes specific project and program initiatives, while providing feedback and suggestions to the Director for implementation. Through its work, the Commission pursues four general objectives:

- Attracting and recruiting new businesses
- Retaining and helping to expand the existing business base
- Providing resources for entrepreneurs and start-up companies
- Fostering a thriving community that is a desirable place to live and work

<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
<ul style="list-style-type: none"> <li>• Successfully navigated the approval process for the Madison Village redevelopment project, a 16,000 square foot retail center, which opened this past fall. This has been a huge success with the addition of three new eateries to Trumbull;</li> <li>• Successfully completed the Long Hill Marketplace and Long Hill Village construction and redevelopment, a combined 20,000 square feet of retail, with completion slated for spring of 2016. This redevelopment will add four new eateries to Trumbull ;</li> <li>• Worked collaboratively with Bridgeport Hospital and Yale New Haven Health to begin construction of the Bridgeport Hospital Outpatient Center, a 120,000 square foot medical facility, with an anticipated ribbon cutting slated for Spring of 2016;</li> <li>• Worked with all permitting departments and on site developers to complete the redevelopment of 35 Nutmeg Drive. A complete renovation and modernization of 300,000 square feet, with occupancy at 80%. Project completion anticipated for the Spring of 2016;</li> <li>• Worked with developer and permitting departments to facilitate the construction of 80,000 square feet for Cooper Surgical on Corporate Drive;</li> <li>• Construction completed for The Bridges at Trumbull, a 72 bed, 64 unit Memory Care Assisted Living Complex.</li> <li>• Facilitated the ongoing investment of Westfield Trumbull, including the development of its Main Street property holdings;</li> <li>• Promoted C-PACE program to gain more local participants</li> </ul>	<ul style="list-style-type: none"> <li>• Facilitate continued progress in the redevelopment of Trumbull Center, including construction of new CVS at 965 White Plains Rd, which will allow demolition of obsolete space and the comprehensive redevelopment of 900 White Plains Rd.</li> <li>• Facilitate and assist the ongoing Long Hill Village redevelopment, including support of appropriate amendments to the Special Permit approval process to develop a district that functions as a Town Center.</li> <li>• Evaluate, recommend and obtain approval for the disposition of excess/unnecessary Town- owned real estate.</li> <li>• Remake Town’s marketing video for unveiling at 2016 Business Appreciation Breakfast event in May or June.</li> <li>• Obtain Town approvals for new cell tower in vicinity of Beach Memorial Park that could eliminate “dead zones” in Trumbull Center and surroundings.</li> <li>• Complete the environmental Site Assessment of 408 Shelton Rd. prior to tax foreclosure to allow for thorough disclosure of contamination issues, if any, as part of ultimate disposition of property.</li> <li>• Work with Westfield Trumbull to break ground on its anticipated expansion in 2016.</li> <li>• Renovate Trumbull Corporate Park signage utilizing existing STEAP grant; proposals due 1/15, work anticipated to be completed prior to 6/30.</li> </ul>





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01014600 ECONOMIC DEVELOPMENT							
01014600	501101 SAL-FT/PER	100,638.00	99,730.00	107,625.00	107,625.00	.00	.00
	Elected, AP & CS increase is per approved compensation plan for nonunion, appointed & elected officials						
01014600	522201 CLERICAL F	720.00	720.00	720.00	720.00	.00	.00
	E&CD Commission: 12 meetings @ \$60 per meeting						
01014600	522202 SVS-PROF	1,830.00	7,000.00	7,000.00	7,000.00	.00	.00
	<p>\$7,000 for professional services, related to:            Anticipated sale of excess Town property, possibly requiring real estate appraisals; title searches, surveys, and environmental reports. Independent financial analysis of tax incentive applications. Technical assistance related to possible energy improvement district project. Various types of technical assistance related to potential grant applications- e.g. Small Town Economic Development Assistance Program (STEAP), Main Street Investment Fund Program (MSIF), or other grant opportunities. Same as last fiscal year.</p>						
01014600	522205 PROG EXP	6,746.00	5,500.00	7,000.00	7,000.00	.00	.00
	E&CD Commission Business Appreciation Breakfast Event: Expenses for various programs, initiatives, and recruitment activities: (e.g.) Society of Industrial & Office Realtors event. BRBC coordinated marketing effort; Business Database project. Promotional expenses related to business participation in C-PACE Program or other Town initiatives.						
01014600	534402 PROGSUPPL	1,800.00	1,800.00	800.00	800.00	.00	.00
	Printing and mailing expenses related to Business Appreciation Breakfast, other events, and program initiatives. Printing and circulation expenses related to marketing materials.						
01014600	545503 COM-PUB RL	6,084.00	6,500.00	6,500.00	6,500.00	.00	.00
	Advertising and promotional segments in various real estate and business periodicals, publications, and services, e.g.: NE Real Estate Journal, Fairfield County Business Journal, Westchester County Business Journal, Business New Haven Book of Facts, Bridgeport Regional Business Council, Connecticut Economic Resource Center. Reduced from previous FY.						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND			2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01014600	556601	PRF DV-SEM	2,000.00	1,000.00	1,000.00	1,000.00	.00	.00
		Registration and other expenses related to conferences, workshops, and training for economic and communitiy development.						
01014600	556602	PRF DV-PRF	405.00	350.00	350.00	350.00	.00	.00
		Memberships and related expenses related to economic and community development organizations, including Connecticut Economic Development Association.						
TOTAL ECONOMIC DEVELOPMENT			120,223.00	122,600.00	130,995.00	130,995.00	.00	.00

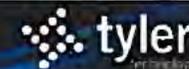


TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
 JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01014600	501101		DIR. ECONOMIC&COMM DEVELOP (VACANT)	CNT	1.00	2080	50.48	105,000	107,625	107,625
								<u>105,000</u>	<u>107,625</u>	<u>107,625</u>



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01014600 ECONOMIC DEVELOPMENT							
01014600 501101	SALARIES-FY/PERMANENT						
	95,059.85	94,999.77	100,637.57	49,471.16	99,730.00	107,625.00	7.9%
01014600 522201	SERVICES & FEES-CLERICAL						
	240.00	540.00	300.00	.00	720.00	720.00	.0%
01014600 522202	SERVICES & FEES-PROFESSIONAL						
	975.00	4,782.95	1,829.23	1,360.00	7,000.00	7,000.00	.0%
01014600 522205	PROGRAM EXPENSES						
	4,769.63	4,488.68	6,506.00	5,406.58	5,500.00	7,000.00	27.3%
01014600 534402	PROGRAM SUPPLIES						
	1,663.62	1,095.98	1,391.38	32.06	1,800.00	800.00	-55.6%
01014600 545503	COMMUNICATIONS-PUBLIC RELATION						
	855.00	4,300.00	4,013.42	1,641.00	6,500.00	6,500.00	.0%
01014600 556601	PROFESSIONAL DEV-SEM/CONF						
	224.04	456.44	150.00	572.67	1,000.00	1,000.00	.0%
01014600 556602	PROFESSIONAL DEV-ASSN DUES						
	150.00	200.00	200.00	150.00	350.00	350.00	.0%
01014600 567703	TRANSPORTATION-TRAVEL REIMB						
	12.00	.00	.00	.00	.00	.00	.0%
TOTAL ECONOMIC DEVELOPMENT							
	103,949.14	110,863.82	115,027.60	58,633.47	122,600.00	130,995.00	6.8%





**Activities, Functions and Responsibilities**

The Inlands Wetlands & Watercourse Commission (IWWC) is composed of seven regular members and three alternate members appointed by the first selectman with the approval of the Town Council.

The inland wetlands and watercourses of the State of Connecticut are an indispensable and irreplaceable fragile natural resource. The wetlands and watercourses are an interrelated web of nature essential to an adequate supply of surface and underground water; to hydrological stability and control of flooding and erosion; to the recharging and purification of groundwater; and to the existence of many forms of animal, aquatic and plant life.

Many inland wetlands and watercourses have been destroyed, or are in danger of destruction, because of unregulated use by reason of the deposition, filling or removal of material, the diversion or obstruction of water flow, the erection of structures and other uses all of which have despoiled, polluted and eliminated wetlands and other watercourses. Such unregulated activity has had, and will continue to have, a significant adverse impact on the environment and ecology of the State of Connecticut.

The preservation and protection of the wetlands and watercourses is essential to the health, welfare and safety of the citizens of the State.

As a regulatory agency, the commission evaluates proposals to develop areas permit requests affecting designated wetlands, wetland setbacks, watercourse, and flood plain zones. Public hearings are conducted on those proposals deemed to be "significant activities." The commission conducts a field investigation of all properties in question for the purpose of a first-hand observation of the existing wetlands and/or watercourses.

<p><b>Successes &amp; Accomplishments 2015/16</b></p>	<p><b>Goals &amp; Priorities 2016/17</b></p>
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- IWWC application plan reviews.

- Continue IWWC application plan reviews.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01014800 INLAND WETLANDS COMMISSION							
01014800	522201 CLERICAL F	1,400.00	1,400.00	1,400.00	1,400.00	.00	.00
	Contract overtime for the Clerk of Inland Wetlands and Watercourses Commission. Additional funds for court transcripts as needed.						
01014800	534401 MTLN-OFFCE	700.00	750.00	750.00	750.00	.00	.00
	General Office and filing supplies. Also included are costs for purchasing Wetland and Conservation demarcation markers required as part of the IWWC approvals. The markers will be purchased by the applicants.						
01014800	534402 PROGRAM SU	75.00	100.00	100.00	100.00	.00	.00
	Supplies for Commissioners and staff to ensure proper function of IWWC meetings.						
01014800	545501 LEGAL NOTI	13,000.00	13,000.00	13,000.00	13,000.00	.00	.00
	Projected costs for publishing legal notices and decisions made by the Commission. Application fees are submitted into the General Fund.						
01014800	556601 SEMINARS/C	600.00	2,000.00	2,000.00	2,000.00	.00	.00
	CT DEEP provides a course for new Commissioners (2 ea * \$100.00). CT DEEP - Workshops for various Land Use Legal and Process seminars CT DEEP - Green Infrastructure Seminar CT DEEP - FloodPlain manager's seminar Other misc. seminars throughout year for legal and administrative commission updates.						
01014800	556604 PUBLICATIO	175.00	175.00	175.00	175.00	.00	.00
	Publications regarding Inland Wetland issues.						
	TOTAL INLAND WETLANDS COMMIS	15,950.00	17,425.00	17,425.00	17,425.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

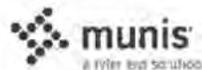
	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01014800 INLAND WETLANDS COMMISSION							
01014800 522201	SERVICES & FEES-CLERICAL 498.00	554.30	1,104.71	126.59	1,400.00	1,400.00	.0%
01014800 534401	MATERIALS & SUPPLIES-OFFICE 200.49	481.81	548.54	276.64	750.00	750.00	.0%
01014800 534402	PROGRAM SUPPLIES 55.00	55.00	22.00	.00	100.00	100.00	.0%
01014800 545501	COMMUNICATIONS-LEGAL NOTICES 12,183.64	10,583.88	11,942.84	3,606.56	13,000.00	13,000.00	.0%
01014800 556601	PROFESSIONAL DEV-SEM/CONF 540.00	455.00	525.00	575.00	2,000.00	2,000.00	.0%
01014800 556604	PROFESSIONAL DEV-PUBLICATIONS .00	.00	.00	.00	175.00	175.00	.0%
TOTAL INLAND WETLANDS COMMIS	13,477.13	12,129.99	14,143.09	4,584.79	17,425.00	17,425.00	.0%





**Activities, Functions and Responsibilities**

The Conservation Commission consists of seven (7) members appointed by the First Selectman. The Commission has the power and duties prescribed for Conservation Commissions in the Connecticut General Statutes. The Conservation Commission is a science-based advisory commission that oversees the protection and supervision of natural resources in Trumbull. It acts in an advisory capacity to the town's regulatory land use boards, as well as makes recommendations regarding open-space, watershed plans, and natural resource preservation.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01015400 CONSERVATION COMMISSION							
01015400	522201 SVS-CLRC	500.00	600.00	600.00	600.00	.00	.00
	10 MEETINGS @ \$60 EACH						
01015400	545502 COM-PUB RP	75.00	75.00	75.00	75.00	.00	.00
01015400	545503 COM-PUB RL	134.00	250.00	250.00	250.00	.00	.00
01015400	556601 PRF DV-SEM	510.00	210.00	210.00	210.00	.00	.00
	2 MEMBERS @ \$105 EACH TO ATTEND SEMINAR.						
01015400	556602 PRF DUES	60.00	240.00	240.00	240.00	.00	.00
	TOTAL CONSERVATION COMMISSIO	1,279.00	1,375.00	1,375.00	1,375.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01015400 CONSERVATION COMMISSION							
01015400 522201	SERVICES & FEES-CLERICAL 540.00	540.00	480.00	180.00	600.00	600.00	.0%
01015400 522205	PROGRAM EXPENSES 211.50	.00	.00	.00	.00	.00	.0%
01015400 545502	COMMUNICATIONS-PUBLIC REPORTS .00	.00	.00	.00	75.00	75.00	.0%
01015400 545503	COMMUNICATIONS-PUBLIC RELATION .00	240.82	93.45	.00	250.00	250.00	.0%
01015400 556601	PROFESSIONAL DEV-SEM/CONF 40.00	97.50	505.00	130.00	210.00	210.00	.0%
01015400 556602	PROFESSIONAL DEV-ASSN DUES 155.00	55.00	.00	.00	240.00	240.00	.0%
TOTAL CONSERVATION COMMISSIO	946.50	933.32	1,078.45	310.00	1,375.00	1,375.00	.0%





**Activities, Functions and Responsibilities**

The Greater Bridgeport Transit District comprises Bridgeport, Fairfield, Stratford and Trumbull. Commissioners appointed by their respective legislative bodies represent each of the four communities. The distribution of representation on the ten members governing and policymaking board is Bridgeport, 4 members; and Stratford, Fairfield, and Trumbull, 2 members each.

The same distribution formula is used regarding the financial contributions of the four communities; Bridgeport, and Stratford, Fairfield, and Trumbull.

The primary purpose of the Transit district is to develop and maintain a modern, efficient, and adequate transit system within and between the four participating communities.

Transit facilities are made available to all segments of the community including the elderly and handicapped.



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 2017 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND	2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01015800 TRANSIT DISTRICT						
01015800 522205 PROGRAM EX	44,084.00	44,084.00	44,084.00	44,084.00	.00	.00
Greater Bridgeport Transit supportive contribution to fund unsubsidized programs.						
TOTAL TRANSIT DISTRICT	44,084.00	44,084.00	44,084.00	44,084.00	.00	.00
TOTAL GENERAL GOVERNMENT	20,678,366.00	21,434,247.00	22,163,810.00	22,110,472.00	.00	.00





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01015800 TRANSIT DISTRICT							
01015800 522205	PROGRAM EXPENSES 44,084.00	44,084.00	44,084.00	44,084.00	44,084.00	44,084.00	.0%
TOTAL TRANSIT DISTRICT							
	44,084.00	44,084.00	44,084.00	44,084.00	44,084.00	44,084.00	.0%





**Activities, Functions and Responsibilities**

The Trumbull Police Department was created in 1941. Per state statute the Department is regulated by a local authority of an appointed six member Board of Police Commissioners. The Chief of Police is the Chief Law Enforcement Official of the Town and works under the general direction of the Police Commission. He manages the department to preserve the peace and public order of the town, through the investigation of crimes and enforcement of all laws and ordinances. The Chief is authorized and responsible for the management of all records, the direction of all personnel, and the assignment of duties for the efficient operation of the Department. Currently, the Department is authorized seventy-eight sworn police officers and ten full-time civilian personnel. Civilian personnel provide clerical and maintenance support for the operation of the Department.

The Mission of the Trumbull Police Department is to provide professional, knowledgeable, and thorough law enforcement services to ensure the safety and well-being of all people with constant awareness to the diverse needs of the individual and community. Our officers will work in partnership with its citizens to achieve a spirit of cooperation and mutual respect for the betterment of the community. We will embrace a foundation of integrity, and a code of ethics to provide the highest standard of quality of life.

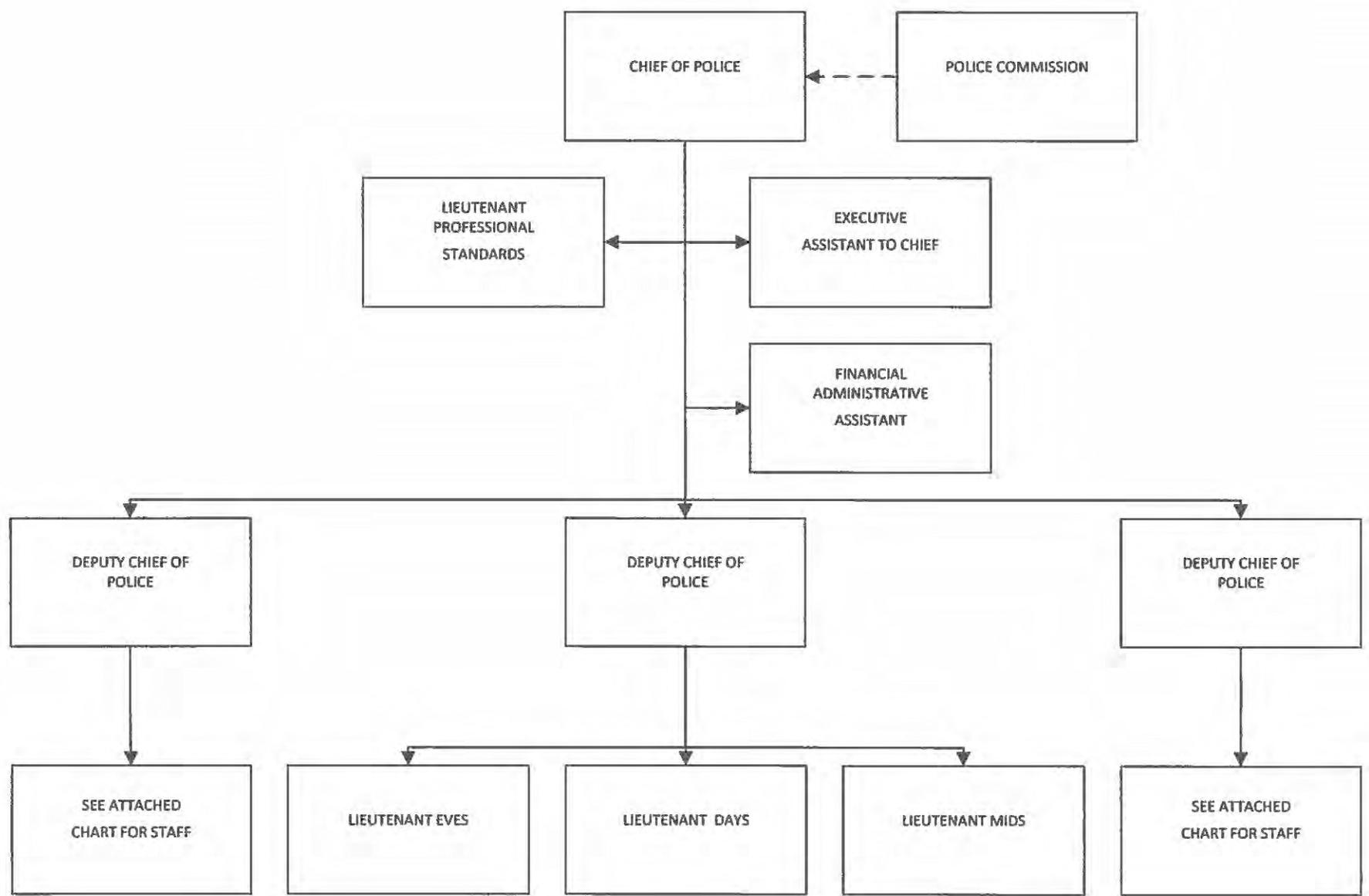
- Staffed and operating 24 hours a day, 365 days a year.
- Communication center provides dispatching for all Town emergencies.
- Police Officers respond to and investigate a wide variety of emergencies and police related incidents.
- Police Officers are First Responders to all medical calls in Town. Over 2,000 medical calls per year.
- Traffic Investigation Unit, Detective Division, Dive Team, K-9 Unit, Emergency Response Team and Police Cadet Program.
- Community policing efforts directed to members of the community. Newly created Bicycle Patrol.
- Department participates in a regional emergency response team and Federal/ State task forces.
- Emergency Management and Animal Control are also under the authority of the Police Department.

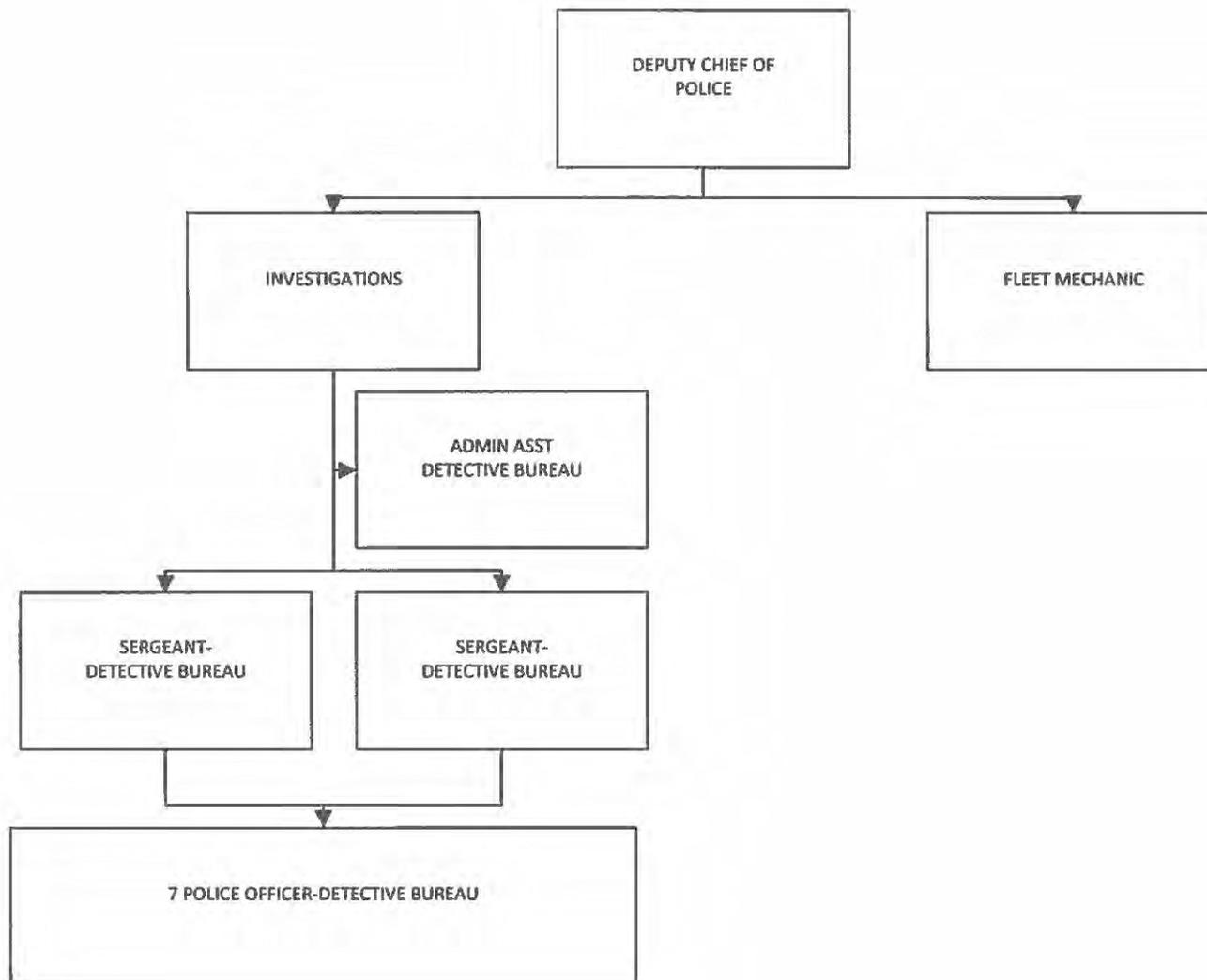
<b>Successes &amp; Accomplishments 2015/16</b>	<b>Goals &amp; Priorities 2016/17</b>
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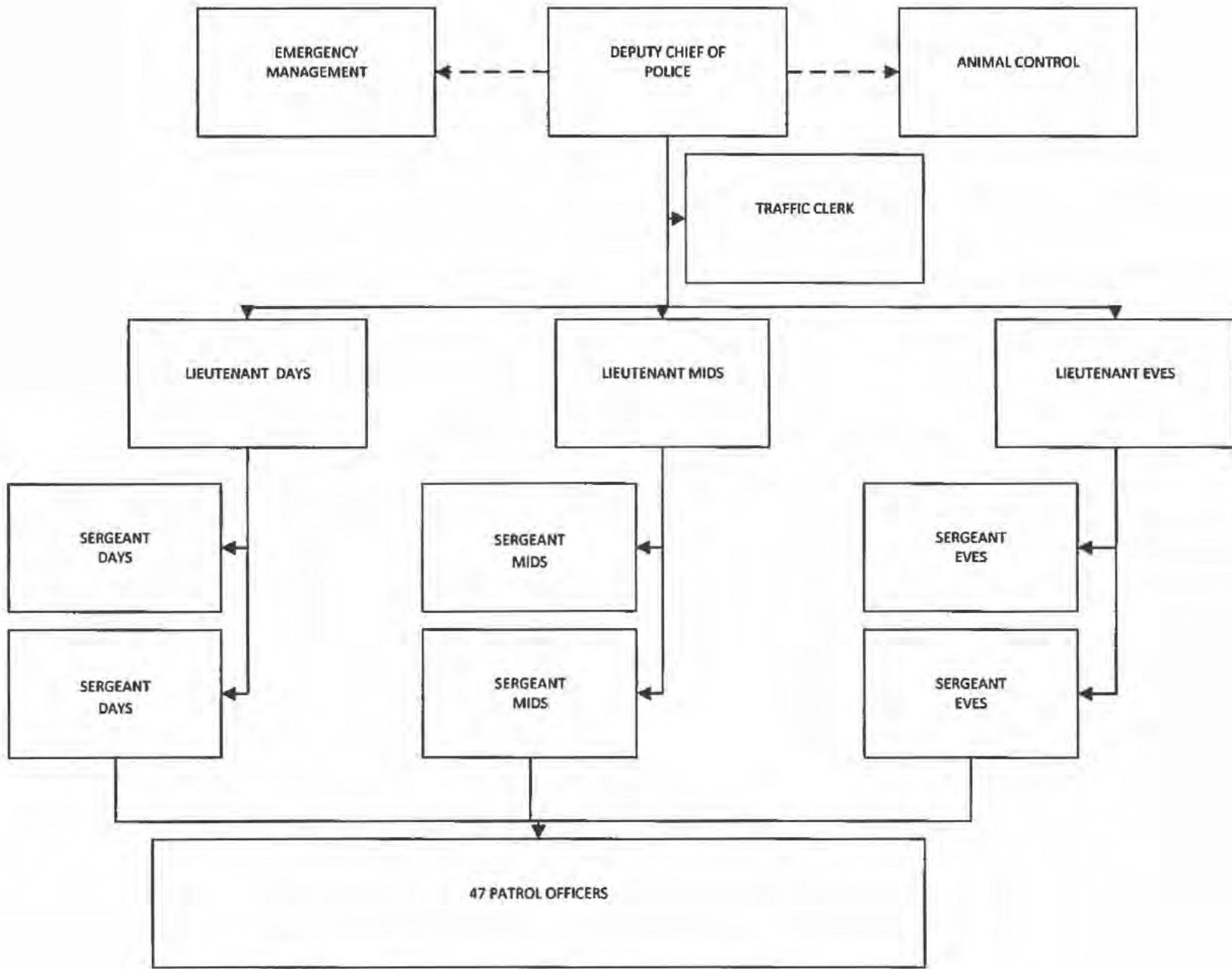
- Reduced Overtime to three year low - 100% complete
- Completed Communication Center construction - 100% complete
- Opened Police Substation at Westfield Trumbull Mall - 100% complete
- Updated the patrol fleet with In-Car cameras - 100% complete

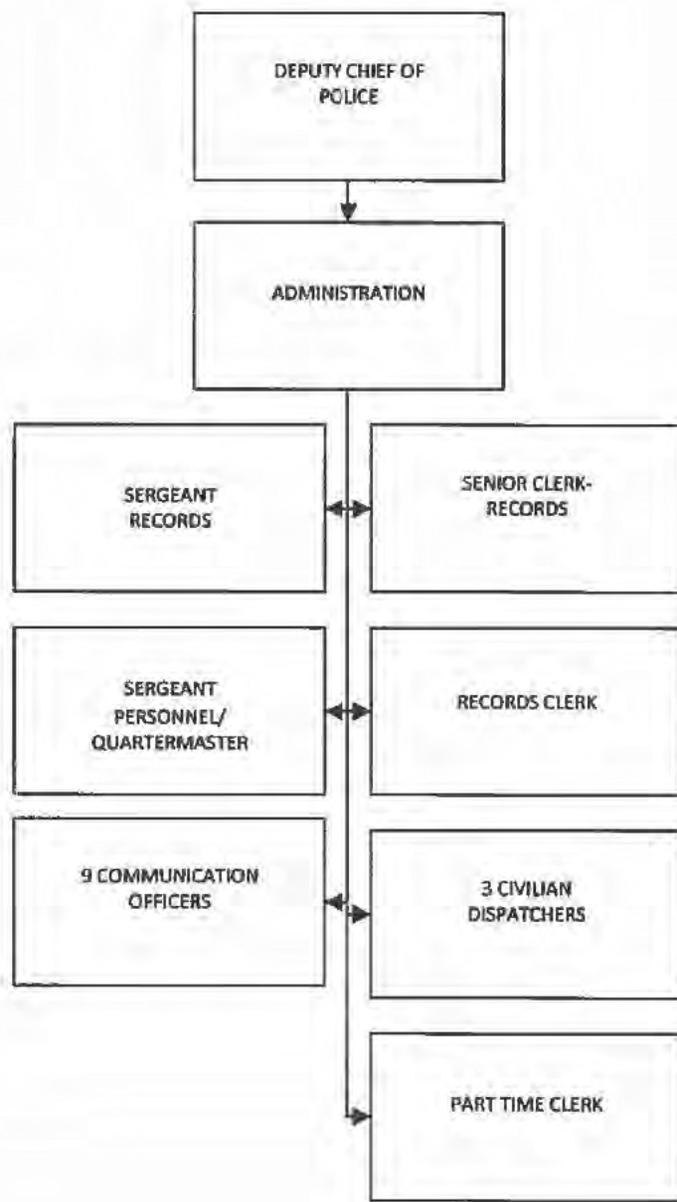
- Closely monitor overtime expenses
- Restore police fleet to manageable level of confidence
- Review and update policies
- Continue process of becoming a State Accredited Police agency

- Trained and supplied Patrol Division with lifesaving Narcan - 100% complete
- Re-established Regional SCUBA Team - 100% complete
- Filled vacancies in Records, Dispatch and Financial Assistant positions - 100% complete
- Received grant funding for Body-worn Cameras - 100% complete
- Selected and outfitted officers with new more functional police uniforms - 75% complete
- Created the Department's first ever Bicycle Patrol - 100% complete
- Began the egregious process of becoming a State Accredited police agency - 15% complete (expected to take several years to complete)
- Established the first Trumbull Police, Project Lifesaver- Project Lifesaver is a nationwide organization that allows residents to register at risk family members who may become lost. Police having a tracking device that will locate them quickly. 100% complete
- Complete narcotics detection training for both K-9 teams
- Implement body-worn cameras for patrol officers
- Fulfill staffing levels and add School Resource Officers
- Complete semi-annual firearms training
- Improve upon overall training of all personnel
- Completion of outfitting officers with more functional police uniforms











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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
02	PUBLIC SAFETY						
01022000	POLICE						
01022000	501101	FULL TIME/	6,446,570.00	6,551,824.00	7,131,042.00	6,832,628.00	.00 .00
	<p>Full-time officers = 81, which includes 3 new SROs.            Civilian Personnel = 10.            Elected, AP &amp; CS increase is per approved compensation plan for nonunion, appointed &amp; elected officials.            Any increases due to unions contracts and steps.            PT &amp; NA staff increase by 2.5% based upon comparable union increases.</p> <p>FS: Decrease of \$298,414 of which \$150,000 is for turnover in the department due to retirements, etc., denying the new Lieutenant for \$94,188 and new police officers hired half way through year at a savings of \$54,226.</p>						
01022000	501102	PART TIME/	68,873.00	53,435.00	52,520.00	52,520.00	.00 .00
	<p>Includes 7 Existing Crossing Guards:            7 x 13.325/hr x 10 hr/ wk x 40 wks = 37,310.            Part-Time Assistant for Patrol Division:            15/hr x 19.5 hrs/ wk x 52 wk = 15,210.            PT &amp; NA staff increase by 2.5% based upon comparable union increases</p>						
01022000	501104	RELIEF/VAC	17,819.00	47,157.00	49,387.00	49,387.00	.00 .00
	<p>Covers the three (3) part time dispatchers who work weekend hours on all 3 shifts for full time dispatchers' days off. This prevents the need for a second police officer to fill the dispatch position.            PT &amp; NA staff increase by 2.5% based upon comparable union increases.</p>						
01022000	501105	OVERTIME	700,697.00	625,000.00	695,000.00	650,000.00	.00 .00
	<p>The overtime account covers the cost of maintaining minimum staffing requirements of contract, as well as providing personnel for all emergencies which exceed the abilities of on-duty staff. Also allows coverage for those officers on vacation days, comp time and sick/ injured time, and detectives needed for investigation of serious crimes after hours.</p> <p>FS: Reduce by \$45,000 as per Internal Auditor's report, looking at options to reduce overtime.</p>						





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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND			2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01022000	501106	LONGEVITY	20,542.00	19,650.00	20,725.00	20,725.00	.00	.00
		Covers the contractual obligations for all full-time employees. 41 Officers X 400 = 16,400 13 Officers X 300 = 3,900 1 Civilian X 425 = 425						
01022000	501109	COLLEGE IN	28,700.00	27,900.00	29,200.00	29,200.00	.00	.00
		Benefit provided by contract for specified college credits. 30 Officers X 800 = 24,000 3 Officers X 400 = 1,200 10 Officers X 300 = 3,000 5 Officers X 200 = 1,000						
01022000	501112	SHIFTDIFF	47,294.00	54,000.00	54,000.00	54,000.00	.00	.00
		Benefit provided for officers by contract for shift work. Evening shift officers x 1% = 14,500 Midnight shift officers x 2.25% = 32,000 Detectives x \$575 = 4,600 Civ F/T Dispatchers: 2 x .75/hr. = 2,900						
01022000	501113	HOLIDAY	308,059.00	313,000.00	325,000.00	325,000.00	.00	.00
		Provides holiday pay for all officers. Contract provisions include 13 holidays, est 25,000 each.						
01022000	501114	TRAINING	172,656.00	150,000.00	165,000.00	165,000.00	.00	.00
		Provides training pay for officers to meet mandatory requirements for POST certifications; including Emerg Medical Responder, AED for First Responders, semiannual firearms and all other in-service programs.						
01022000	501887	POLICE UNI	16,374.00	17,000.00	17,000.00	17,000.00	.00	.00
		Cleaning provided for 81 officers per contract, amount based on previous usage.						
01022000	501888	UNIFORM AL	45,784.00	48,000.00	48,000.00	48,000.00	.00	.00
		Provides for purchasing uniforms and initial issue of equipment for new officers and replacement of worn or damaged uniforms as specified by contract. Includes detective and admin clothing allowance, special outfitting for motorcycle unit, Emergency Response Team. Also body armor for recruits and ERT Unit. Minimal inventory of uniform supplies maintained in-house.						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND			2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01022000	522202	SVS-PROF	24,000.00	.00	.00	.00	.00	.00
01022000	522203	ANCILLARY	10,045.00	15,000.00	15,000.00	15,000.00	.00	.00
		Expenses for testing police candidates, including: medical/ physical, psychological, and polygraph tests (approx \$1,500 per applicant). Also includes promotional and "fitness for duty" exams.						
01022000	534401	OFFICE SUP	15,123.00	15,500.00	15,500.00	15,500.00	.00	.00
		Provides for paper/forms, toner, clerical/stationery supplies and printing costs, including materials for dept policy manuals currently being prepared for accreditation process. Printing and copy paper = 4,000 Printer ink and toner, CBS program = 3,500 Filing Supplies = 2,000 Desk and stationery supplies = 500 Printing costs = 3,500 Misc, incl computer media etc = 2,000						
01022000	534402	PROGRAM SU	36,777.00	39,200.00	41,000.00	41,000.00	.00	.00
		Medical Supplies (New: Narcan added) = 12,000 Detective/ Forensic Supplies/Photographic = 5,000 Emergency Response Team Supplies & Equipment = 3,000 Scuba Team Supplies & Equipment = 2,000 Traffic Division Supplies & Equipment = 1,000 Explorer & Youth Programs = 1,000 Prisoner/Detention Supplies = 2,000 Weapons Maintenance Supplies = 1,000 Technology/ Communications Supplies = 3,000 Crystal Rock = 3,000 K9 Unit Supplies = 5,000 Bicycle Unit (New) = 1,000 Misc Expenses = 2,000						
01022000	534403	MTLS-CLNG	4,254.00	5,800.00	5,800.00	5,800.00	.00	.00
		Includes maintenance and cleaning supplies for the police building.						





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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01022000	545503 PUBLIC REL	2,349.00	2,500.00	2,500.00	2,500.00	.00	.00
	Includes purchase of printed materials, supplies and refreshments for recruiting, youth programs, neighborhood watch, crime prevention, drug abuse prevention, and other public relations programs.						
01022000	556601 SEMINARS/C	5,295.00	6,000.00	6,000.00	6,000.00	.00	.00
	Tuition reimbursement, contractual requirement.						
01022000	556602 PRF DV-PRF	1,460.00	1,500.00	2,000.00	2,000.00	.00	.00
	Memberships and dues.						
01022000	556603 PRF DV-INS	27,044.00	34,000.00	37,000.00	37,000.00	.00	.00
	- Costs of training course fees and travel expenses, training materials including computer software, books, and videos. = 21,000 - Ammunition and Taser cartridges for semiannual firearms qualifications (New) and ERT training. = 16,000						
01022000	556604 PRF DV-PUB	107.00	500.00	500.00	500.00	.00	.00
	Subscriptions for professional journals and periodicals.						
01022000	567702 VEHICLE RE	53,297.00	55,000.00	55,000.00	40,000.00	.00	.00
	Includes the cost of mechanical repairs, routine maintenance (brakes, tires, oil) and equipment installations for fleet and motorcycles. Minimal inventory of parts and supplies maintained in-house.  FS: Reduce vehicle repair by \$15,000 due to hiring of a new FT mechanic therefore no need for outside repair costs.						
01022000	567704 EXPENSE AC	14,706.00	14,500.00	15,000.00	15,000.00	.00	.00
	Expense accounts provided by contract for Chief and Deputy Chiefs.						
01022000	578801 SERVICE CO	104,497.00	121,280.00	111,595.00	111,595.00	.00	.00
	Motorola = 22,000 NexGen/Computer RMS/ Network Maintenance = 23,000 AudioLog = 1,655 NetMotion mobile security software, maint and support = 1,820 Copier Maint, CT Business System = 6,000 Cogent LiveScan maint = 2,850 TelServ telephone = 2,592						



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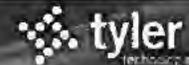
TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
	Charter Cable = 3,100						
	Verizon MDT mobile service = 15,000						
	Fire Extinguisher = 500						
	DEP Ionizing Radiation = 100						
	UPS Maintenance, Bomera = 3,600						
	Pest Control = 330						
	Fire Alarm System Maint, ITS = 850						
	Veripic photo & video maint. 5 yr contract pd thru 7/2017 = 0						
	Behavioral Health, Employee Assistance Program = 2,600						
	Fairfield County Radio system = 3,000						
	CrimeReports = 1,200						
	E-Ticket mobile application support = 2,500						
	Southwest Regional ERT = 5,000						
	CLEAR, Public record database service = 7,100						
	WatchGuard video systems (Body-cams and veh units) = 4,100						
	PatrolPC support (maint begins FY 2018) = 0						
	S2 Security Lock System = 950						
	Milestone CCTV system = 1,420						
	Vigilant LPR (maint begins FY 2019, @ 1,000/yr) = 0						
01022000	578803 PROGRAM-RE	12,100.00	6,000.00	6,000.00	2,500.00	.00	.00
	Provides maintenance for RADAR/Laser, mobile video and body cameras, CCTV maint for HQ, small business machine replacement, and Firing Range maintenance.						
	FS: Firing Range maintenance already in Building Maintenance Dept budget #01030200-578802.						
01022000	578804 REFUSE REM	2,038.00	2,114.00	2,178.00	2,178.00	.00	.00
	Per contract terms 3% increase.						
01022000	581888 CAPITAL OU	190,333.00	199,802.00	248,123.00	67,000.00	.00	.00
	Vehicles:						
	- Six (6) Equipped Vehicles @ 50,000 each. All wheel drive and extended warranty. Includes new emerg equip, lighting, video system, controls, graphics and installation of computer, radio, and all new hardware. Total 300,000, amortized five (5) years = 60,000						
	Medical Equipment:						
	-Three (3) Automated External Defibrillators, to update aging units. 3 x 3,200 each = 9,600						
	-AED batteries, access and training supplies = 7,500						
	Firearms:						
	-Three (3) Glock handguns for new hire officers, @ 600 = 1,800.						
	-Three (3) Colt M4 Patrol rifles with mounted light, @ 1,100 = 3,300						
	Tasers:						



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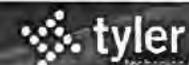
TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND		2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
	-Three (3) Taser kits including warranty @ 1,600 each = 4,800						
	Vehicle Financing FY 2013 = 33,311						
	Vehicle Financing FY 2014 = 77,780						
	Vehicle Financing FY 2015 = 0						
	Vehicle Financing FY 2016 = 50,032						
	Subtotal =161,123						
	FS: Allow for the purchase of 5 vehicles each year.						
	(\$10,000) Purchase 1 out of Special detail (reduce lease).						
	Special detail bills for vehicle use, generates \$43,000 per year						
	(\$10,000) Deny 1 vehicle (reduce lease)						
	(\$161,123) Allocate prior lease payments to Special detail.						
	Special detail bills for vehicle use, generates \$43,000 per year						
	(\$181,123) TOTAL reduction						
01022000	589901 ANNUAL REN	12,629.00	15,300.00	31,200.00	31,200.00	.00	.00
	-Aquarian, 2 antenna sites = 4,000 (required increase with new lease agreement)						
	-Cogent Systems, LiveScan fingerprint scanning unit. = 7,200						
	Lease/ purchase 6 yr State program = 600/ month.						
	-Copier/printer lease for 3 machines (contract ends 6/2017) = 10,500						
	-Copier/printer lease for 2 machines = 8,300 (new program per Finance Dept.)						
	-Portable restroom for Firing Range, @ 100/month = 1,200						
01022000	590011 UTIL-HEAT	7,494.00	7,808.00	6,981.00	6,981.00	.00	.00
	Annualized FY16 actual expense plus 3% for potential rate/usage increases.						
	Overall, town-wide heating budget is reduced by 4% from FY16 budget due to energy efficiency.						
01022000	590012 ELECTRICIT	99,668.00	86,545.00	66,794.00	66,794.00	.00	.00
	Budget estimates are based on annualized usage and then compared to prior year actual usage. The dollar amount is calculated by usage x generation rate (Nextera), and UI rate for distribution. As of 3/15 the contracted rate with Nextera through 11/16 is \$.08640/kwh. The contracted rate will be \$.07681 from 12/16-12/17.						
	Overall, the town-wide electricity budget is reduced by 9% from the FY16 budget due to energy efficiency projects and the reduced generation rate (Nextera).						



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET LEVELS REPORT

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 13

GENERAL FUND			2015 REVISED BUD	2016 REVISED BUD	2017 DEPT REQ	2017 FIRST SEL	2017 BD OF FIN	2017 TOWN CNCL
01022000	590013	WATER	2,748.00	2,919.00	2,797.00	2,797.00	.00	.00
		Annualized FY16 plus 1.5% for any potential usage/fee increases. Town-wide (excluding Golf) an overall 2% decrease is projected as a result of a 5.6% rate credit from Aquarion in effect until 12/31/17.						
01022000	590014	TELEPHONE	18,707.00	20,385.00	14,758.00	14,758.00	.00	.00
		On a town wide level this budget includes charges for Verizon wireless, Frontier land/broadband, and Charter Services. The projected budget overall is decreased 6% based on the following: All service costs were annualized for FY16 and compared to prior year budget and actual costs. A 5% increase was applied to non-cellular charges to cover any service fee/rate increases. Finance/Techonology worked with Verizon to acheive a new more consistent/economical rate plan that resulted in decreasing the budget for wireless charges by 20%.						
01022000	590015	TRAFFICLIT	10,132.00	11,072.00	10,315.00	10,315.00	.00	.00
		TOTAL POLICE	8,572,255.00	8,569,691.00	9,282,915.00	8,739,878.00	.00	.00



TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01022000	501101		CHIEF OF POLICE	AP	1.00	2080	61.45	127,335	131,007	131,007
01022000	501101		DEPUTY CHIEF OF POLICE	AP	1.00	2080	56.24	116,979	119,904	119,904
01022000	501101		DEPUTY CHIEF OF POLICE	AP	1.00	2080	56.24	116,979	119,904	119,904
01022000	501101		DEPUTY CHIEF OF POLICE	AP	1.00	2080	56.24	116,979	119,904	119,904
01022000	501101		LIEUTENANT	PD	1.00	1950	51.24	99,926	99,926	99,926
01022000	501101		LIEUTENANT	PD	1.00	1950	51.24	99,926	99,926	99,926
01022000	501101		LIEUTENANT (VACANT)	PD	1.00	1950	48.30	0	94,188	94,188
01022000	501101		LIEUTENANT (VACANT)	PD	1.00	1950	48.30	0	94,188	94,188
01022000	501101		LIEUTENANT (NEW)	PD	1.00	1950	48.30	0	94,188	0
01022000	501101		SERGEANT-DETECTIVE BUREAU	PD	1.00	1950	46.86	91,377	91,377	91,377
01022000	501101		SERGEANT-DETECTIVE BUREAU	PD	1.00	1950	46.86	91,377	91,377	91,377
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		SERGEANT	PD	1.00	1950	44.92	87,590	87,590	87,590
01022000	501101		POLICE OFFICER-DETECTIVE BUR.	PD	1.00	1950	41.68	81,269	81,269	81,269
01022000	501101		POLICE OFFICER-DETECTIVE BUR.	PD	1.00	1950	41.68	81,269	81,269	81,269
01022000	501101		POLICE OFFICER-DETECTIVE BUR.	PD	1.00	1950	41.68	81,269	81,269	81,269
01022000	501101		POLICE OFFICER-DETECTIVE BUR.	PD	1.00	1950	41.68	81,269	81,269	81,269
01022000	501101		POLICE OFFICER-DETECTIVE BUR.	PD	1.00	1950	41.68	81,269	81,269	81,269
01022000	501101		POLICE OFFICER-DETECTIVE BUR.	PD	1.00	1950	41.68	81,269	81,269	81,269
01022000	501101		COMMUNICATIONS OFF. POLICE	PD	1.00	1950	40.03	78,064	78,064	78,064
01022000	501101		COMMUNICATIONS OFF. POLICE	PD	1.00	1950	40.03	78,064	78,064	78,064
01022000	501101		COMMUNICATIONS OFF. POLICE	PD	1.00	1950	40.03	78,064	78,064	78,064
01022000	501101		COMMUNICATIONS OFF. POLICE	PD	1.00	1950	40.03	78,064	78,064	78,064
01022000	501101		COMMUNICATIONS OFF. POLICE	PD	1.00	1950	40.03	78,064	78,064	78,064
01022000	501101		COMMUNICATIONS OFF. POLICE	PD	1.00	1950	40.03	78,064	78,064	78,064
01022000	501101		COMMUNICATIONS OFF. POLICE	PD	1.00	1950	40.03	78,064	78,064	78,064



TOWN OF TRUMBULL

SALARY BUDGET REQUEST

FISCAL YEAR  
JULY 1, 2016 - JUNE 30, 2017

ORG	OBJ	PROJ	POSITION	GP	QTY	CURRENT HOURS	CURR HRLY	CURR ANNUAL	DEPT REQ	FIRST SELECT REQUEST
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	35.84	69,878	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	35.84	69,878	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	38.98	76,001	76,001	76,001
01022000	501101		POLICE OFFICER	PD	1.00	1950	27.81	54,226	71,678	71,678
01022000	501101		POLICE OFFICER	PD	1.00	1950	27.81	54,226	70,736	70,736
01022000	501101		POLICE OFFICER (NEW)	PD	1.00	1950	27.81	0	54,227	27,114
01022000	501101		POLICE OFFICER (NEW)	PD	1.00	1950	27.81	0	54,227	27,114
01022000	501101		EXECUTIVE ASSISTANT TO CHIEF	AP	1.00	1820	31.23	56,840	58,261	58,261
01022000	501101		ADMINIST. DETECTIVE BUREAU	MT	1.00	2080	31.25	65,007	66,632	66,632
01022000	501101		TRAFFIC CLERK	MT	1.00	1820	27.08	49,289	50,521	50,521
01022000	501101		ACCOUNTING ASSISTANT/POLICE	MT	1.00	1820	26.18	47,649	50,860	50,860
01022000	501101		DISPATCHER	MT	1.00	2080	29.79	61,955	63,504	63,504
01022000	501101		DISPATCHER	MT	1.00	2080	29.79	61,955	63,504	63,504
01022000	501101		DISPATCHER	MT	1.00	2080	24.99	51,970	54,750	54,750
01022000	501101		RECORDS CLERK	MT	1.00	1820	25.93	47,191	49,839	49,839
01022000	501101		RECORDS CLERK	MT	1.00	1820	22.72	41,354	43,655	43,655
01022000	501101		MECHANIC - POLICE	MT	1.00	2080	27.21	56,592	59,680	59,680
01022000	501102		SCHOOL CROSSING GUARDS (7)	NA	1.00	400	13.00	36,400	37,310	37,310
01022000	501102		PT ASSISTANT PATROL DIV (VACANT)	NA	1.00	1014	15.00	15,210	15,210	15,210
01022000	501104		PART TIME DISPATCHER	NA	1.00	832	19.94	16,594	17,009	17,009
01022000	501104		PART TIME DISPATCHER (VACANT)	NA	1.00	832	19.46	16,189	16,189	16,189
01022000	501104		PART TIME DISPATCHER (VACANT)	NA	1.00	832	19.46	16,189	16,189	16,189
			TURNOVER							(150,000)
								<u>6,723,815</u>	<u>7,232,949</u>	<u>6,934,535</u>
							501101	6,623,233	7,131,042	6,832,628
							501102	51,610	52,520	52,520
							501104	48,972	49,387	49,387



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01022000 POLICE							
01022000 501101 SALARIES-FT/PERMANENT	5,926,519.88	6,073,662.24	6,446,569.52	3,926,419.12	6,551,824.00	6,832,628.00	4.3%
01022000 501102 SALARIES-PT/PERMANENT	31,832.79	52,632.46	68,872.73	22,413.69	53,435.00	52,520.00	-1.7%
01022000 501103 SALARIES-SEASONAL/TEMP	35,811.25	.00	.00	.00	.00	.00	.0%
01022000 501104 SALARIES-VACATION, WEEKEND	31,767.23	37,763.06	17,818.62	12,964.12	47,157.00	49,387.00	4.7%
01022000 501105 SALARIES-OVERTIME	707,631.63	704,020.72	677,994.82	365,272.05	625,000.00	650,000.00	4.0%
01022000 501106 SALARIES-LONGEVITY	21,733.33	21,033.33	20,541.61	19,475.00	19,650.00	20,725.00	5.5%
01022000 501109 SALARIES-COLLEGE INCENTIVE	33,900.00	30,300.00	28,700.00	.00	27,900.00	29,200.00	4.7%
01022000 501112 SHIFT DIFFERENTIAL	46,172.18	47,951.82	47,293.69	48,024.51	54,000.00	54,000.00	.0%
01022000 501113 HOLIDAY	279,201.05	291,836.32	308,059.00	193,451.84	313,000.00	325,000.00	3.8%
01022000 501114 TRAINING	113,964.57	139,355.65	172,655.91	89,256.71	150,000.00	165,000.00	10.0%
01022000 501887 POLICE UNIFORM CLEANING	13,089.27	16,714.75	16,373.05	9,045.24	17,000.00	17,000.00	.0%
01022000 501888 UNIFORM ALLOWANCE	44,135.39	41,328.35	46,245.61	33,104.90	48,000.00	48,000.00	.0%
01022000 522202 SERVICES & FEES-PROFESSIONAL	.00	.00	16,763.09	.00	.00	.00	.0%
01022000 522203 SERVICES & FEES-ANCILLARY	13,387.86	26,097.15	10,044.55	2,532.50	15,000.00	15,000.00	.0%
01022000 534401 MATERIALS & SUPPLIES-OFFICE	14,600.65	12,875.27	15,122.59	10,857.32	15,500.00	15,500.00	.0%
01022000 534402 PROGRAM SUPPLIES	35,579.81	36,413.55	36,776.27	14,953.49	39,200.00	41,000.00	4.6%



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01022000 534403	MATERIALS & SUPPLIES-CLEANING 5,718.11	5,626.60	4,253.78	3,058.80	5,800.00	5,800.00	.0%
01022000 545503	COMMUNICATIONS-PUBLIC RELATION 2,135.30	2,501.61	2,348.88	1,645.70	2,500.00	2,500.00	.0%
01022000 556601	PROFESSIONAL DEV-SEM/CONF .00	2,982.50	5,294.61	7,940.50	6,000.00	6,000.00	.0%
01022000 556602	PROFESSIONAL DEV-ASSN DUES 1,440.00	1,435.00	1,460.00	1,490.00	1,500.00	2,000.00	33.3%
01022000 556603	PROFESSIONAL DEV-INSERVICE 30,229.72	26,297.76	26,830.60	25,204.32	34,000.00	37,000.00	8.8%
01022000 556604	PROFESSIONAL DEV-PUBLICATIONS 709.80	278.93	106.20	82.50	500.00	500.00	.0%
01022000 567702	TRANSPORTATION-VEHICLE REPAIR .00	.00	53,296.95	52,202.30	55,000.00	40,000.00	-27.3%
01022000 567704	TRANSPORTATION-EXPENSE A/C 11,999.62	13,355.36	14,705.23	5,404.18	14,500.00	15,000.00	3.4%
01022000 578801	MNTNCE/REPAIR SERVICE CONTRACT 104,434.18	99,230.57	104,400.99	82,036.49	121,280.00	111,595.00	-8.0%
01022000 578803	MNTNCE/REP-PROGRAM RELATED 5,982.00	5,076.09	12,099.13	3,394.72	6,000.00	2,500.00	-58.3%
01022000 578804	MNTNCE/REP-REFUSE REMOVAL 2,048.44	1,993.08	2,037.90	2,290.73	2,114.00	2,178.00	3.0%
01022000 581888	CAPITAL OUTLAY 192,172.46	242,175.93	191,264.79	196,025.30	199,802.00	67,000.00	-66.5%
01022000 589901	RENTALS-ANNUAL RENTALS/LEASE 12,919.78	11,697.52	12,628.52	11,988.32	15,300.00	31,200.00	103.9%
01022000 590011	UTILITIES-HEAT 8,409.32	6,853.80	7,465.17	2,193.16	7,808.00	6,981.00	-10.6%
01022000 590012	UTILITIES-ELECTRICITY 87,006.43	97,407.60	99,667.28	38,672.86	86,545.00	66,794.00	-22.8%
01022000 590013	UTILITIES-WATER 2,777.78	2,837.69	2,747.14	1,321.37	2,919.00	2,797.00	-4.2%
01022000 590014	UTILITIES-TELEPHONE 16,906.30	17,543.13	18,706.95	9,806.81	20,385.00	14,758.00	-27.6%



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TOWN OF TRUMBULL  
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20172 2016-17 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:  
GENERAL FUND

ACCOUNTS FOR: GENERAL FUND	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
01022000 590015 UTILITIES-TRAFFIC LIGHTS	8,704.08	9,253.63	10,131.32	4,897.29	11,072.00	10,315.00	-6.8%
TOTAL POLICE	7,842,920.21	8,078,531.47	8,499,276.50	5,197,425.84	8,569,691.00	8,739,878.00	2.0%

